TECHNICAL PROPOSAL PACKET
710-20-0003
Redacted.

## PROPOSAL SIGNATURE PAGE

Type or Print the following informalion.

| PROSPECTIVE CONTRACTOR'S INFORMATION |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company: | Conway County Community Service, Inc |  |  |  |  |  |
| Address: | 100 South Cherokee |  |  |  |  |  |
| City: | Morrilton |  | State: | AR | Zip Code: | 72110 |
| Business Designation | $\square$ Individual $\square$ Sole Proprietorship <br> $\square$ Partnership $\square$ Corporation |  |  |  | $\square \text { Public Service Corp }$Z Nonprofit |  |
| Minority and WomenOwned Designation* | $\boxed{\text { Not Applicable }}$ $\square$ American Indian <br> $\square$ African American $\square$ Hispanic American |  | Asian AmericanPacific Islander American |  | Service Disabled VeteranWomen-Owned |  |
|  | AR Cerification \# |  | - See Minority and Women-Owned Business Policy |  |  |  |
| PROSPECTIVE CONTRACTOR CONTACT INFORMATION Provide conlact information to be used for bid solicitation related matters. |  |  |  |  |  |  |
| Contact Person: | Susan Okroglic |  | Title: | CEO |  |  |
| Phone: | 501-354-4589 |  | Alternate Phone: | -179-970-0876 |  |  |
| Email: | sokroglic@csiyouth.com |  |  |  |  |  |
|  | CONFIRMATION OF REDACTED COPY |  |  |  |  |  |

X YES, a redacted copy of submission documents is enclosed.
$\square$ NO, a redacted copy of submission documents is not enclosed. I understand a full copy of non-redacted submission documents will be released if requested.
Note: If a redacted copy of the submission documents is not provided with Prospective Contractor's response packet, and neither box is checked, a copy of the non-redacted documents, with the exception of financial data fother than pricing), will be released in response to any request made under the Arkansas Freedom of information Act (FOIA). See Bid Solicitation for additional information.

## ILLEGAL IMMIGRANT CONFIRMATION

By signing and submitting a response to this Bid Solicitation, a Prospective Contractor agrees and certifies that they do not employ or contract with illegal immigrants. If selected, the Prospective Contractor certifies that they will not employ or contract with illegal immigrants during the aggregate term of a contract.

## ISRAEL BOYCOTT RESTRICTION CONFIRMATION

By checking the box below, a Prospective Contractor agrees and cettifies that they do not boycott Israel, and if selected, will not boycott Israel during the aggregate term of the contract.
X Prospective Contractor does not and will not boycolt Israel.

## An official authorized to bind the Prospective Contractor to a resultant contract shall sign below.

The signature below signifies agreement that any exception that conflicts with a Requirement of this Bid Solicitation will cause the Prospective Contractor's proposal to be disqualified.

Authorized Signature:


Printed/Typed Name: Susan Okroglic

Title: $\qquad$ CEO Date: 4/8/2020

## SECTION 1 - VENDOR AGREEMENT AND COMPLIANCE

- Any requested exceptions to items in this section which are NON-mandatory must be declared below or as an attachment to this page Vendor must clearly explain the requested exception, and should label the request to reference the specific solicitation item number to which the exception applies.
- Exceptions to Requirements shall cause the vendor's proposal to be disqualified

By signature below, vendor agrees to and shall fully comply with all Requirements as shown in this section of the bid solicitation.


Printed/Typed Name: Susan Okroglic Date: 4/8/2020

## SECTION 2 - VENDOR AGREEMENT AND COMPLIANCE

- Any requested exceptions to items in this section which are NON-mandatory must be declared below or as an attachment to this page. Vendor must cleanly explain the requested exception, and should label the request to reference the specific solicitation item number to which the exception applies.
- Exceptions to Requirements shall cause the vendor's proposal to be disqualified

By signature below, vendor agrees to and shall fully comply with all Requirements as shown in this section of the bid solicitation.

Authorized Signature:


Printed/Typed Name: Susan Okroglic
Date: 4/8/2020

## SECTIONS 3, 4, 5 - VENDOR AGREEMENT AND COMPLIANCE

- Exceptions to Requirements shall cause the vendor's proposal to be disqualified

By signature below, vendor agrees to and shall fully comply with all Requirements as shown in this section(s) of the bid solicitation.


Printed/Typed Name: Susan Okroglic Date: 4/8/2020

## PROPOSED SUBCONTRACTORS FORM

- Do not include additional information relating to subcontractors on this form or as an altachment to this form

Prospective Contractor proposes to use the following subcontractor(s) to provide services. Type or Print the following information

| Subcontractor's Company Name | Street Address | City, State, ZIP |
| :--- | :--- | :--- |
| Comprehensive Juvenile Services | 1606 South 'J' Street | Fort Smith, AR 72901 |
| Thomas Medical Services | 6 Alexander Lane | Russellville, AR 72802 |
|  |  |  |
|  |  |  |
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|  |  |  |

Prospective Contractor does not propose to use subcontractors to PERFORM SERVICES.

## ADDENDUM 1

DATE: March 25, 2020
SUBJECT: 710-20-0003
The following changes) to the above referenced Invitation for Bid for DHS has been made as designated below:
X___ Change of specifications)
Additional specification(s)
Change of bid opening date and time
Cancellation of bid
Other

1. "Final Appendix A Catchment Area Map" shall replace "Appendix A Catchment Area Map."
2. "Final Appendix B Community Based Programs Funding Formula" shall replace "Appendix B Community Based Programs Funding Formula."

BIDS WILL BE ACCEPTED UNTIL THE TIME AND DATE SPECIFIED, If you have questions, please contact the buyer at Chorsie.Burns@dhs.arkansas.gov. or 501-682-6327


# State of Arkansas <br> DEPARTMENT OF HUMAN SERVICES <br> 700 South Main Street <br> P.O. Box 1437 / Slot W345 <br> Little Rock, AR 72203 <br> 501-682-6327 

## ADDENDUM 2

DATE: April 3, 2020
SUBJECT: 710-20-0003 Juvenile Justice Community Based Re-Entry \& Vocational \& Career Support Services
The following change(s) to the above referenced Invitation for Bid for DHS has been made as designated below:


RFP: 710-20-0003

Page 15: 2.3.A. 6
The Contractor shall provide an Independent Living Skills (ILS) program for all juveniles sixteen (t6) and older referred by DYS and admitted to the Contractor's program. A copy of the current ILS curriculum shall be provided to DYS for its review and approval prior to implementation. The ILS must include, at a minimum, the following components:
a. money management;
b. food preparation;
c. nutrition;
d. health; and
e. housekeeping.

## Page 16: 2.3.B. 7

The Contractor shall provide an Independent Living Skills (ILS) program for all juveniles sixteen (16) and older referred by DYS and admitted to the Contractor's program a minimum of one ( 1 ) time for sixty ( 60 ) minutes every other week. A copy of the current LLS curriculum shall be provided to DYS for its review and approval prior to implementation. The ILS must include, at a minimum, the following components:
a. money management;
b. food preparation;
c. nutrition;
d. health; and
e. housekeeping.

## Page 17: C. 1

## Vocational Services and Career Support

1. Contractor must recruit and retain a qualified, dedicated vocational staff member to serve as Job and Career Coach who offers job readiness training (e.g., completing applications, preparing a resume, searching for jobs, effective interpersonal skills, interviewing skills, time management, problem solving, and conflict resolution).
2. The Contractor's dedisated vocational staff member may provide a career assessment, along with assisting the juvenile to explore career options.
3. The Contractor's-dedieated vocational staff member shall coordinate with Job Corps and the Arkansas Department of Workforce Services (ADWS) in connecting juveniles transitioning to the labor market to appropriate vocational services and career supports, including employment opportunities.
4. The Contractor's dedigated vocational staff member shall coordinate with vocational and technical departments at technical, vocational, and two- or four-year colleges or universities to provide opportunities for juveniles who qualify.
5. The Contractor's dedicated vocational staff member shall assist juveniles in enrollment and actively support attainment of trade licenses or certifications, and subsequent job or apprenticeship placement.


#### Abstract

Page 22: 2.7.A. 2 The Contractorshall-be-subject-to an-audit of overall-operations by the Arkansas Department-of Health and-the Arkansas-Departmentof-Corfections-pursuant to-Arkansas-Code-Anrotated-5s9-28-301-and-28-302. In -addition to the above-audits-Contractor shall be subject to audit by DHS and the Arkansas Legislative Audit Legislature as deemed necessary. Contractor shall cooperate fully with all auditing entities.


Page 22: 2.7.A. 3

This section is stricken from the document.

## Performance Indicators

Page 2 of Pls, Section 1.D
The Contractor shall provide an Independent Living Skills (ILS) program for all juveniles sixteen (16) and older referred by DYS and admitted to the Contractor's program. A copy of the current ILS curriculum shall be provided to DYS for its review and approval prior to implementation. The ILS must include, at a minimum, the following components:
b. money management;
c. food preparation;
d. nutrition;
e. health; and
f. housekeeping.

Page 6 of Pls, Section 4.E. 3
The Contractor shall provide an Independent Living Skills (ILS) program for all juveniles sixteen (16) and older referred by DYS and admitted to the Contractor's program a minimum of one (1) time for sixty (60) minutes every other week. A copy of the current ILS curriculum shall be provided to DYS for its review and approval prior to implementation. The ILS must include, at a minimum, the following components:
b. money management;
c. food preparation;
d. nutrition;
e. health; and
f. housekeeping.

## Page 7 Section 4.G

Vocational services and career support shall be provided.

1. Contractor shall employee a dedicated-Job and Career Coach to provide job readiness training.
2. The Job and Career Coach shall have no other duties outside of this position.
3. Dedicated vocational staff shall coordinate with Job Corps and the Arkansas Department of Workforce Services (ADWS) in connecting juveniles transitioning to the labor market to appropriate vocational services and career supports, including employment opportunities.
4. Dedigated-vocational staff shall coordinate with vocational and technical departments to provide opportunities for juveniles who qualify.
5. Dedicated vocational staff shall assist juveniles in enrollment and actively support attainment of trade license or certifications, and subsequent job or apprenticeship placement.
6. All services shall be documented in the juvenile's individual case file outlining the services provided, dates, times, units, and signed by the dedicated vocational staff. This information shall be entered into JJIS in the form and manner specified by DYS.

Page 9 of Pl's, Section 5, C. 1.
The-Gentractor-shall-be subject -to an-audit of overall-operations-by the Arkansas-Department-of Health and-the Afkansas-Department-of Gorfections-pursuant-to-Arkansas-Gode-Annotated $\$ 89-28-301$ and-9-28-302. In-addition to the above-audits,-Contractor shall be subject to audit by DHS and the Arkansas legislative Audit Legislature as deemed necessary. Contractor shall cooperate fully with all auditing entities.

The-Gontracter shall-submit-a-budget to QYS-and-the-Arkansas-Legistative Council-and go-through-the-budget procedures-prosess-in the-6ame-manner-as-State-Departments,agencies,-institutions;-boards,-and-commissiens. Budgets-shalt-be-submitted-based-on-operating-revenues-and-expenses-of each-Contractor-and-each-Contractor shall-provide-infermation-relatec-to-financial-status-required-by the Legistative-Gouncil-andler joint Budget Committee.

BIDS WILL BE ACCEPTED UNTIL THE TIME AND DATE SPECIFIED,
If you have questions, please contact the buyer at Chorsie.Burns@dhs.arkansas.gov. or 501-537-2283


State of Arkansas
DEPARTMENT OF HUMAN SERVICES
700 South Main Street
P.O. Box 1437 / Slot W345

Little Rock, AR 72203

## ADDENDUM 3

TO: All Addressed Vendors
FROM: Chorsie Burns, Buyer
DATE: April 8, 2020
SUBJECT: 710-20-0003 Juvenile Justice Community Based Reentry \& Vocational \& Career Support Services
The following changes) to the above referenced bid have been made as designated below:
$\qquad$ Change of specifications)


Additional specifications) Change of bid opening date and time Cancellation of bid
X Other-(Additional Vendor Questions)

## CHANGE OF BID OPENING DATE AND TIME

Bid Opening Date and Time: April 16, 2020 @ 2:00pm CST
Bid Submission Date and Time: April 16, $2020 @ 1: 30 p m$ CST

## OTHER

Additional Vendor Questions (see attachment on website)
The specifications by virtue of this addendum become a permanent addition to the above referenced bid. Failure to return this signed addendum may result in rejection of your proposal.

If you have any questions, please contact Chorsie Burns at chorsie, burns@dhs.arkansas gov or (501) 682-6327.


Company


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OR GRANT AWARD WITH ANY ARKANSAS STATE AGENCY, THE FOLLOWING INFORMA Holunow : NII $649 \times 0 \mathrm{Od}$ OSS3yact YOUR LAST NAME: Okroglic

TAXPAYER ID NAME: Conway County Community Service, Inc. ON $\triangle$ SO人 $\square$ SUBCONTRACTOR: Failure to complete all of the following information may result in a delay in obtaining a contract, lease, purchase agreement, or grant award with any Árkansas State Agency. Jaquinn uo!pov

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$\square$ Yes $\square$ No Thomas Medical Services, LLC SUBCOOTRACTOR: SUBCONTRACTOR NAME: Jequin N บo!̣|

Contract Number 710-20-0003


Personnel Manual, page 6
I. EQUAL EMPLOYMENT OPPORTUNITY: Community Service, Inc. complies with TitleVI/Title VII of the 1964 Civil Rights Act which prohibits discrimination in hiring, promotion, discharge, pay, fringe benefits, job training, classification, referral and other aspects of employment, on the basis of race, color, religion, sex, or national origin. In addition, Community Service also prohibits any form of harassment on the basis of race, color, religion, sex, or national origin. Refer to the applicable Policy and Procedure in the Community Service, Inc. Administrative Procedures Manual for more detailed information on Sexual Harassment. Any employee who believes they may have been discriminated against or harassed on this basis should contact the Human Resource Department immediately.

## INFORMATION FOR EVALUATION

- Provide a response to each item/question in this section. Prospective Contractor may expand the space under each item/question to provide a complete response.
- Do not include additional information if not pertinent to the itemized request.

| TECHNICAL SOLUTIONS AND SCOPE OF WORK | Maximum Available |
| :---: | :---: |
| SEEATTACHED FOR SECTIONS BELOW | RAW Score |
| Contractor Qualifications |  |
| Describe Bidder's experience meeting the requirement in RFQ Section 2.2(A)3 | 5 points |
| Provide Bidder's table of organization with all required licensure and certification documents as required in RFQ Section 2.2(A)8 | 5 points |
| Communlity Cōlláborátions |  |
| Provide Bidder's draft Community Partnerships Matrix with one (1) letter of support from each proposed partner as specified in RFP Section 2.4. | 5 points |
| Staffing\|requirements |  |
| Provide Bidder's proposed staffing roster for all services specified in the scope of work as specified in RFP Section 2.5(A) | 5 points |

## Information for Evaluation

## Contractor Qualifications, Section 2.2 A. 3

## Scope of work, including services provided and time period of work performed:

Community Service, Inc. (CSI) was founded in 1958 with the initial goal to provide creative alternatives to traditional law enforcement for troubled youth and their families, and to lower the incidence of anti-social and criminogenic behavior through education and prevention. CSI first contracted with DYS in 1977 to provide counseling and casework services, and we continue to work with youth who are at-risk for involvement in the Juvenile Justice System, who are under a Family in Need of Services (FINS) petition, Diversion, Supervision, and Aftercare / Re-entry services.

In 1979, CSI formed the Prevention Resource Center, which aimed to prevent drug and alcohol use and abuse. In 1997, our therapeutic Day Treatment Services program was established, and in 1999, CSI became licensed to operate a Structured Outpatient Addiction Program. We became licensed as a behavioral health provider in the mid-90's, and have provided mental and behavioral health services to thousands of youth across our catchment area since then. Our Day Treatment program is still in operation today, and we also continue to provide a variety of substance abuse education and treatment services to youth and families in communities served.

In 2011, a Youth Leadership Program was developed in Johnson County, to assist at-risk youth in developing leadership skills, introduce them to vocational opportunities, and develop relationships with leaders in their communities. This program has since replicated in Franklin and Faulkner Counties. We also began a partnership with Virtual Arkansas in 2017 to ensure youth in our Day Treatment programs receive quality education services, and an opportunity to maintain credits while obtaining the behavioral health treatment and life skills training they desperately need.

Community Service, inc. has over 40 years of experience providing services to youth who are court-involved, or at-risk for Juvenile Justice Involvement. Services provided (both past and present) include:

Client Intervention Classes. A variety of intervention classes provided to clients as part of their case plan. This may include Escaping Your Prison, Job Readiness, Active Parenting, Love and Logic, or other evidence-based curricula.

First Tee Character Development programming. Through this nationally recognized program, participants learn nine core values through the game of golf: honesty, integrity, sportsmanship, respect, confidence, responsibility, perseverance, courtesy, and judgment. Classes are held on a weekly basis lasting for at least 90 minutes. Camps range from one to five days in length and from one to four hours per day. Summer learning sessions are held at the offices of CSI and at local golf facilities. Students learn STEMlinks curriculum and work to improve their reading and math skills through the months of May - August.

Youth Leadership Program. Youth participate in this program once per month for nine months. This program focuses on assisting youth in developing pro-social skills and building relationships with community leaders and peers. This program is designed for youth at-risk for Juvenile Justice involvement to develop meaningful connections with members of their communities. This may include classes on community service efforts, business relations, government relations, and teambuilding techniques.

Tutoring/Mentoring. One-on-one or group tutoring sessions for students in $3^{\text {rd }}-12^{\text {th }}$ grades, which include academic help in mathematics, reading, writing and/or English. Mentoring consists of in-person activities that
help the student overcome life struggles and celebrate life accomplishments by building trusting relationships with an adult.

Mental Health Services: Mental health services are provided by licensed, master's level clinicians, and are assisted by Qualified Behavioral Health Professionals (QBHP). These services are overseen by a licensed physician, who provides psychiatric diagnostic assessments, and medication management services. Mental health evaluation/diagnosis, crisis intervention and stabilization, treatment planning, medication management, individual, family, and group therapy services are among the services provided.

Family Support Services. A service provided by peer counselors, or Family Support Partners (FSP), who model recovery and resiliency for caregivers of children or youth with behavioral health care needs. Family Support Partners come from legacy families and use their lived experience, training, and skills to help caregivers and their families identify goals and actions that promote recovery and resiliency. An FSP may assist, teach, and model appropriate child-rearing strategies, techniques, and household management skills. This service provides information on child development, age-appropriate behavior, parental expectations, and childcare activities. FSPs may also assist the family in securing community resources and developing natural supports.

Day Treatment Services. The Therapeutic Day Treatment Services program is based on the Aggression Replacement Training Curriculum (ART). This evidence-based curriculum is designed provide a higher level of care compared to traditional outpatient therapy, while providing an avenue for youth to stay in their homes and communities. Youth participate in eduational opportunties through a partnership with Virtual Arkansas, and receive individual, family, and group mental heaith therapy services with licensed, master's level clinicians, onsite and home-based QBHP services, and individual and group life skills development. Life skills development programing is designed to assist youth in acquiring the skills needed to support an independent lifestyle and promote a strong sense of self-worth. In addition, it aims to assist youth in setting and achieving goals, learning independent life skills, demonstrating accountability, and making goal-oriented decisions related to independent living. Topics may include educational or vocational training, employment, resource and medication management, self-care, household maintenance, health, wellness, and nutrition.

Day/Evening Reporting. This program is provided through a partnership with multiple entities, including the Juvenile Court in Pope and Faulkner Counties and faith-based organizations. As a non-secure (i.e., unlocked) alternative to secure confinement allowing youth to report to a central location between designated times to receive supervision and services, including educational, vocational, and therapeutic services. Services include but are not limited to, classroom presentation of educational materials for academic purposes, one-on-one or group tutorials with students, and testing/screening for appropriate academic placement.

Interstate Compact. CSI provides services under the Interstate Compact Law for out-of-state evaluations and for supervision of delinquent youth who are on parole and who are moving from one state to another. Interstate Compact services (ISC) are also provided for runaway youth who have not been adjudicated as delinquent, youth absconders, and youth escapees. ISC services for youth who are on probation from another state are provided only in the absence of the availability of a court probation officer. The goal of this program is to ensure that the youth is moving into a stable environment and to provide successful integration into the youth's new community.

Electronic Monitoring. Electronic monitoring (EM) is a program which monitors a juvenite's presence in a particular location in order to enable the juvenile to remain in the home or return to the home, thus preventing institutionalization or detention. EM is offered as a last resort to prevent sending a youth to detention. The goal of this service is to prevent the youth from re-offending by constantly monitoring their activities with an electronic ankle bracelet in the least restrictive environment possible. Staff also provide EM casework in
accordance with an established plan of service and include contact with the juvenile to determine compliance with the plan of service.

Intensive / Less-Intensive Supervision. The intensive supervision service is a final attempt to avoid a youth's commitment to the custody of the state. The primary goal of this program is to support the youth in their homes primarily through individualized, consistently close supervision and monitoring. Less-intensive supervision is the same service as intensive supervision except it is provided at a lower frequency.
P.S.W. Supervision. A court-ordered sanction or diversion program, which provides a site for community service and supervision of youth on the work site by direct service staff in a manner that achieves compliance with the established plan of service.

Drug Screening. Collecting and analyzing urine samples for youth ages $10-21$ receiving aftercare services that, as a violation of the aftercare plan, are suspected to be using illegal substances. This service has also been provided through our previous Juvenile Justice Innovation Programming Grant, funded by DYS.

While differing services are provided to different areas, we attempt to be as responsive as possible to the needs of the courts, communities, clients, and families that we serve throughout our 16 -county catchment area. Further, we seek to provide curricula certified as an evidence-based curriculum through the Substance Abuse and Mental Health Services Administration's (SAMHSA) National Registry of Evidence-based Programs and Practices (NREPP), the Office of Juvenile Justice Delinquency and Prevention (OJIDP) Model Programs Guide, the National Institute of Justice (NIJ) Office of Justice Programs, or other relevant evidence-based registries.

## Contract Amounts:

Conway County Community Service, Inc.

| Conway County Community Service, Inc. |  |  |
| :--- | :---: | ---: |
| DHS Contracts |  | FY20 |
| Therapeutic Foster Care | $\$$ | $472,048.50$ |
| Therapeutic Counseling | $\$$ | $77,417.18$ |
| Department of Youth Services | $\$$ | $2,517,199.75$ |
| Title II | $\$$ | $20,728.00$ |
| Regional Prevention Provider (MidSouth) | $\$$ | $185,250.00$ |
| Partnerships for Success Grant (MidSouth) | $\$$ | $113,469.00$ |

## Verification of Contractor's Experience:

[see spreadsheet on next page]

| Judge Terry 5ullivan | 15th Judicial District Juvenile Judge |
| :---: | :---: |
| Judge Ken Coker | 5th Judicial District Juvenile Judge |
| John Rilley | Pope County Chief JPO，Drug Court Coordinator |
| Susan Richards | Johnson County fPo |
| Mike Taff | Franklin County PPO |
| Kristi Roberson | Johnson County Jpo |
| Judge Troy Braswell | 20th Judicial District Juvenile Jugge |
| Leeanna Brown | 20th Judicial District Chief f PO |
| Judge Lee Harrod | 16 th Judicial District Juverile Judge |
| Phallip Hubbard | Hector Chief of Police |
| Deanna James | Juvenile Probation 16th district |
| Terry Swaim | Juvenile Probation Officer，16th Judicial District |
| Andy Montgomery | Juvenile Intake／Fins officer |
| Lssa Pattion | Juvenile Probation Officer，16th Judicial District（Heber Springs） |
| Kelly Hanuska | Foster Parent／Former Educator |
| Lekita Thomas | United Family Services |
| Janice Justice | Comprehensive Huvenile Services |
| Terry Walker | Junverile Justice Caseworker／ES Staff |
| Joyce Teas | Junverile Justice Caseworker／CS Stafi |
| Kerri Xillian | Junvenile justice Caseworker／cs Staff |
| Suranne Peebles | Junvenile Iustice Caseworker／Cs Staff |
| Patricia Long | Junverile Justice Caseworker／SS Staft |
| Rylee Nestitt | Junvenile Justice Caseworker／Cs Staff |
| Kate fink Thomas | junverile Justice Caseworker／CS Staff |
| Kaethe Hoehling | Office manage／／CS1 Staff |

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 15055 Oswego Ave，Russellville，AR 72802
PO Box 1042，Oanville，AR 72833
 PO Hox 4304，Batesville，AR 72503





 301 W Main Street，Mountaln View，AR 72560

 801 Locust Street，Conway，AR 72034
802 Locust Street，Conway，AR 72034
 700 Main Street Slot W3as，Little Rock，AR 72201 PO Box 297，Russellivile，AR 72811－0297
PO Box 297，Russellvile，AR $72811-0297$ PO Hox 400，Danville，AR 72833－0400
 Maline Address



















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 Leon Miltsap Center
The First Tee of Central Arkansas Belleville Area Chamber of Commerce
Leon Millsap Center Cleburne Co. Baptist Church \& Sherif's Chaplain
Morrilton High School, Assistant Principal
 Cleburne County Sheriff Cleburne County Judge President / CEO, Heber Springs Area Chamber of Commerce
Mayor, Heber Springs
 White River Academy--Batesville Schoot District Juvenile Probatlon Officer, 16th Judicial District
Juvenile intake / FINS Officer Johnson County Westside School Resource Officer Center Valley Elementary
Engage AR Morrition Country Club
Center Valley Elementary Russellville Country Club
Morrilton Country Club Special Education teacher Counseling Associates (Arisa Health)
Conway Behavioral Health Counseling Associates (Arisa Health) Juvenile Probation Officer, Stone County, 16th Judiciat District Pope County DCFS
Children's Advocac Dardanelle Middle School
Pope County DCFS Cedarville Counselor Project Prevent Advisor-Charleston High School
Youth Leader for Project Prevent Youth Coalition-Charleston Director of Arkansas River Valley Regional Library System Arkansas Department of Health Community Health Nurse Specialist Clinton City Mayor
Methodist Behavioral Hospital
 Community Service Organization Educational Parner Faith-Based Partner Law Enforcement Partner Law Enforcement Partner Local Government Partner
Judicial System Judicial System Educational Partner
Judicial System Judicial System
Judicial System Educational / Law Enforcement Partner
Judicial System Educational Partner
Mentoring Partner Mentoring Partner
Mentoring Partner Behavioral Health Provider
Educational Partnes
 Behavioral Health Provider Advocacy Organization
Judicial System Community Service Organization


 Health Organization
Local Government Part Behavioral Health Provider Local Government Partner
Behavioral Health Provider

## JUDGE TERRY M. SULLIVAN

TRIAL COURT ADMINISTRATOR Mona Gray rlgraytcal5@outlook.com

CIRCUIT JUDGE
FIFTEENTH JUDICIAL DISTRICT
DIVISION III
P. O. Box 400

Danville, AR 72833-0400
Telephone 479-495-7975; Fax 479-495-2607

COURT REPORTER
Tonya R. Freeman, CCR
P. O. Box 10173

Russellville, AR 72812
Telephone: 479-264-6122
Fax: 479-264-4008
tonyafreemanccr@hotmail.com

April 8, 2020
Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street, Slot W345
Little Rock, AR 72201
To Whom it May Concern:
I write as the Circuit/Juvenile Judge of the Fifteenth Judicial District in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community Based Re-Entry and Vocational and Career Support Services contract. I support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families.

As the Circuit/Juvenile Judge for the past eighteen (18) years in the Fifteenth Judicial District I have worked with Community Services, Inc. (CSI) in their effort to provide services for youth and families at-risk for juvenile justice involvement and observed their involvement in the communities in my district.

I acknowledge specific roles and responsibilities I would expect to be fulfilled in this partnership in the event this proposal is funded, and I expect this partnership to include:
(a) Forming a genuine partnership to reduce commitment and confinement of youth in our District and assisting CSI in providing an array of quality services to address the individual needs for our youth and their families.
(b) While commitment to the Division of Youth Services (DYS) in the Fifteenth Judicial District is rare, it is my opinion that future commitments could be further reduced if CSI provides the communities and the Court with an array of juvenile services including day treatment programs, counseling services, mentoring programs for at-risk youth, electronic monitoring services, parenting classes, and most important an adequate number of shelter days easily available to my Juvenile Officers in order to avoid the use of detention centers for at-risk youth.

I look forward to working with Community Service, Inc. (CSI) to provide an array of evidence based services to youth and their families close to home.

Sincerely,


Terry M. Sullivan
Circuit Judge

TMS/mg
enclosure/s: $\mathrm{n} / \mathrm{a}$
ce: $\mathrm{r} / \mathrm{a}$


KEN D. COKER, JR. CIRCUIT JUDGE

# State of Arkansas 

CIRCUIT COURT - THIRD DIVISION
Fifth Judicial District
Pope, Johnson and Franklin Counties
P.O. Box 297

Russellville, Arkansas 72811-0297
Telephone: 479-968-3869
Facsimile: 479-880-1810

KERRI SEAGRAVES
COURT REPORTER

ERIKA D. EMBERSON
TRIAL COURT ASSISTANT
Email: cdhähcircuil3@yahoo.com

$$
\text { April 2, } 2020
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Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of the Pope County Juvenile Probation Office and the Pope County Circuit Court in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice CommunityBased Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

CSI has been a partner with us since before I became a judge in 1999. They have collaborated with our court and staff to implement the Drug Court program in Clarksville, Arkansas. They have participated in the Advisory Committees in both Pope and Johnson/Franklin Counties. They are implementing MRT classes based on an evidence-based curriculum. They have been responsive to the Juvenile Probation Office's needs for pre-adjudicated electronic monitors. They have opened an additional position for therapist in Clarksville which is currently unfilled, but will be of great assistance to our kids in the future. They helped a partnership between the Pope County Juvenile Probation Office and the Westside Church of Christ to provide a space for our evening reporting center, and they are developing the Family Advocate position in Russellville.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

cc: John Riley
cc: Susan Okroglic

## Arkansas Department of Human Services

AU; Office of the Procurement
700 Main Street Slot W345
Little Rock, Ark 72201

## To Whom It May Concern:

I am writing on the behalf the Johnson County Juvenile Office in support of Community Services, Inc (C51) and for their bid proposal for Juvenile Justice Community Based Re Entry and Vocational and Career Support Service Contract. The Juvenile Office strongly supports this application and C51's focus on providing individual rehabilitative services and sanctions for at-risk youths and families. For several years C51 has been a leader in empowering youths and thier families to ne leaders in their homes, schools, vocations and communities. C51 is helping to get our kids back in the community and be able to hold their heads up high and the community is grateful

In the past and still today C51 does home visits (when applicable) in schools to help out families, have been a great mentor to several kids, C51 is great at the Leadership program with the kids and if the kids need some kind of assistance for leadership C51 is there to help out. When crises hit C51 is great in helping the kids and families at any time.

I know of several time when Keathea Holing (Therapist) has spent long hours to help kids and families in crisis for long hours after normal business hours are done, ( if there are normal hours), I have seen the compassion of the CSI workers several times and even tears trying to help.

In Johnson County they are the Community Service Provider and works well with our kids and our office. They have several options for our kids to participate in not only Mental Health and Public Service but C51 also provides an Outstanding Public Service program along with and are now in our Drug Court with us providing Rehabilitation for our juveniles with drug problems, they have the MRT program in which the kids participating are enjoying it and seems to be doing well. CSI and the Juvenile Office has worked well together in the past and have a great relationship. Communication is a great key

I would like to see our CSI be able to get a larger building and more staff to help out the growing population of our youth and family our community without the long hours even though they are willing to help in any area that is needed

We need CSI to continuing to help the kids in our community for Rehabilitation and they are in the middle of it. We are looking forward to working with C51 in their efforts to provide an array of evidence based and the quality services to the youth and thier families so close to home.

Sincerely,
Susan Richards
Juvenile Intake Juvenile Office


7283

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

## To Whom it may Concern:

I write on behalf of Franklin County Juvenile Service in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which partners with us to provide counseling services for juveniles in our system, we consider CSI to be a valuable resource for the youth in our county.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- providing counseling services for Franklin County juveniles who are involved with the juvenile system

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,

Franklin County Juvenile Services
320 N $2^{\text {nd }}$ St.
Ozark, AR 72949
479-667-4731

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Arkansas Deparmment of Huraan Sewvices
Atth: Office of Procurement
700 Maln StreatS Stoo Yta45
Hitle Rack, AR 72201
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To Whom io may Concern:
T write on behalf of Johnson Coulaty Juvenile Probation Office io support of Community Service, inc. (SSI) and their bled proposal for the Juvenile Justice Community-Based Re-Enting and Vocational and Career Support Semices contract We strongly supporfethis application and CS's focus on providing Indvilualized rehabilitative services and sanctions for at-risk ant adjudicated youth and their families. for 62 gears, CSI has been a leader in empowering youth and their families to be leaders in their fiemes, schools, vocations, and communities.

A's an orgentration whiter works closely with Community Service, Inc. to ensure that the needs of our at irish youth ate met, we strive to communicate and works a collaborative manner to provide seralces for ouncilents on probation that are referred to community Services for therapy, community service, MBRT program and aurrecently added Johnson County Juvenile Drag Court. The Juvenile Probation Office also works closely with the Juvenile Justice worker on placing and monlioning of the Electronic Monitors provided by Community Services.

Through this letter, we acknowledge specifiomes and responsibilities we will tutti in this partnership: In the event cisisproposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth anil assisting CSI in providing an array of quality services to address individual ineetis for youth and theft families.
- Work closely witt memtiers of the juvenile's family as well to provide parenting classes on other peededservioes.

We look forward to working with Community Service, the in their efforts to provide an array of evidence-based, quality services to youth and their families, dose to home.

Stricerely
rite Hohrention
Kristi Robertson
Juvenile Probation Officer
Johnson County shentife Court
215 West Main Street
PeE. $80 \times 53$
Clarksville, AR 72890

THAI MCBEE
TRIAL COURT ADMINISTRATOR
thai.mebee@falknercounty.org

# Troy B. Braswell, Jr. CIRCUIT JUDGE 

$2^{\text {ND }}$ DIVISION • $20^{\text {TH }}$ jUDICIAL DISTRICT FAULKNER COUNTY JUSTICE BUILDING 510 SOUTH GERMAN LANE<br>MAILING ADDRESS:<br>801 LOCUST STREET<br>CONWAY, ARKANSAS 72034<br>LEEANNA BROWN<br>CHIEF OF STAFF<br>Lbrown@faulknercc.org

## LEIGH COFFMAN

COURT REPORTER
leigh.coffman@faulknercounty.org
PHONE: 501-450-4931
FAX: 501-329-4934

April 3, 2020
Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Faulkner County Juvenile Court in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization our mission is to provide intervention to court-involved youth to prevent future delinquency, re-habilitate the juvenile, and empower the family to encourage positive, appropriate behaviors that will help the youth of our community to contribute to society on into adulthood. CSI shares this same goal and compliments our agency nicely to provide the best services to not only our youth but families. Together we are able to accomplish our mission.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSt in providing an array of quality services to address individual needs for youth and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidencebased, quality services to youth and their families, close to home.

Respectfully,

$20^{\text {h }}$ Judicial District -2 ${ }^{\text {nd }}$ Division Circuit Court
Juvenile Division lbrown@faulknercc.org

United Family Services, Inc
P.O. Box 5408

APR
6 REC' 1
616 Linden Street
Pine Bluff, AR 71611
Phone: 870-534-8826 Fax: 870-534-0350

April 2, 2020

I am writing this letter in support of Community Services, Incorporated. United Family Services has parinered with Community Services for over ten years in order to provide additional services to youth. As community based providers, we have made a larger impact by working together to provide services such as Casework and Therapy to clients who would otherwise have limited or no resources.

Community Services has been and will continue to be a trusted partner that provides professional services to the youth and families in their communities.

United Family Services will continue to work in conjunction with and support Community Services, Incorporated's efforts to provide services to the youth and families of Arkansas through the Division of Youth Services.

Sincerely,



## Lekita Thomas

Executive Director
United Family Services, Incorporated


## Comprehensive Juvenile Services, Inc.

1606 SOUTH "J" Street • Fort Smith, Arkansas 72901 • Phone 479-785-4031 * Fax 479-785-5354

Sehastlan County 1606 South "J" Stree Fort Smith, AR

Crawford County
11 V $3^{\text {Ha }}$. Suites C \& D
PO Box 1307
Van Buren AR 72957
Logat County
Lopan County Courhouse 25 West Walnut, Rnum 34 Pans. AR 7285s

Logan-Scont Counties Community Service PO Box 922


Polk-Montgnmery Counties
600 Pine Street
Mena, AR 71953

## Polk-Montgomers

 Communlty Service 606 Pinc, Room 110 PolkMenu. AR 72RSs
## Scott County

Scon County Courthause
190 West! ! Stirett. Box H $^{1}$
Waldron. AR 7295B

## Wettern Arkansus

Vourb Shelter
PO Hox 48
Ceal. AR 72431)

April 3, 2020
Department of Human Services
ATTN: Office of Procurement
700 Main Street, Slot W345
Little Rock, AR 72201
To Whom It May Concern:
On behalf of Comprehensive Juvenile Services, Inc. (CJS), I am pleased to submit this letter of support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. Comprehensive Juvenile Services is in strong support of CSI's application and their focus on helping youth and families in need through the provision of evidence based services to delinquent and at-risk youth who come into contact with the juvenile justice system. CSI's mission is to be a leader in providing quality services to youth and their families that will empower them to attain success in their homes, schools, vocations and communities. It is our belief that their daily commitment to working toward this mission certainly qualifies them as a community-based provider for the Division of Youth Services.

CJS has been a subcontractor for CSI in the provision of services to youth and families in Logan and Scott Counties since 1997. The working relationship between CJS and CSI has been excellent for many years, and we at CJS hope to continue this subcontract arrangement into the future. CJS has often called upon CSI for the provision of day treatment and therapeutic services for CJS youth of Logan and Scott Counties, and have received excellent feedback on the quality of care provided, from the families as well as the $15^{\text {ti }}$ Judicial District Juvenile Court. We are proud to be contractually connected to such a worthy organization as Community Service, Inc., and look forward to continuing this excellent working relationship for many years into the future.

Sincerely,


Comprehensive Juvenile Services, Inc.

April 6, 2020
Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of the Morrilton Area Chamber of Commerce in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CS has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities, in Conway County and beyond.

The Morrilton Area Chamber of Commerce is an organization of citizens who are investing their time and money in a community development program, working together to improve the economic, civic, and cultural wellbeing of the area. We work with area business, schools, universities, non-profits, and charitable organizations to support their missions and foster partnerships of these entities to develop the livelihood of our city and county.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we commit to support Community Service, Inc. in reducing commitment and confinement of youth, by providing an array of quality services to the youth and their family we will support CSI by assisting them in identifying and networking with potential partners for vocational education and training for youth.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Jerry L. Smith, President \& CEO
Morrilton Area Chamber of Commerce
Conway County Economic Development Corporation

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Millwright Local 216 in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect to form genuine partnership to reduce commitment and confinement of youth, and assist CSI in providing an array of quality services to address individual needs for youth and their families. As an organization which strives to help members of the community learn a good trade and develop the skills needed to be successful, we commit to working with CSI to identify youth who may be appropriate for the Millwright trade and educate youth on the opportunities available to them.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


President Millwright Local 216
5215 Kelley Highway
Fort Smith, AR 72904

1537 University Boulevard, Morrilton, Arkansas 72110
1-800-264-1094 I (501) 977-2000 I fax: (501) 977-2 123 I www.uaccm.edu

April 7, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of University of Arkansas Community College at Morrilton's Workforce Development and Community Education Department in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

We are an organization which supports the vocational aspect of the grant. Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families such as:

- Collaborating with CSI's support staff
- Facilitating learning about careers and vocations
- Coordinating tours of the workforce training center and visits with faculty regarding technical/vocational careers
- Collaborating on the college enrollment process

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

In service,


Director of Workforce Development and Community Education
University of Arkansas Community College at Morrilton
1537 University Blvd.
Morrilton, AR, 72110

# VIRTUAL ARKANSAS <br> Equip. Engage. Empower. 

April 6, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Virtual Arkansas in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

Virtual Arkansas has had nothing but positive experiences with CSI since they have begun utilizing our educational services. Virtual Arkansas is an organization that is structured to serve at-risk youth by providing an online learning model which emphasises quality course content, positive relationships, and timely interventions for struggling students.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- provide supplemental educational course offerings and teachers to fill the educational needs of students assigned to CSI.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


John Ashworth
Executive Director, Virtual Arkansas


April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of the Danville School District in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which has been key in helping Danville students with a wide range of issues including drug counseling and academic tutoring, CSI has consistently served as a partner to provide resources to our most vulnerable students. They also work with our youth and families involved with the juvenile justice department to help get these students back on track and prevent recurring offenses. Danville Schools consider CSI to be an invaluable resource to our students and community.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Providing access at our facilities for counselor and case workers to meet with students during school hours.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Gregg Grant
Superintendent, Danville Public Schools

April 6, 2020

Arkansas Department of Human Services<br>Attn: Office of Procurement<br>700 Main Street Slot W345<br>Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Connect Church in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which daily is ministering to families at risk we are grateful for the relationship we have with CSI. Specifically, we have been able to work together on a Juvenile Council to help bring publictransport to our area. With their experience with families missing appointments, their knowledge and ability to look outside the box have been beneficial.

We lookforward to working with Community Service, Inc. in their efforts to provide an array of evidencebased, guality serviees to youth and their families, close to home.

## Sincerely



Outreach Director
Connect Ghurch
1103 East L Street Russellville, AR

April 5, 2020

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of ARVAC Head Start in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which provides early childhood education, health and nutrition to low income families, we are on the frontlines serving the most vulnerable population in the community. The partnership with Community Service, Inc. allows us to provide education and information to these families to start prevention efforts at an early age.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- to provide education, training and support services to the families we serve.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,
oun dientien
Loren Henton
Family Services and Health Coordinator
ARVAC Head Start
2707 E H Street
Russellville, AR 72802

тะ: .


Arkansas Department of Human Services<br>Attn: Office of Procurement<br>700 Main Street Slot W345<br>Little Rock, AR 72201

## To Whom it may Concern:

I write on behalf of ARVAC Inc. in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

ARVAC's mission is promotes self-sufficiency and provides pathways out of poverty for individuals, families, and communities. To accomplish this, we offer many services. One of those is helping people who have food insecurity. Once a month ARVAC works with USDA to provide about fifty pounds of food to the seniors who are income eligible. This allows the seniors to live in there home longer and not have to make the decision between food and medicine. To serve the seniors we do, we couldn't do it without our volunteers. ARVAC has many great relationships in the community including with Juvenile Justice program.

The program not only helps ARVAC get the much needed food out to seniors but the kids understand what hard work is and what it takes to complete the job. This is more than doing community secvice hours, it is having a lasting impact in the community for years to come.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Stephanie Garner
CEO of ARVAC

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of City of Hector, Ar in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. for 62 years, C5I has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which encourages today's youth to be responsible, respectful, productive members of society the City of Hector, AR through a partenship with C.S.I, will provide at-risk juveniles with projects that provide real world, hands on experience that will help them stay on the right path.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Carey McGee
Mayor
City of Hector, AR
P.O. Box 194

Hector, AR 72843

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Martin Township RFD and Pope County Volunteer Fire Departments in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which strives to help keep our communities safe by fire protection, education, and community involvement we have partnered with CSI for the last 14 years. CSI has brought at-risk youth to the Volunteer stations so they could work off their community service hour and at the same time learn that there are other things that they can do with their free time other than acting out such as volunteering or joining an explorer program that some departments have offered in the past. There are a total of 14 volunteer stations in Pope County and CSI has helped most if not all of them in the last 14 years. These departments include Atkins, Dover City, Dover Rural, Baylis, Hatley, Martin Township, Hector, Pottsville, Appleton, Pea Ridge, London, Crow Mtn, Moreland, and Linker Mtn.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Maintain a safe place for youth to complete community service hours and be a good role model for at-risk youth.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Arkansas River Valley Cherokee Church Food Bank and Outreach Center (ARVCC) in support of Community Service, Inc. (CSI) and the ir bid proposal for the Juvenile Justice CommunityBased Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in the ir homes, schools, vocations, and communities.

As an organization which works towards minimizing any hardships that families may face through food distribution and clothing distribution. CSI at-risk juveniles have been helping ARVCC with sorting and distribution of items for the last 8 years. They are a great help to ARVCC and we look forward to continuing our partnership.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Continuing to maintain a safe place where youth can get volunteerhours completed while also learning the value of helping others with their actions.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Russellville AR 72802

Russellville Adult Education Center

P.O. Box 928 Russellville, AR 72811 Phone: 479-968-5244 Fax: 479-968-6081

April 2, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Russellville Adult Education in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which works continuously with out of school youth, Community Service's has always been a beneficial partner in our efforts. Russellville Adult Education assists students with earning their high school diploma and find employment once they have completed their educational goals.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- being in regular communication to determine student needs and help with the best methods to ensure success for each student
We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Alan Nolan
Director
Russellville Adult Education

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Boys and Girls Clubs of the Arkansas River Valley in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

Community Service, Inc. is an important part of our community, as it rehabilitates and reintegrates the parents and caregivers of many of our low-income/at-risk youth. It allows opportunities for development in the lives of individuals who desire to better themselves and better their families. This program is important to our community and to many children we serve.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Boys and Girls Clubs of the Arkansas River Valley
PO Box 1477
Russellville, AR 72811

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Proving Ground in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and co mmunities.

As an organization which Provides no cost gym access which includes but is not limited to free gym memberships, fitness and weightlifting instruction and nutrition advice for Clients and families currently involved in the Family Advocate program. This relationship has been successfulover the last two years and we intend to continue our relationship with Community Service INC.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and the ir families.
- Partnering organization will continue to provide service for the foreseeable future as previously agreed.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

David Shirley,
Owner
The Proving Ground
104 E 16th
Russellville, AR 72801

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Choices Pregnancy Resource Center in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which Provides free pregnancy testing, ultra sounds, pregnancy counseling, parenting classes and opportunities to obtain diapers, formula and clothing and other supplies to mothers and families at no cost not only the community but also for Clients and families currently involved in the Family Advocate program. This relationship has been successfulover the last two years and we intend to continue our relationship with Community Service INC.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Partnering organization will continue to provide service for the foreseeable future as previously agreed.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Amy Martin
Director of Operations
Choices Pregnancy Resource Center
3312 w. Main Street
Russellville, AR 72801

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of First Baptist Church/The Circle Church/Celebrate Recovery in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which seeks to work with at-risk families to provide training, rehabilitation, and development, we have see the value of being involved with CSI.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Developing programming to assist these youth and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.




Jared Ham
Missions Pastor
First Baptist Church of Russelliville
200 S. Denver, Russellville, AR

# HECTOR POLICE DEPARTMENT . PHILIIP L HUBBARD Chief of Police chiefhubbard@hectorar.com 

P.O. BOX 194 - IIECTOR, AR 728-13 • 479-280-9737 Office - 479-284-5101 Fax

April 3, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write to you as the Chief of Police in Hector, Arkansas in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing Individualized rehabilitative services and sanctions for atrisk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization, Community Service, Inc. provides juveniles to work in our community and to build positive relationships with the police force by working with Hector Police Department.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CS1 in providing an array of quality services to address individual needs for youth and their families.
- Continue working with juveniles to improve relationships and views of the police, as well as maintain a clean and healthy community while providing the opportunlty to serve others.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,

## Phill L. Hbland

Phillip Hubbard Hector Chlef of Police

April 6, 2020

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of the Pottsville Police Department in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which has had many dealings with CSI, we are and have been impressed with their dedication to juveniles that have went off course and just need guidance and encouragement to start making better decision. Personally, I have seen the great work the case workers do with the juveniles and the mentorship that they provide along with a social outlet in the community. We appreciate the hard work that CSI provides, and we are glad that we can continue our efforts in assisting troubled atrisk youth.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Continue to work in tandem with CSI to better train and ensure that the juveniles do not become repeat offenders and end up in the cycle of needing intervention efforts from the Pottsville Police Department or CSI.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,

Chief Joseph Paterak
Chief of Police


April 1,2020

Arkansas Depurtment of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rork, AR 72201

To Whom it may Concern:
I write on behalf of Arkansas Department of Parks. Heritage and Tourism in support of Community Service, he (CSI) and hear bid proposal for the Juvenile fustice Community-Based Re-Entry and Vocational and Career Support Sevices contract. We strongly support this application and CSt's focus on providing individualized rehabitative services and sanctions for at-risk and adjudicaled youth and their families. For 62 vears, CSI las been a leader mempowering youth and their families to be leaders in their homes, schools, vocations, and tommtmites.

As an orgatization which I have had the opportunity of working with Dr. Dan Martin's Aikido prograll for the pact 2 yeas I believe that this is an excellent program to help build confidents and selfeesteem tor the youth, to tench them how to focus thear energy for a more positive behavior in the lives.

Though this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded we would expect our role in this parthership to include:

- forming a genume partnership 10 reduce commitment and confinement of youth, and assisting CSI in providing an array of guality services to address individual needs for youth and their farnilies.
- To Help provide assistants with their conmitment, services, and opportunities for youth to work towards a better understanding of themselves and their future.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


## West

C H U R C H

0 F


C H R I S T

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of the West Side Church of Christ in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which is dedicated to outreach to and for at risk youth we support and assist the Pope County Juvenile Advisory Board, River Valley Food for Kids, Freedom House, The Help Network and the Russ Bus among other organizations with the mission of improving conditions for children, youth and families in our area.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Continue to partner with CSI and the Pope County Juvenile Court in providing food and support for the Evening Report Program, offering tutoring and mental health support to young men on probation.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,

Senior Minister
West Side Church of Christ
2300 West C Street
Russellville, Arkansas 72801

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Carolyn Lewis Elementary School in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization, we utilize CSI during our Red Ribbon Week tobacco education program and working with UCA Service-Learning students to educate students on the dangers of tobacco. Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Working with elementary students to educate and inform about the dangers of tobacco.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Ashley Silliman
Counselor
Carolyn Lewis Elementary School
1805 Old Military Drive
Conway, AR 72032


April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Mt. Vernon Enol High School in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization, we utilized the services of CSI to provide information to our students and staff regarding risky behaviors. We are a rural school district which hinders us from having access to programs of this type that exist in more urban areas. Many of our students are at-risk because of economic reasons and being from a rural area. CSI has been wonderful to come and speak to our students and provide important information regarding these behaviors which they might not otherwise have gotten.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Identifying individuals and families who are in need and help connect them to services in which they might benefit that are provided by CSI.

We look forward to working with Community Service, Inc. In their efforts to provide an array of ${ }^{*}$ evidence-based, quality services to youth and their families, close to home.

Sincerely,

Carie McEntire, Counselor
Mt. Vernon Enol High School

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Cats for Change at Courtway Middle School in Conway, AR in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As a school counseling team who supports students who are at risk and often exposed to drug abuse in the home, we have partnered with CSI in an effort to educate students on addiction and empower them to make healthy, positive choices for their future.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- implementing addiction prevention curriculum to help students make healthy choices for themselves not only now, but in the future.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Maggie Martin
Counselor
Bob and Betty Courtway Middle School
1200 Bob Courtway Dr., Conway, AR 72032

April 1, 2020

## Arkansas Department of Human Services <br> Attn: Office of Procurement <br> 700 Main Street Slot W345 <br> Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Morrilton High School in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which helps our students learn more about their own health and what they can do to take charge of it and make healthy decisions, we have been very pleased with their efforts and on-goin commitment to our students here at Morrilton High School. It is difficult to get high school students involved in drug use prevention activities, and they have been very open to trying new things with our students.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. in the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- meet with our student group at least once every other month and plan activities to get our students involved in making healthy choices for their lives.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,

E. Lean Mobley

Teacher
Morrilton High School
701 East Harding Street, Morrilton, AR 72110

844 Faulkner Street • Conway, AR, 72034 • (501) 329-8344 • www uaex.edu
April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of University of Arkansas Faulkner County Extension in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which teaches educational program to youth and adults, an audience that includes youth and adults in poverty as well as those that are incarcerated, we are in need of professionals that cover topics that CSI are experts on and can come to speak to those groups of people. We have partnered with CSI for programming in schools, health fairs, and educational sessions for the public, and they have been a vital partnership for us throughout the year.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Provide educational, research-based information that clientele can trust and depend on when they are facing hardships, challenges, and uncertain situations.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Faulkner County Family and Consumer Science Agent
University of Arkansas System Division of Agriculture Cooperative Extension Service


University of Arkansas, United States Department of Agriculture and County Governments Cooperating. The Arkansas Cooperative Extension Service offers its prograrns to all eligible persons regardiess of race, color, sex, gender identity, sexual orientation, national origin, religion, age, disability, marital or veteran status, genetic information, or any other legally protected status, and is an Affirmative Action/Equal Opportunity Employer,

Attn: Office of Procurement

700 Main Street Slot W345

Lille Rock. AR 72201
To Whom it may Concern:
Community Service, Inc. (CSI) has a mission of helping youth and families succeed. The Arkansas Golf Center shares in that mission, and is proud to partner with them toward furthering the success of all our youth and families.

The Arkansas Golf Center is state's best all-in-one golf preparation facilities located in Faulkner Comity Arkansas. The Arkansas Golf Center provides the community an award winning public driving range. 7.000 square foot golf store carrying over a half a million dollars in golf merchandise. a state of the art golf club fitting center and world class golf instruction.

The Arkansas Golf Center wanted to provide a service to golfers of all ages but lacked a junior golf program. In 2015, the Arkansas Golf Center and Community Service, Inc. began discussing an opportunity to partner together to offer a unique junior golf program that would benefit the Arkansas Golf Center members and the community at large. The Arkansas Golf Center now serves as one of CSI First Tee Character Development golf facilities.

The CSI First Tee Character Development program is unique program that teaches the First Tee nine core values (Respect, Courtesy, Responsibility, Honesty, Sportsmanship, Confidence, Judgment. Perseverance. and Integrity) and essential life skills through the game of golf. The program is offered throughout the year through weekly programming both after school and during summer as well as multi-day camps.

The CSI First Tee Character Development Program has been able teach the nine core values and life skills to more than three hundred youth through our partnership. The values that are taught to the participants will have a positive effect as the participants become active members of the Faulkner County Community.

The Arkansas Golf Center and Community Service, Inc. have great working relationship. The Arkansas Golf Center is able to communicate any concerns or problems. and CSI is very responsive to any feedback

We strongly support their bid for proposal for the Juvenile Justice Community-Cased Re-Entry and Vocational Center Support Services contract.

Sincerely,


Brannon Watson

## CEO/Owner

| lieather paiton | P.O. $130 \times 3080$ |
| :---: | :---: |
| Chifer deputy | RUSSELLVILLE. AR 72811 |
| Steve higeins | FAX (479) 967-1086 |
|  |  |
| Seth Bradley DEPUTY |  |
|  |  |
| Deidre Luker |  |
| DEPUTY |  |

April 6, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Prosecuting Attorney's Office for the Fifth Judicial District in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

I have personally worked with numerous members of CSI staff over the past years and found that the organization provides excellent leadership and guidance for at risk youth in the juvenile court. I have observed this through their DYS after-care program that supervises youths returning from DYS, through their leadership program that engages youths in positive interactions like visiting with leaders at our state capital building and most importantly through their counseling with individual youths. It has been my expertence that CSI is serving our youth in a way that no other government entity or non-profit is able to do.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

## JEFF PHILLIPS

PROSECUTING ATTORNEY

## FIFTH JUDICIAL DISTRICT

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- To work individually and collectively with CSI to address and protect youths that have been victimized by their parents, guardians or temporary care givers.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street, Slot W345
Little Rock, AR 72201

To Whom It May Concern:
I am writing in support of Community Service, Inc., (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational \& Career Support Services. I strongly support and believe in CSI and their focus on providing individualized rehab services and sanctions for at-risk and adjudicated youth and their families. My family and I have personally been involved with the Juvenile Justice side of CSI for almost 10 years and can attest to their commitment to the youth and families but also their community.

My husband and I were foster parents for over 12 years and eventually had children (foster and adoptive) that were mandated by the courts to attend classes, participate in community service, electronic monitoring, etc., and they and our family were treated with respect from our initial intake to our final meeting. The guidelines for the child as to what was expected was clear and concise, as well as what was expected from us as the guardian/parent and CSI. The lines of communication between all parties were amazing!

I would be happy to discuss my family's experience with you should you need additional information. My contact \# is

Sincerely,

Hartman, AR 72840


## Ozark Rape Crisis Center

April 6, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I'm writing on behalf of Ozark Rape Crisis Center to offer our support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Scrvices contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and the r families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communitics.

As an organization which provides 24 -hour crisis intervention services to victims of sexual and domestic violence, we depend heavily on the services provided by CSI and rely on them as a necessary referral source.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Maintaining our partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Continue to accepl referrals from our organization.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


715 W. Main Suite A
Clarksville, AR 72830
479.754.6869

904 W. Main Street
Russellville, AR 72801
479.219.4314

125 W. Industrial Park Road Suitc 2A
Harrison, AR 72601
870.741.4141

# RUSSELLVILLE <br> AREA CHAMBER OF COMMERCE 

April 3, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of the Russellville Area Chamber of Commerce in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which partners with the Chamber on programs designed to offer skilled trade career choices to all area youth, CSI has helped us in the past three years make an impact on the local workforce. CSI has also supported our programs and events that reach the business community and the quality of life in the region.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Continuation of support for development of local workforce, community, and quality of life.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Vice President Workforce Development
Russellville Area Chamber of Commerce

ARKANSAS TECH UNIVERSITY
CAREER CENTER

April 3, 2020
2201 South Knoxville Avenue Russellville, Arkansas 72802

Office: 479-968-5422
Fax: 479-968-7918
www.atu.edulcareercenter
Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Arkansas Tech Career Center in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which serves high school students in grades 10-12, we educate and train eligible students in multiple career and technical education programs of study to prepare them for high demand, high wage careers. We coordinate with 19 area high schools to continue serving all students, including the at-risk.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Coordinate with area high schools to continue education during confinement and/or after any offense may have been committed.
- Allow students to continue meeting with required counseling with written doctor notes.
- Allow officers of the court to meet with students while at ATCC privately when necessary.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


April 1, 2020
Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of HTW - Architects, Engineers and Planners, LLC. in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization, CSI has greatly helped members of our personal family during their times of severe need. CSI has also worked tirelessly with our team from local industries, school districts and Chamber of Commerce to connect unemployed people with long term career opportunities in our community. The last few years we produced the "River Valley Skilled Trade Expo" which had 50+ exhibitors and over 2,250 attendees networking with vocations and career opportunities. These Expos would have never happened without CSI's hard work and leadership.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Doing everything we can to help continue the "River Valley Skilled Trade Expo" in the future.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Bob Hegel
Principal Architect
HTW - Architects, Engineers and Planners, LLC.
$3081 / 2$ West Main Street
Russellville, AR. 72801

## Entergy

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Entergy Arkansas LLC. in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services. contract. We support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which has partnered with CSI as a sponsor in the Skills Trade Expo, which is a type of job fair put on in partnership with the Russelliville School District also. Expose's more than two thousand students to skill trade jobs that may be available to them in the future. We also partnered with CSI through volunteerism in a prescription drug take back event in which CSI provided essential support, and background information that helped us generate positive results.

Through this letter, we hope that you highly consider CSI's request. Their invaluable contribution to the River Valley community from counseling at risk youth and providing background information and support with the opioid epidemic that Arkansas also currently faces, is a true asset that I don't believe our community can afford to lose.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Customer-Service Manager I
Entergy Arkansas LLC.
305 S. Knoxville Russellville AR, 72802
Cell Phone: $479.886 \cdot 5300$

RUSSELLVILLE SCHOOL DISTRICT

Monday, April 6, 2020
Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Russellville School District in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization CSI provides us mental health counseling, Day Treatment, substance abuse services, public service work for court-involved youth, parenting classes, group therapy, and mentoring and tutoring when applicable.
Our case managers work with school counselors to maintain client care (if clients are behaving poorly in school etc.). Our therapists have also done suicide assessments.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- CSI case managers work with RSD school counselors to maintain client care (if clients are behaving poorly in school etc.) as well as suicide assessments provided by their therapists.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,
Rachel Jones, District Communications Coordinator
rachel.jones@rsdk12.net

## CITY OF CLINTON

354 Main Street<br>P. O. Box 970

Clinton, Arkansas 72031
Telephone (501) 745-8110 • Fax (501) 745-6464

## Richard W. McCormac <br> Mayor

Dena R. Malone

Recorder/Treasurer

April 3, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of the city of Clinton in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We whole-heartedly support this application and their focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. They have been a proven leader in helping youth and their families to be leaders in their homes, schools, vocations, and communities.

The city of Clinton has benefited from this program in the past and wishes to keep this relationship with CSI. Juveniles have enhanced our street department's ability to help our community in clearing of right of ways that often are overlooked due to lack of manpower. The citizens and the CSI youth both benefit from these efforts and have developed a positive relationship with one another.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, our role in this partnership will include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Maintaining an ongoing relationship with all youth and their families. We will help guide and encourage these individuals as they mature and offer additional work as it becomes available.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidencebased, quality services to youth and their families, close to home.

Sincerely,



Richard McCormac, Mayor of Clinton

Methodist!
Behavioral Hospital

Methodist
Residential
Treatment
Center
Methodist
Therapeutic
Group
Homes
Methodist
Emergency
Shelter
Methodist
Day
Treatment
School
Methodist
Therapeutic
Preschool
Methodist
Counseling clinic

1601 Murphy Drive
Maumelle, AR 72113
PO Box 56050
Little Rock, AR 72115
Phone 5018033388
Fax: 5018034272
methodisffamily org

April 2, 2020

## Arkansas Department of Human Services <br> Attn: Office of Procurement <br> 700 Main Street Slot W345 <br> Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Methodist Behavioral Hospital (MBH) in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based ReEntry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, C5I has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an acute care inpatient psychiatric treatment organization, MBH is licensed to provide mental health treatment to children and adolescents in Arkansas, which includes youth at-risk of involvement or currently involved with the juvenile justice system.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- collaborate to serve youth whom CSI believes may have behavioral health problems and/or substance abuse issues that interfere with their ability to maintain without juvenile justice involvement.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Shari Willing, LPE-I
Administrator
Methodist Behavioral Hospital

## Arkansas Department of Human Services

Attn: Office of Procurement


YOUTH HOME

700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Youth Home, Inc in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families is be leaders in their homes, schools, vocations, and communities.

As an organization which recognizes the strengths and skills these youth and families have and works to support them and their growth and development.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- In the event Inpatient Residential Treatment is needed for the youth, we will be glad to provide an assessment to ascertain if we are an appropriate program and if so, help with the admission. If not, we will help the family locate an appropriate resource. We provide a number of specific evidence based programs for Youth who have Reactive Attachment Disorders, need Safe Solutions Programming or have Mental Health needs.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


David Napier, CEO Youth Home, Inc 20400 Col Glenn Road
Little Rock, AR 72210
501.8215500 (phone)

YOUTH HOME, INC.
20400 Colonel Glenn / Litrle Rock; AR 72210-5323
(P) 501.821.5500 / (F) 501.821.5580
info@youthhome.org / www.Youthiome.org

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To whom it may Concern:

I write on behalf of Growing a Healthy Charleston, in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which provides education to community members, including at risk youth and the ir families, Growing a Healthy Charleston has partnered with CSI to provide opportunities for youth and adult education on multiple subjects, including, Human Trafficking, Vaping, Tobacco Use, Social Media Dangers and Internet Safety, Healthy Lifestyle, Nutrition, Cooking, Shopping, Basic Life Skills, and many more.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Provide TA to CSI in regards to meeting the needs of the community, in particular the youth and families they serve.
- Assisting CSI with efforts to educate youth and families in healthy lifestyle choices to benefit healthy, happiness and longevity and improve community inclusion.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Miranda Curbow, RN
Growing a Healthy Charleston
PO Box 1036
Charleston, AR 72933


Aprit 6, 2020
Ark:unsas Department of Human Services
Atur: Ollice of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom It May Concern.
I witu on behalf of Ashley Curbow in support of Community Service. Inc. (CSI) and their bid proposal for the Juvenile Justice Communiry-Rased Reentry and Vocational Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a loader in empowering youth and their families to be haders in their homes. schools, vocations, and conmunities.

As an organization which provides free serices to a ariely of conmunities within the Arkansas River Valley, we have found CSI to be a valuable parner for educational and training programming. Because of the cxtensive work of CSI and staff. I feel our rural areas bave become not only healunier but safer.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the even this proposal is funded, we would expect our role in the parinership to include:

- Forming a genuine partnership to ceduce commitment and confinement of youth. and assisting CSI in providing an army of quality services to address individual needs for youth and their familics
- Expanding educational oppornmities for a varicly of age groups and sociocconomic demographics

We look lorward to working with Community Service, fine, in their ellorts to provide an arraty of evidence-based, quality service to youth and their families, close to home.

Sincerely. ine Misty Hawkins
Dircelor -- ARVRLS 1 leadquaricrs
501 North Front Street
Dardanelle, AR 7283t

305 Dale Bumpers Drive<br>Charleston, Arkansas 72933

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of the Charleston School District and Charleston High School Project Prevent Youth Coalition in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization that consists of both youth and adults, the Charleston School District and Charleston High School Project Prevent Youth Coalition strive to eliminate the use of tobacco products in our community. We strongly discourage our youth from using e-cigarettes or Juul's. Some activities we have participated in include: Red Ribbon Week activities with elementary students by placing stickers on Smarties candies that read "Be Smart, Don't Start," reading tobacco free books to elementary students, creating tobacco-free videos for the film competition Ready. Set. Record. in Little Rock where we have placed for the past three years, and by placing posters around the school.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- continuing support in working with the youth and community on the statistics and effects of using tobacco products and encouraging the youth to stop the use of e-cigarettes or Juul's for their future health.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidencebased, quality services to youth and their families, close to home.

Sincerely,


April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of the Charleston School District and Charleston High School Project Prevent Youth Coalition in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, C5I has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization full of hard-working students, the Charleston High School Project Prevent Youth Coalition advocates for the prevention of tobacco product use in the community. The primary goal for our club is to share the harmful effects of e-cigarettes, conventional cigarettes, and other nicotine products. We hope that others can take the information we share and make choices to maintain a healthy lifestyle. Throughout the school year, we have participated in several activities including: setting up a booth at a parent-teacher conference, helping Ashley Curbow present to elementary students, creating tobacco-free videos for the Ready. Set. Record, film competition in Little Rock, placing posters around the high school, and creating stickers saying "Be Smart, Don't Start" for candy handed out to elementary students during Red Ribbon Week.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Educating the community about the detrimental effects of using tobacco products and encouraging them to live a healthy lifestyle.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidencebased, quality services to youth and their families, close to home.


Alexis Grandison
Charleston High School Student
Charleston High School
Project Prevent Youth Coalition

# Cedarville Public Schools 

P.O. Box 97<br>Cedarville, AR 72932<br>479-474-7220 / Fax: 479-410-1804

April 6, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Cedarville Middle School of the Cedarville, AR School District in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized' rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which works very hard to provide all of our students with the opportunities, instruction and ability to develop and practice skills that will aid in their development personally, academically and professionally through high school and beyond. We strive to provide a safe and accessible environment as we work together with the community and partnering organizations for the good of all of our students. We rely heavily on CSI every year and their willingness to provide quality and engaging instruction with their Tobacco Education Presentations that are tailored to different age groups and different sizes of groups from entire grade levels to 5 mall group presentations.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting C51 in providing an array of quality services to address individual needs for youth and their families.
- continuing in our effort to provide for our youth quality Tobacco Education as well as developing other presentations as we continue to assess and identify specific needs of our at risk students and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Cedarville Middie School

April 1, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Dardanelle Middle School in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which partners with us to deliver information to students about the importance of making good decisions throughout their lives, Community Services has always been willing and available to help. At the middle school level, we have the prime opportunity to reach students and shape their lives before they make choices that could have lasting effects on their lives.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Collaborating with educators and parents to enable us to understand the most successful ways to push our children to reach their fullest potential and partake in their best life possible.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Kim Walter
Dardanelle Middle School Counselor
Dardanelle Middle School
2306 North State Highway 7 Dardanelle, AR Division of Children and Family Services Pope County
Latresa.Brown@dhs.arkansas.gov
701 N. Denver Ave. Russellville, AR 72801
479-968-5596 xt145 Fax: 479-968-2102 TDD: 479-


967-1270

4/5/20

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of The Pope County Division of Children Family Services in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice CommunityBased Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-fisk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities. As an organization which has worked and continues to work with our at-risk youth who have may have histories of maltreatment, trauma, learning problems, behavioral issues and environmental concerns CSI's program will assist us in the job we do every day to serve and protect this vulnerable population.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Pope County DCFS would expect to have CSI continue to work with the youth we serve and continue to partner in providing trainings and support to those vulnerable youth when requested.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Latresa Brown FSWS
Family Service Worker Supervisor
Department of Human Services/Division of children and Family Services

## To Whom it May Concern:

I am an Advocate/Forensic Interviewer with the Children's Advocacy Center in Independence County and I am writing this letter in support of Community Service, Inc. (CSI). The work CSI does plays an integral role in the success of juveniles trying to navigate the Juvenile Justice System. Not only does staff support the juveniles themselves, they work with the family unit as well. CSI's Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services program allows juveniles to get individualized rehabilitative services and sanctions who are at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which puts youth and families at the center of the work they do, they empower the youth to make the necessary changes to reach their full potential with their family giving them the support they need. CSI partners with other community organizations to make a difference in the lives of youth and families everywhere and they are a huge asset in our community.

Through this letter, we sincerely hope that the partnership with Community Services, Inc continues. We look forward to working with them and their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Due to the COVID-19 pandemic and the request for social distancing, our office is working from home and therefore, have limited home office equipment so this letter of support is being emailed.

## Sincerely,

Denise Joslin
Advocate/Forensic Interviewer
Children's Advocacy Center
Independence County
510 E. Boswell
Batesville, AR 72501

April 3, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To whom it may Concern:
I write on behalf of $16^{\text {th }}$ District Juvenile Office in support of Community Service, Inc, (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which works with CSI on a daily basis to help families fulfill the orders that are set by the courts, and figure out what best for that family bases on their individual issues.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- To have a GOOD working relationship with CSI, our community provider and to be able to assist families we work with to achieve the goals that are set forth for them.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


## Services provided by



April 8, 2020
To Whom it may Concern:
I write on behalf of Counseling Associates, an affiliate of Arisa Health, in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocationaland CareerSupportServices contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As a mental health organization we work closely with CSI by teaming together and providing and ensuring the at-risk youth in our area are getting the necessary and required services as needed to reach their goals.

Through this letter, we acknowledge specificroles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- working together to keep our at-risk youth safe and working towards the same goal of coming out of the court system and living a full and productive life

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


## (ax) <br> COUNSELING ASSOCIATES

April 8, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Counseling Associates Inc (CAi), an Affiliate of Arisa Health in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CS1's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which works closely with school-based Mental Health Professionals to assist in efficient service provision and connection with community resources to reduce recidivism into the juvenile justice system. CSI works with CAI to address needs of individual youth and their families from an integrated service perspective.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Assist in coordinating connections of community resources to maximize efficiency of service

We look forward to working with Community Service, inc, in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,

Brady Prince, LAC
Mental Health Professional

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main StreetSlot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Conway Behavioral Health Hospital in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry fand Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and the ir families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which relies on CSI to partnerwith us to assist youth by providing mentalhealth services, we need this organization to be able to continue our efforts to serve these youth.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs foryouth and their families.
- Continuing to work with CSI to empower youth and their families to be upstanding citizens in their community,

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,
Tina Hill
Business Development Representative
Conway Behavioral Health Hospital
2255 Sturgis Rd.
Conway, AR 72034

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Mountain View High School in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which works with at risk youth and their families, I have seen this organization to help establish/rebuild existing relationships and create a community of love and discipline that many students do not have. The benefits are just not for the present but will benefit our community and the youth that are receiving services for the long run. I have seen great things from this organization and I can't wait to see more.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Monitoring progress of troubled youth within the school system

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,

Kara D. Blackwell
Resource Teacher
Mountain View High School
210 High School Drive
Mountain View, AR 72560

## RUSSELLVILLE <br> 

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
Community Service, Inc. (CSI) has a mission of helping youth and families succeed. The Russellville Country Club shares in that mission and is proud to partner with them toward furthering the success of all our youth and families.

The Russellville Country Club is a semi-private golf course located in Pope County Arkansas. The Russellville Country Club was established in 1926 and has continued to serve the community by offering a membership that includes access to a eighteen hole golf course and practice range, club facilities such as tennis courts, swimming pool and club house in which members can enjoy a fine dining experience.

The Russellville Country Club has a very active membership but lacked a junior golf program. In 2014, the Russellville Country Club and Community Service, Inc. began discussing an opportunity to partner together to offer a unique junior golf program that would benefit the Russellville Country Club members and the community at large. The Russellville Country Club now serves as one of CSI First Tee Character Development golf facilities.

The CSI First Tee Character Development program is unique program that teaches the First Tee nine core values (Respect, Courtesy, Responsibility, Honesty, Sportsmanship, Confidence, Judgment, Perseverance, and Integrity) and essential life skills through the game of golf. The program is offered throughout the year through weekly programming both after school and during summer as well as multi-day camps.

The CSI First Tee Character Development Program has been able teach the nine core values and life skills to more than three hundred youth through our partnership. The values that are taught to the participants will have a positive effect as the participants become active members of the Pope County Community.

The Russellville Country Club and Community Service, Inc. have great working relationship. The Russellville Country Club is able to communicate any concerns or problems, and CSI is very responsive to any feedback We strongly support their bid for proposal for the Juvenile Justice Community-Cased Re-Entry and Vocational Center Support Services contract.

Sincerely,

# MORRILT $N$ <br> COUNTRY CLUB 

1000 Country ClulrDrive Morriltam AR 72110 501-354-0324

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

Community Service, Inc. (CSI) has a mission of helping youth and families succeed. The Morrilton Country Club shares in that mission, and is proud to partner with them toward furthering the success of all our youth and families.

The Morrilton Country Club is a semi-private golf course located in Conway County Arkansas. The Morrilton Country Club was established in 1928 and has continued to serve the community by offering a membership that includes access to a eighteen hole golf course, club facilities such swimming pool and club house in which members can enjoy a fine dining experience.

The Morrilton Country Club has a very active membership but lacked a junior golf program. In 2012, the Morrilton Country Club and Community Service, Inc. began discussing an opportunity to partner together to offer a unique junior golf program that would benefit the Morrilton Country Club members and the community at large. The Morrilton Country Club now serves as one of CSI First Tee Character Development golf facilities.

The CSI First Tee Character Development program is unique program that teaches the First Tee nine core values (Respect, Courtesy, Responsibility, Honesty, Sportsmanship, Confidence, Judgment, Perseverance, and Integrity) and essential life skills through the game of golf. The program is offered throughout the year through weekly programming both after school and during summer as well as multi-day camps.

The CSI First Tee Character Development Program has been able teach the nine core values and life skills to more than three hundred youth through our partnership. The values that are taught to the participants will have a positive effect as the participants become active members of the Conway County Community.

The Morrilton Country Club and Community Service, Inc. have great working relationship. The Morrilton Country Club is able to communicate any concerns or problems, and CSI is very responsive to any feedback

We strongly support their bid for proposal for the Juvenile Justice Community-Cased Re-Entry and Vocational Center Support Services contract.

Sincerely,



# Center Valley Elementary 

Tami Chandler, Principal

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:

Community Service, Inc. (CSI) has a mission of helping youth and families succeed. Center Valley Elementary School shares in that mission, and is proud to partner with them toward furthering the success of all our youth and families.

Center Valley Elementary School is located in Russellville, Arkansas and provides an education to Kindergarten through Fourth grade students. We are part of the Russellville School District, and our motto is "Learners Today...Leaders Tomorrow".

Community Service, Inc. has established the First Tee Character Development Program in Russellville, Arkansas, but wanted to reach more students by partnering with an elementary school to offer a First Tee National School Program. The First Tee National School Program provides curriculum that introduces students to golf and core values during physical education classes. The class is designed to be flexible and allows physical educators to adjust lessons to fit their specific teaching situations in terms of class size, class time, and facility type - indoor or outside, big or small space, etc.

Community Service, Inc. reached out to Center Valley Elementary School about partnering with us to offer our students a National School Program. In the spring of 2018, Community Service, Inc. and Center Valley Elementary School reached a partnership to implement a National School Program. Since this partnership took place an average of three hundred elementary aged students have been taught the First Tee Nine Core Values and Life skills through program each year.

The partnership between Community Service, Inc. and Center Valley Elementary school has seen many benefits on both sides. Center Valley Elementary School has been able to offer their current and futures students an opportunity to learn about the core values and essential life skills through their physical education classes. One of the many benefits Community Service, Inc. has seen has been having Center Valiey Elementary School as a community partner as well as being a referral source for their services.

Center Valiey Elementary School and Community Service, Inc, have great working relationship. Each year when Center Valley Elementary implements the National School Program, the CSI Character Development coach comes out and assists with the implementation of the program. The elementary school is able to communicate any concerns or problerns, and CSI is very responsive to any feedback.

We strongly support their bid for proposal for the Juvenile Justice Community-Cased Re-Entry and Vocational Center Support Services contract.

Sincerely, Vondice Blarusu Sandra Brown
Center Valley Elementary School
5401 AR-124
Russellville, AR 72802
(479) 968-4540

423 Mtain St., Little Rock AR 72201

April 7, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom It May Concern:

Community Service, Inc. (CSi) has a mission of helping youth and families succeed. EngageAR shares in that mission, and is proud to partner with them toward furthering the success of all our youth and families.

EngageAR oversees all AmeriCorps Arkansas programs and works with the governor appointed Arkansas Service Commission to ensure national service in Arkansas is meeting the needs of our communities and having impact.

Community Service, Inc. has provided national service through their tutoring and mentoring program since 2018. They have been part of the Arkansas portfolio of national service programs for two years and have applied for a third year. A decision on funding for a third year will be made in July 2020.

The CSI tutoring and mentoring program partners AmeriCorps members with children ages 3-12 who struggle in math, reading and writing. The one-to-one relationship fosters educational growth and valuable mentoring for Arkansas' most needed youth. In their first year more than $75 \%$ of the students enrolled in the program increased their academic scores.

EngageAR and the CSI have great working relationship. EngageAR is able to communicate any concerns or problems with the Community Service, Inc. and they are very responsive to Commission feedback.

We strongly support their bid for proposal for the Juvenile Justice Community-Cased Re-Entry and Vocational Center Support Services contract.

Sincerely,

Shana Chaplin, Director EngageAR
Arkansas Division of Higher Education, Arkansas Department of Education

April 1, 2020

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of the Coal Hill Police Department in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which / have had the pleasure of working with Dr. Dan Martin's Aikido program for the past 2 years. I believe this program is an excellent way to build up the youth's confidence and selfrespect in hopes of redirecting their focus to more positive behaviors.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Continue their commitment to provide opportunities for the youth to work towards a better future for themselves.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Nathan Griffith
Johnson County Westside School Resource Officer
Coal Hill Police Department
304 Oak St. Coal Hill, AR 72832
[Name of partnering organization]
[Address of partnering organization if not in letterhead]

# $16^{\text {th }}$ Judicial District Circuit Court 

Juvenile Division

State of Arkansas
Terry Swaim
Juvenile Probation Officer
368 E. Main Street
Batesville, Arkansas 72501
Cell (870) 612-4881

April 6, 2020

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of $16^{\text {th }}$ District Juvenile Court in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSl's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As a Juvenile Probation/Intake officer, I come in contact with at-risk juveniles and families across all socioeconomic groups each facing their own set of challenges. It is through collaborative efforts with Community Services Inc. that positive outcomes are experienced by these families. Community Service Inc. offers supportive services which are key in locating resources, securing educational supports, and providing positive encouragement for this at-risk group.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Research and implement new opportunities within the community

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home. Due to the Covid19 social distancing requirements our office is working from home so I will be submitting this letter of support via e-mail.

Sincerely,

Terry Swaim<br>Juvenile Probation Officer<br>$16^{\text {th }}$ Judicial District<br>368 E. Main Street<br>Batesville, AR 72501

$16^{\text {th }}$ Judicial District Circuit Court<br>Juvenile Division<br>State of Arkansas<br>Andy Montgomery<br>Juvenile intake/FINS Officer<br>368 E. Main Street<br>Batesville, Arkansas 72501<br>Cell (870) 307-1476

April 6, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of $16^{\text {th }}$ District Juvenile Court in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As a Juvenile Probation/FINS officer, I work with at-risk youths and their families through FINS court in Independence County. Through FINS court, families seek assistance meeting goals to strengthen their families or provide services to support at-risk youth juveniles. Community Services Inc. provide valuable services that benefit the whole family as well as the juvenile. Navigating the juvenile court system can sometimes be overwhelming and the services provided by CSI ensure the juveniles have the positive supports in place increase positive outcomes for the family.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- strive to create new accessible opportunities within the communities of the youths we serve.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home. Due to the Covid19 social distancing requirements our office is working from home so 1 will be submitting this letter of support via e-mail.

Sincerely,

Andy Montgomery
Juvenile Intake/FiNS Officer
$16^{\text {th }}$ Judicial District
368 E. Main Street
Batesville, AR 72501

WRA Director | Mary Eary
meary@gobsd1.org
955 Water Street Batesville
870-793-6831

April 6, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of White River Academy-Batesville School District in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families.

As a school organization, The White River Academy-Batesville School District relies on CSI to provide services to our most at risk students. At White River Academy, we seek to provide an environment that promotes the success of our students. CSI and Mrs. Suzanne Peebles are instrumental in helping our efforts. Mrs. Peebles works tirelessly to find many resources for our students to engage in positive behavioral reinforcement. Mrs. Peebles works to build a relationship with her clients and promotes student engagement both in and out of the school.

We look forward to working with Community Service, Inc. in their efforts to continue their support in our school. Due to the Covid 19 outbreak, I am unable to sign this original document. Please do not hesitate to call me should you have questions.

Sincerely,

Mary J. Eary, EdS
White River Academy Director, 870-805-0669

Arkansas Department of Human Services<br>Attn: Office of Procurement<br>700 Main Street Slot W345<br>Little Rock, AR 72201

To Whom it may Concern:

I am Janet Lawrence, the Attorney ad Litem for the $16^{\text {th }}$ Judicial District for Families in Needs of Services cases. I am writing in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. I strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As the Attorney ad Litem which works with Community Service, Inc. (CSI), I find that this organization provides the most comprehensive and in-depth services to my clients. f've been in my position for the last two years and have found the work that Community Service, Inc. does to be invaluable to the positive outcome of my clients. The services provided to my clients by Community Services range from community service to creating and helping implement behavior contracts and charts. These types of services help change the lives and attitudes of clients to keep them from continuing with lives involved in the legal system.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- stop generational cycles of families involved in the court system.

I look forward to working with Community Service, Inc. in their efforts to provide an array of evidencebased, quality services to youth and their families, close to home.

Sincerely,


## Janet Lawrence

Attorney at Law
The Law Office of Janet Lawrence, LLC
P.O. Box 120

Greenbrier, AR 72058
(479) 886-6365


Heber Springs Area Chamber of Commerce 110 South 7th Street-Heber Springs, AR 72543

501-362-2444 chamber@heber-springs.com — www.heber-springs.com

April 7, 2020

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I am writing on behalf of the Weber Springs Area Chamber of Commerce in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CS1's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

The Heber Springs Area Chamber of Commerce's mission is to promote and grow business while enhancing the community. The work of Community Services, Inc. is very important to Heber Springs and surrounding communities because it provides an array of quality services that empower and provide guidance and life skills through advocacy, prevention, intervention, education, and treatment.

Through this letter, we acknowledge specific roles we will fulfill in this partnership. Community Service, Inc. is a member of the Heber Springs Area Chamber of Commerce. As such, the Chamber will provide information about and help promote Community Service, Inc. through agreed upon community outreach activities.

The Chamber looks forward to working with Community Service, Inc. and supports their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,
Winger Harper taper
President/CEO
Heber Springs Area Chamber of Commerce

# City of Heber Springs 

1001 West Main Street
Heber Springs, AR 72543

Mayor<br>Jimmy Clark<br>501-362-3635<br>City Altorney<br>Terry Lynn<br>501-362-8117<br>City Treasurer<br>David A. Glbbs<br>501-362-8445<br>City Clerk<br>Nancy Hurley<br>501-362-8445<br>Fise Chief<br>Jason Robitaille<br>501-362-5523<br>Police Chief<br>Brian Haile<br>501-362-3661<br>Park \& Rec Director<br>Stacey Mills<br>501-362-4901<br>Public Works Director<br>Scolt Habbley<br>501-362-5554<br>Building Inspector<br>Doug Pery<br>501-362-8303<br>COUNCIL<br>Ward 1<br>Chris Foster<br>501-362-8773<br>Louis Short 910-745-6847<br>Ward 2<br>Kasey Grifin<br>501-206-9866<br>Paul Muse<br>501-206-8989<br>Ward 3<br>All Sugg<br>501-365-3232<br>\section*{Paula Sporn}<br>501-887-6922<br>\section*{Ward 4}<br>Sharon Williams<br>501-362-3400<br>Jim Lay<br>501-362-9438

April 3, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Joyce Teas, in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CS1 has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which provide an array of quality services that empower and provide guidance and life skills through advocacy, prevention, intervention, education, and treatment by an ethical, competent, multi-disciplinary staff that are dedicated to meeting clients' needs. Programs utilized in Cleburne County are Behavioral Health, Substance Abuse, and Youth Justice.

The Youth Justice program allows youth that have been ordered to perform public service work, complete intervention classes, submit to electronic monitoring or that have been committed to the Division of Youth Services, to receive services from staff that reside in their own communities. Participation in CSI's Youth Justice Program provides these youth with an opportunity to complete their court-ordered services. Participation in this program helps these youth learn skills, feel a sense of pride and accomplishment, and avoid further contact with the juvenile justice system.

CSI operates these programs through contracts with the Division of Youth Services. Referrais are made by local juvenile courts, DYS, out-of-state- agencies, and personal referrals in some cases. These services are designed to help youth avoid contact, or further contact, with the justice system.

Through this letter, we acknowiedge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Help with career, vocational, and educational support component for youth served under this contract

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


# Office of the CLEBURNE COUNTY JUDGE Jerry Holmes 300 West Main Street Heber Springs, AR 72543 <br> 501-362-8141 Fax 501-362-4605 

April 3, 2020

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Cleburne County in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and $\mathrm{CSI}^{\prime} \mathrm{s}$ focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Cleburne County Sheriff's Office
914 South 9th Sheriff Chris Brown
Heber Springs, AR 72543
"Service with the highest level of integrity, compassion, and respect"
April 7, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of the Cleburne County Sheriff's Office in support of Community Service, inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which regularly works with youth and families through the criminal justice system, we value our partnerships with other organizations that are working toward the same goals.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.

We look forward to working with Community Service, Inc, in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


## Sheriff Chris Brown

# Heber Springs Police Department 

# 1001 West Main Street <br> Heber Springs, Arkansas 72543 

April 3, 2020

Arkansas Department of Human Services
Attn: Office of Procurement

700 Main Street Slot W345

Little Rock AR, 72201

To Whom it may Concern:

I write on behalf of the Heber Springs Police Department in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations and communities.

As an organization which has relied on the assistance of Community Services, Inc and their work with our Juvenile Intake Officers here in Cleburne County. The Heber Springs Police Department has two School Resource officers in the Heber Springs School District and programs such as this are invaluable to the community and the future of our youth.

Through this letter, we acknowledge specific roles ans responsibilities we will fulfill in this partnership. In the event this protocol is funded, we would expect our role in the partnership to include:
*Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
*Giving youth people-direction is the only way to resolve the problems we are having.

We look forward to working with the Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely.

Chat Brian Howl Brian Hale<br>Chief of Police<br>Weber Springs Police Department



Lisa Pattison<br>Juvenile Officer<br>$16^{\text {th }}$ Judicial District<br>Heber Springs, AR 72543<br>501-887-6404

April 3, 2020

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of the Juvenile Division of the Sixteenth Judicial District, Arkansas in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization, we strive to provide rehabilitation through identifying strengths, building skills, and addressing treatment needs. We attempt to accomplish this by working with and through our community, our treatment providers, and at-risk youth and their families. We have been very blessed to be able to work with the individuals involved with our families, especially those associated with CSI.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their farnilies.
- to continue to work with us in identifying additional positive, reinforcing programs and activities for our youth and families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.


Lisa Pattison
Juvenile Probation Officer


## Cleburne County Baptist Church

1111 South 6th Street
Heber Springs, Arkansas 72543
(501) 362-6052
clebcobapt@yahoo.com

## Bro. Tim Crumpton

Pastor
Bro. Jeremiah Hershberger
Outreach Director

Home \& Sending Church of:
Andrew Aaron Family
Missionary to Ghana
Russell Aaron Family Missionary to Zuni \& Navaho Indians New Mexico
Jason Herndon Family Missionary to Zuni \& Navaho Indians New Mexico
People to People
Medical Missions
Dr. Robert Wilson
Dr. Bemard Kadio
Intemational Medical MissIons

Verily, verily, I say unto you, Except a corn of wheat fall into the ground and die, it abideth alone: but if it die, it bringeth forth much fruit.

- John 12:24


## CLEBURNE COUNTY BAPTIST T CHURCH

Making a Difference...

April 8, 2020
Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
I write on behalf of Cleburne County Baptist Church support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which I, as Pastor, have done some personal work as Chaplain of CCSO, mentoring some of the youth of our community. Our church also hosts a "Life Skills" class once a month for those needing mentorship through the juvenile court. We also teach Character classes at our local alternalive schools.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:
forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
We hope to provide available mentorship for needy youth of our community.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Pastor Tim Crumpton (Chaplain; Cleburne Co. Sheriffs Office) Cleburne County Baptist Church

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of Morrilton High School in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which is in the business of working extensively with youth and families-at-risk of juvenile justice involvement, the assistance CSI provides is instrumental in helping us to carry out our mission.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.


## We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.



Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:
I write on behalf of Belleville Area Chamber of Commerce in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudir:ated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization which partners CSI, the Belleville Area Chamber of Commerce plans to continue to work with the youth and families at risk of juvenile justice involvement by including them in projects including but not limited to roadside litter pick up, cleaning of the Community Service Center, cleaning of the Belleville Volunteer Fire Department and fire trucks, painting the Belleville Park, cleaning park facilities, involvement with Christmas decorating of the town, involvement of the Belleville Fire Dept $4^{\text {th }}$ of July festivities and many more activities as the needs arise

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- Forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to heme. Should you have any questions, please feel free to contact me at 479-495-0249.

Sincerely,


Heather Lester, RHIA
Belleville Area Chamber of Commerce

April 1, 2020

## Arkansas Department of Human Services

Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201

To Whom it may Concern:

I write on behalf of the Leon Millsap Senior Activity Center in support of Community Service, Inc. (CSI) and their bid proposal for the Juvenile Justice Community-Based Re-Entry and Vocational and Career Support Services contract. We strongly support this application and CSI's focus on providing individualized rehabilitative services and sanctions for at-risk and adjudicated youth and their families. For 62 years, CSI has been a leader in empowering youth and their families to be leaders in their homes, schools, vocations, and communities.

As an organization we provide socialization and congregate meals for Seniors. We also provide intergenerational activities to keep our Seniors feeling young.

Through this letter, we acknowledge specific roles and responsibilities we will fulfill in this partnership. In the event this proposal is funded, we would expect our role in this partnership to include:

- forming a genuine partnership to reduce commitment and confinement of youth, and assisting CSI in providing an array of quality services to address individual needs for youth and their families.
- Assist the participants with in the garden boxes and other cleaning services in the Center.

We look forward to working with Community Service, Inc. in their efforts to provide an array of evidence-based, quality services to youth and their families, close to home.

Sincerely,


Anna Via, Site coordinator
Leon Millsap Center
P.O. Box 1535

Danville, AR 72833

Central Arkansas)

Honesty
Intergrity
Sportsmanship
Respect
Confidence
Responsibility
Perserverance
Courtesy
Judgement

Arkansas Department of Human Services
Attn: Office of Procurement
700 Main Street Slot W345
Little Rock, AR 72201
To Whom it may Concern:
Community Service, Inc. (CSI) has a mission of helping youth and families succeed. The First Tee of Central Arkansas shares in that mission, and is proud to partner with them toward furthering the success of all our youth and families.

The First Tee of Central Arkansas proudly serves children aged 5 to 17 with year round access to a state of the art golf facility and life skills experience. Our life skills experience provides age-appropriate programming that introduces the Nine Core Values and Life skills. The Nine Core values include respect, honesty, responsibility, courtesy, sportsmanship, confidence, judgement and integrity. These values are essential for young people to make positive choices and overcome challenges across all areas of their life. The Nine Core values and Life skills are taught through the game of golf.

The First Tee of Central Arkansas and Community Service, Inc. partnered in 2012 to begin offering the First Tee Life skills experience to youth aged 7 to 12 in west central and north central Arkansas. Through this partnership both organizations saw in an opportunity to reach more youth through the life skills experience.

Both The First Tee of Center Arkansas and Community Service, Inc. have benefited from this partnership. The First Tee of Central Arkansas has been able to expand our catchment area to reach more participants and expand the brand to more people in Arkansas. Community Service, Inc. has benefited from this partnership by providing training to the coaching staff as well as facility access to our participants.

The First Tee of Central Arkansas and Community Service, Inc. have great working relationship. The First Tee of Central Arkansas is able to communicate any concerns or problems, and CSI is very responsive to any feedback.

We strongly support their bid for proposal for the Juvenile Justice CommunityCased Re-Entry and Vocational Center Support Services contract.

Sincerely,
Executive Director, The First Tee of Central Arkansas


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## Meagan Newberry

## Experience Treatment Coordinator/Clinical Supervisor

Arkansas Community Corrections
Northwest Arkansas Community Corrections Center
Fayetteville, AR
September 2016 - Present
Responsibilities: Chart reviews, clinical supervision, supervisor of facility counselors, performance evaluations, facilitate weekly treatment team meetings, assistin running groups and seeing individual residents when needed by counselors

## Substance Abuse Program Leader

Arkansas Community Corrections
Washington County Probation and Parole
Fayetteville, AR
September 2014 - September 2016
Responsibilities: Individual assessments, group therapy, individual counseling sessions, monthly reports, individual and group therapy notes entered in a timely manner

## Substance Abuse Counselor

Ozark Guidance Center, Springdale, AR
April 2013 - Seplember 2014
Responsibilities: Individual assessments, Substance Abuse and Anger Management group therapy, individual counseling sessions, individual and group therapy notes entered in a timely manner, re-organized and maintained the Sex Offender Treałment Program. Treatment Representative for Benton County DWI Court

Education Masters of Professional Counseling
Harding University (Satellite Campus), Rogers, AR
December 2011

References Available Upon Reques $\dagger$

## JENNIFER BROUSSARD

## PROFESSIONAL EXPERIENCE

2007 - Current Ron Hughes Construction L.P. Russellville, AR Office Assistant/Construction Coordinator

- Payroll assistant, human resource assistant, materials manager, inventory control, and painting.


## 2005-2006 RJO Inc. <br> Russellville, AR

Office Manager
= Payroll, accounts payable, accounts receivable, fuel taxes, human resources, safety assistant, and answer multi-line phone.

2003-200
Hughes Companies
Russellville, AR
Office Assistant - Logan Hugbes Express Inc., Logan Logistics Inc.

- Evaluate commercial drivers' logs, collections, accounts receivable, accounts payable, fuel tares, and answer multi-line phone.

2002-2003 Leonard's Hardware
Russellville, AR

## Receiving/Casbier

- Check in freight, coordinate pricing, assist customers, stock, answer multi-line phone, and manage monies.


## 2001-2002 Arkansas Tech University

Russellville, AR

## Resident Assistant

- Provided leadership and gaidance to female students in co-ed residential dormitory. Enforced rules and regulations set forth by the university.


## JESSICA CHANDLER

## OBJECTIVE:

EMPLOYMENT HISTORY
Arkadelphia Public School District 2006-2009

- Devised lesson plans
- Attended Professional development workshops
- Taught from K-12 Frameworks
- Documented
- Meet with parents

Faulkner County Juvenile Detention Center 2010-2014

- Warrant Verification
- Drug screening
- Billing
- Documenting
- Going to court on juveniles
- Scheduled transport for Juvenile inmates
- Counseled Juveniles
- Some Supervisor duties

Kelly Services 2014-2016

- Taught lessons left by lead teacher
- Lunch, recess, and car duty
- Followed orders of Principle

Arkansas State Military 2016-Present

- Counseling at-risk youth
- Documenting
- intake procedure
- Performs drill and ceremony
* Over see and direct students


## Patricia Davis



Education: I received my GED from Petit Jean Technical College in Morrilton, AR. In Jansary of 1986. I enrolled at UACCM in August of 1999 where I studied for 2 years toward an Associates degree in Business: Office Technology.

Work: Currently I am employed as a Shelter Manager/Legal Advocate with The Safe Place, Inc. in Morrilton, AR. I have involved with The Safe Place, Inc. on and off since January 2001.

We have been Therapeutic Foster Parents for almost 20 years. We have dealt with a multitude of behaviors from children of all ages. I have worked with several agencies, such as, counselors, CASA advocates, Attorney Ad Litem and DCFS workers. I have worked with the parents of the foster children to help and encourage them to follow the case plans to get the children back at home.

Conclusion: I have years of experience working in the legal field with attorneys, circuit clerks, and law enforcement. I am very knowledgeable of the domestic and juvenile court process. I have worked with parents with children that have behavioral issues to find resources that can help the child remain with the parent in the home. I enjoy helping to empower the parents and to make them as self-sufficient as they can possibly be. I feel I would be a valuable asset to your program and I am definitely a team player.

## Alex Dorch

## Objective

Sceking a full-time position in Social Work.

## Education

Master's Degree: Social Work
University of Jrkansas Little Rock
Concentration: Advanced Direct Practice
Bachelor of Science: Family and Consumer Science
Anticipated May 2018

University of Central Arkansas
May 2016

## Experience

Social Work Internship: Concentration Year
August 2017- Present
Immerse Arkansas | Little Rock, AR

- Facilitated group sessions with children to regulate emotions.
- Received Motivational Interviewing training.
- Connected youths in crisis to life skills classes, housing and other resources.
- Assessed and counseled individuals, families, and groups.
- Coordinated a Fall Retreat for Immerse youths.

Social Work Internship: Foundation Year
May 2017- August 2017
University of Arkansas Little Rock MidSOUTH

- Attended Structural Analysis Family Evaluation (SAFE) Training for conducting Home Studies on prospective Foster, Kinship, and Adoptive Applicants.
- Assisted in planning and facilitating MidSOUTH’s Summer Conference for Integrated Behavioral Health Studies.
- Developed and conducted a MidSOUTH Internship Exiting Survey.
- Participated in Parent Resources for Information, Development and Education (PRIDE) training program for Foster and Adoptive Parents.


## Family and Consumer Science Internship

January 2016- April 2016
Faulkner County Cooperative Extension Services | Conway, AR

- Planned and coordinated Farm Round Up, an educational event for all Faulkner County Elementary schools teaching about healthy lifestyles.

College Bound Leader
June 2015 |June 2016
Arkansas Transition Services | Conway, AR

- Facilitated groups of students with disabilities to provide support and education on any questions or concerns they may have about the college experience.


## References

Available upon request

## KELLY DRYE <br> 

I am currently a graduate student at Harding University in the Professional Counseling program. My goal is to become a clinical mental health professiona! and work as a licensed LAC/LPC when Ifinish the program. I have experience in the mental health field, but I would like to gain all the experience 1 can.

## EXPERIENCE

## AUGUST 2019 - CURRENT

## STUDENT INTERN, PRIMECARE MEDICAL CLINIC

$I$ began my internship recently at this medical clinic under the supervision of Christina Martin, LPC-S and Harding University. I am gaining my internship hours in a collective way by shadowing the clinic providers, consulting on medical cases that might include mental health needs, observing and providing co-therapy with my supervisor and the other therapists, and holding my own caseload. I am responsible for scheduling, providing therapy, gaining supervision, documentation, and other job duties that might be required of me.

## MAY 2019 - CURRENT

## STUDENT INTERN, PEGGY HOLIFIELD

My internship at this site began with observations of Mis. Holifield with her clients. She is brainspotting certified, and I am working on my certification currently. I began working with my own caseload of probono clients under the supervision of Mrs. Holifield in which I practice intakes, treatment plans, sessions, brainspotting, talk therapy, interventions and techniques, and other therapeutic services, I also attend trainings with Mrs. Holifield. I am scheduled to assist with and attend Phase II brainspotting in November 2019.

## AUGUST 2018 - CURRENT

## QUALIFIED BEHAVIORAL HEALTH PROVIDER (QBHP), MID-SOUTH HEALTH SYSTEMS

As a continuation of my previous job at Health Resources of Arkansas, 1 joined this company when the former closed its doors. I work as a qualified behavioral health provider/community intervention specialist. I work in collaboration with the clients and the therapists to add more services to treatment. Typically, my sessions consist of teaching behavioral skills and life skills to clients of all ages. Along with this, my job duties include all of the duties listed below from the previous job, documentation and record keeping, participating in staff meetings, and assisting with front desk job duties when needed.

## MAY 2017 - AUGUST 2018 <br> MHPP/QBHP, HEALTH RESOURCES OF ARKANSAS

I started working with this company as a Rehab Day Specialist working in a summer program with children of many different ages. I moved up to the position of MHPP which has since become titled QBHP. I helped clients reach their treatment goals by assisting with clinical homework from the MHP, keep contact and good relationships with clients, and assist the clients with behavioral factors that contribute to treatment.

## MAY 2018 - SEPTEMBER 2018

## FRONT DESK ASSOCIATE, SEARCY SWIM CENTER

At the swim center, I worked at the front desk to assist customers with payment, membership agreements, and signing up for activities that the center offers I assisted the managers with duties that need to be done around the fatility and work with scheduling the activities. This position lasted through the summer to provide extra help during the busy season.

## AUGUST 2017 - MAY 2018 GRADUATE ASSISTANCSHIP, HARDING UNIVERSITY

I worked in the Office of Graduate Studies at Harding University. In this position, lassisted the workers in the office with projects that needed to be done. My main job duty was to scan files of students to move documents from physical to electronic.

## MARCH 2016 - DECEMBER 2017

AFTER SCHOOL TEACHER, KIDZ UNIVERSITY
I cared for children by providing assistance, guidance, and supervision. I helped school age children with their homework and helped improve gross motor skills through activities. I built relationships with students, and I was responsible for communicating with parents about the students' progress.

## EDUCATION

## MAY 2017

## BACHELOR OF ARTS, CENTRAL BAPTIST COLLEGE

1 graduated with a degree in Psychology and Counseling with a minor in social services. I graduated with a 3.9 GPA magna cum laude.

## DECEMBER 2019 <br> MS/EDS CLINICAL MENTAL HEALTH COUNSELING, HARDING UNIVERSITY

I currently have a 3.94 GPA in my coursework, and I am on track to finish school in December of 2019. My classes are at night or online. I currently work as an intern.

## SKILLS

- Typing
- Social media/marketing
- Experience with documentation
- Field experience
- Adobe inDesign
- Microsoft Word/ some Excel


## TRAINING/FIELD EXPERIENCE

I have completed an internship at the Domestic Violence Shelter in Faulkner county. I assisted in office work, led children's groups, and assisted in marketing opportunities. I am certified in First Aid and CPR. I have multiple experiences working with children and adults that will help me in any job I obtain. I attended Brainspotting Phase 1 in February 2019 and am scheduled to attend Phase if in November 2019. I am trained in brainspotting and currently working towards certification. I also have worked with some clients in the Harding University counseling clinic, Compassion Clinic, in which I gained some supervised therapeutic experiences, In addition to working with Mrs. Holifield, I am also gaining internship experience this fall from Primecare Medical Center. This is an urgent care clinic that has providers of all types and sees a caseload of patients and also the general public. In this facility, 1 will
work under the supervision of Christina Martin, LPC. Primecare's mission is to treat clients holistically by incorporating medicine and mental health. I hold my own caseload of pro-bono clients as well as shadowing therapists and medical providers in their treatment of clients

## REFERENCES

Laura Led, LAC
Coworker, Mid-South Health Systems

Peggy Holifield, LCSW
Field-site Supervisor, Peggy Holifield: Brainspotting

Dr. Aaron New


Dr. Marc Facer


Professor/advisor/ field-site supervisor, Harding University Professional Counseling

Todd Patten

Professor, Harding University Professional Counseling

## L Arthur Duran

Objective

## Experience

To secure a position that will allow me to use my God given talents and education to heip others in dealing with their emotional and family situations. To work on improving the outlook, communication, and daily living skills of people with difficulty dealing with emotional disturbances and poor interpersonal relationships. To assist them in dealing with all aspect of their lives, including family, substance abuse, and personal goals.

April $15^{\text {th }}, 2015$ - December 19,2019. Counseling Associates, inc. Russellville, AR

## - Counselor

- Provided individual and family psychotherapy, diagnostic assessments, psycho- educational, and crisis interventions with severally emotionally disturbed clients

February 2006 - April, 2015 Community Service INC. Danville, AR

- Counselor/ Office Manager
- Provided individual and family psychotherapy, diagnostic assessments, psycho-educational, and crisis interventions with severally emotionally disturbed clients and their families.

August 2005- February 2006 Community Service INC.
Russellville, AR

- Contract Employee
- Assisting clients to improve their emotional situations by providing clinical sevices and linking to family and other support providers.

March 2002-July 2005 Center for Individual and Family Services. Mansfield, OH

- Children Crisis Counselor
- Provided individual and family psychotherapy, diagnostic assessments, psycho- educational, and crisis interventions with severally emotionally disturbed clients and their families. Provided emergency intervention and linking to appropriate levels of care for clients in acute need of stabilization.

December 2001-March 2002 Center for Individual and Family
Services Mansfield, OH

- Children Counselor
- Provided individual and family psychotherapy, diagnostic assessments, psycho- educationai, and crisis interventions with severally emotonaly disturted clients and their farnilies.

August 1999-December 2001 Center for Individual and Family Services Mansfield, OH

- Adult Counselor
- Provided individual and family psychotherapy, diagnostic assessments, psycho- educational, and crisis interventions with severally emotionally disturbed clients and their families. Provided emergency intervention and linking to appropriate levels of care for clients in acute need of stabilization.
- March 1995 -March 1997 Hillcrest Children Home, Hot Springs AR
- Relief House Parent and Houseparent
- Provided full time care for children in the home, provided emotiona support, and met any needs to come up during time with them. Relief was two days to provide the house parents time off and the last six months had full time responsibility for the children in the dorm.

Education<br>Qualifications<br>Central Bible College Springfield, MO, graduated in 1993.<br>- B.A. in Pastoral Ministries with a minor in counseling.<br>Ashland Theological Seminary Ashland, OH , graduated in 2001.<br>- M.A. in Pastoral Clinical Counseing<br>Licensed Professional Counselor in Arkansas<br>Cerified as a Positive Parenting Program provider<br>References Available Upon Request.

## LAURA EASTER

OHJECTIV:
L'pdate iny resume

EDUC.ATION
Arkansas Tech University, Russellville AR
B/ in Sociology

- Minor in Criminal Justice

WORK EXPERIENCE

Dover Supermarket
Bakar, Cook, and Carhier

- I helped make breakfast, cooked pizza's, and ran the register
- I worked at the Supermarket for about $31 / 2$ Years

Robertson House Buffer
1 lostess, Conk, and Casbier

- I greeted the customers, cooked, and ran the register
- I worked at the restaurant for about $3^{1 / 2}$ years


## Counscling Associates

Case Matuger

- I was a Case Manager at the Iransitional Pacilities.
- I assisted them with ADIS, monitored their medication, and helped them with any problems they might have
- I worked at CAl from May 2005 - January 2006

Community Services
Jurewile Jastive Case II orker

- I started work on Jamary 232006



## EXPERIENCE

## OBJECTIVE

IF

'I'o obtain position as a juvenile justice caseworker.

## SKILLS


Excellent communication skills Adaptability and versatility Sclf- motivated Conflict resolution Team player

JOHNSON COUNTY SHERIFFS OFFICE * DETENTION DEPUTY * FEBURARY 2019 PRESENT
Maintain a safe and secure environment for the inmates housed, protecting and maintaining confidential legal and personal information, resolving conflict between inmates, accurately processing inmate information on multiple data information systems

## RIVER VALLEY MEDICAL CENTER * MEDICAL ASSISTANT * MARCH 2018 FEBURARY 2019

Work closely with and assist physicians at a busy family practice clinic with duties including but not limited to medication reconciliation, prior authorizations for insurance coverage purposes, minor procedures, maintaining accurate records while observing HIPPA policies

## BOST WAIVER * RESIDENTIAL HABILITATION AIDE * FEBURARY 2015 MARCH 2018

Care for mentally and physically disabled children and adults, following their individual care plans and reporting on achievements within that plan or areas where growth was needed and adjusting the plan with the case worker.

## EDUCATION


CURRENTLY ENROLLED • ARKANSAS TECH UNIVERSITY • PN NURSING beginning minor in spanish language
ESTIMATED GRADUATION DATE JANUARY 2021
MAY 2008 • DIPLOMA - CLARKSVILLE HIGH SCHOOL


Objective:
To obtain a position with your company where I can utilize my experience and educational background

## Qualifications:

Background working with diverse group of people, Function well- independently and as team member, Speaking to the public, Flexible- willing to try new things, Exceptional communication and organizational skills, time management, customer service experience, Proven problem-solving

## Education:

University of Central Arkansas, Bachelor of Science in Health Education; May 2010 Morrilton High School; May 2005

Working Experience:
Department of Human Services, November 2010-August 2012; November 2014-Present Program Eligibility Specialist duties:
Interview clients to determine initial and continuing eligibility of applicants for public assistance programs

Central Baptist College, July 2013- October 2014
Financial aid counselor duties:
Counsel and assist prospective students and families regarding types of aid available Process FAFSA and award letters

Heritage College, June 2010- November 2010
Financial aid adviser duties:
Counsel and assist prospective students and families regarding types of aid available
Stoby's, April 2003- June 2010
Waitress duties:
Check with customers to ensure they are enjoying their meals

## Brittney Fernandez

Behavioral health technician


Friendly, caring, outgoing and service-oriented individual seeking a challenging and thrilling position.

## Work Experience

## Behavioral Health Technician

Centers for Youth and Families - Little Rock, AR
November 2017 to Present
Helps nurses with the treatment of patients who have various behavioral problems, such as substance abuse, post-traumatic stress disorder, mental instability and physical and emotional abuse

## Resident Assistant

conway human development center - Conway, AR
May 2015 to Present
Responsibilities
Assist residents with everyday life situations

## Server

Crackerbarel
September 2011 to July 2014
Consistently praised in customer surveys for friendliness and efficiency. Memorize details of daily specials, seasonal menu items and options. Had to perform well in a fast-paced high stressed work environment. Worked a fiexible schedule with holidays/weekends. Anticipate guest needs before being asked. Ability to work for long hours.

## Education

Langston University
August 2007 to May 2009

## Diploma

Greenbrier High School
September 2005 to May 2007

## Additional Information

## Qualifications

- Good hospitality skills for presenting food and drinks
- 
- willing to help people with particular requirements, such as young children or people with disabilities
- Proven record of serving and selling goods to customers
- Good organizational and time management skills
- Able to work efficiently in a team environment
- Good communicator: demonstrated ability to communicate with people from a variety of cultures
- Responsible, realistic, and dependable
- Customer-focused approach
- Dedicated to learning


## Objective

Seeking an opportunity to expand my knowledge and experience and to assist in the continued improvement of the healthcare field.

## Professional Summary

Graduate of ATU with a BA in Health Information Management.Strong knowledge in all areas of health informationmanagement such as quality control, rules and regulations, clinical documentation improvement, reimbursement, release of information, and etc.

## Skills

- Promotes positive behavior
- Excellent communication skills
- Disciplined, innovative, and ambitious
- Computer Skills (Microsoft Word, PowerPoint, Access, Excel)
- SPSS Statistics Software
- Knowledgeable ofEsmartLog
- Knowledgeable of 3M Encoder and Reimbursement System
- Knowledgeable of QuadraMedQuantim Encoder
- ICD-9 coding training
- CPT and HCPCS coding training
- ICD-10 coding training
- Worked with Athens/Cerner PowerChart EHR, HealthPort ROI, Quadramed MPI, and McKesson Deficiency Analysis in lab setting
- Familiar with EPIC thru summer affiliation at Mercy Hospital
- Worked with CareLogic EMR System


## Work History

Waitress/Cook 9/2013 to Present Fowler's Dairy Bar- Danville, AR

- Prepare food
- Responsible for cash register
- Wait tables, clean

Health Information Management Technician 8/2013 to 09/2013
Methodist Behavioral Hospital - MaumeIle, AR

- Discharged patients from EMR
- Responsible for follow ups on every patient
- Processed and tracked dictated Discharge Summ., H\&P's, \& Psychiatric Evals
- Analyze charts for deficiencies, Relcase of Information, Coding for facesheets

Medical Records Department 6/2013 to 08/2013
Chambers Memorial Hospital - Danville, AR

- Sort through medical records to pull files from 2008 or before
- Responsible for carrying all 2008 or before files to storage

Customer Service Associate 11/2010 to 05/2013
JCP - Russellville, AR

- Worked directly with customers
- Responsible for register and cash flow, pricing team
- Required to stock and do RFID in each department

Flagger 06/2010 to 10/2010
Arkansas Highway and Transportation Department - Danville, AR

- Responsible for flagging traffic and pedestrians
- Responsible for waste on all highways


## Education

- Bachelor of Science: Health Information Management Current Arkansas Tech University - Russellville, AR
- Eligible to sit for the Registered Health Information Administrator (RHLA) Exam


## Accomplishments

- Tyson Family Foundation Scholarship Fall/Spring 2010, Fall/Spring 2012
- Dean's List at ATU, 2010 and 2011
- Collegiate Scholarship Award ATU 2010
- Associate of the Month, JCP 2011
- Professional Practice, Fall and Spring 2013
- SHIMA Golf Tournament 2012
- HIMSS Scholarship, 2013
- Completed the following courses in Health Information Management and others: Basic Coding Principles, Advanced Coding, Organization and Administration, Systems Analysis for HIM, Principles of Disease, Legal Concepts for Health Fields, Anatomy and Physiology, Current Issues in Heatth Information Management, Alternative Health Records
- Student Health Information Management Association (SHIMA) 2012,2013
- AHIMA 2012, 2013
- ArHIMA 2012, 2013
- HIMSS 2013
- Kacy Goebel- _upervisor at JCP
- Regina Spears-_,_ Friend
- Rick Milsap- (479) 393-94 Former Boss
- Rhonda May- $4791205 . n 018$ Friend
- Amber Bottoms- HIM Director at Chambers

OBJECTIVE To obtain full time employment, in an environment that will be fulfilling, rewarding, and would provide an opportunity to excel as an individual within the company.

## EDUCATION <br> University of Central Arkansas Conway, AR

Bachelors of Science in Family and Consumer Science
Graduation Date: December 13, 2008
Cumulative GPA 3.33
COMPUTER SKILLS Microsoft Word, Excel, PowerPoint, Outlook, Publisher, Windows Movie Maker

## PROFESSIONAL EXPERIENCE

Arkansas Counseling Associates, April 2012-December 2014 (\$12.00-18.75 per/hour)

## 1100 Bob Cournvay Drive Convay,AR $7203+1$

Certified Mental Health Paraprofessional

- Provide Mental Health Paraprofessional Intervention Services for Adults, Adolescence, and Children under supervision of a Licenses Therapist or Social Worker
- Frequent Contact with Parents, Teachers, Principals, and Probation Officers to gather information about clients in the form of Collateral to report back to therapist to help in evaluating progress of treatment goals.
- Assist in obtaining YOQ's and TPR's to keep clients billable, Enter YOQs into Kiosk online.
- Complete paperwork in Credible Online Software
- Work with clients and therapist to monitor and achieve treatment goals written by Licensed Therapist and Social Workers
- Help clients to identify triggers and coping skills, and help them learn to apply necessary functioning for daily living.
- Communicate with therapist weekly on progress of clients through face to face and monthly observations.

Pediatrics Plus Developmental Preschool, October 2010-February 2014 (\$9.00-9.00)
2740 College Ave Conway, AR 72034
Teacher Aid in Pre-Kindergarten/Preschool Classroom

- Creating a positive, nourishing, enriched environment for children with special needs through Creative lessons in subject areas of math, science, language, music, and arts by modifying lessons for children with developmental barriers
- Maintain Educational/Learning Centers
- Billing Sheets-document day treatment/services given throughout the day for each child in the classroom-paperwork is submitted for Medicaid billing.
- Filling out weekly Treatment goals for child, goal is to evaluating and access development of child in classroom setting based on social emotion, cognitive, daily living and self help (goals are re-assessed every 6 months)
- Created Weekly News Letters to help increase parental involvement and overall development of child functioning
- Handwriting without Tears (State Approved)
- Adventure in Learning Curriculum (State Approved)

Kidz University Inc, June 2008-September 2010 ( $\$ 6.25-8.95$ )
2130 Spring Valley Drive Conway, AR $7203+$
Teacher in Pre-K classroom/ Assistant Director
Duties as Assistant Director

- Supervising afternoon staff: Making sure cleaning schedule is completed, and making sure staff arrive and leave on time
- Clerical duties: answering phones, receiving cash, credit, debit payments, recording accurate messages
- Frequent parent interaction, along with creating flyers, announcements, and other correspondence/ information to send home to parents
- Recruitment through tours of the facility
- Assist in organizing special events/themes for the month to co-relate to curriculum/theme of the month


## Duties as Teacher

- Making lesson pans, conducting daily curriculum, and making sure lessons/activities are age appropriate, Circle time, and Organize special events/themes or other special activities.
- Maintain Educational Learning Centers, classroom Schedules, and overall structure and classroom environment/management

University of Arkansas Cooperative Extension Service Internship, June 2008-December 2008 (0.00)
South Amily Road Suite 200 Conway, AR 72032
Cooperative Extension FACS Department Intern

- Program/Project Development
- Planned and implemented programs in the Faulkner County area for children 5 and up, programs of color me healthy, nutrition, and dental hygiene.
- Assisting with 4-H program in Conway and other Non-Profit Organizations
- Working under the FACS/Agriculture Agents to plan and coordinate the Faulkner County Fair activities or event judging
- Clerical duties: organizing and filing information, printing brochures or phamplets, and folding
- Creating/ Producing Newsletters for the Department or Special Events


## EXTRACURRICULAR ACTIVITIES

Winter Jam Fest, Little Rock, AR (February 2013)
World Vision Volunteer
Made Concert Bags filled with cds, sponsorship items, books, and brochures
Shared information about world vision and the project/goals of world vision, Offered the opportunity to Sponsor Children in other Countries, Collected paperwork of sponsored families Received Payments and turned in to the supervising staff

IIudah Chorale Chaplain Conway, AR (2012-2013)
Executive Board Member for Judah Chorale Colligate Ministries
Developed Weekly/Bi-Weekly Devotionals, Corporate Prayers, Corporate Fast, and Researched Song References

## Youth Conference Coordinator

St. Mark Missionary Baptist Church Menifee, AR Pastor David Gober, Jr.
Organizing program activities
Marketing Event (Advertising- Social Media, Word of Mouth, Flyers)

Creating flyers, Creating Programs, name tags, labels, folders, and bookmarks
Designing and Making Bags
Finding and getting materials donated to fill the bay
Working with a small budget to make it last to spread to serve $50-75$ people
Contacting Guest Speakers
Phi Upsilon Omicron Secretary, Fall 2007-Spring 2008
Register Student Organization Exectuive Board Conway, AR
Kept Accurate Records of Meeting Minutes and kept up to date Members and New Initiates Log Managed a Committee and Organized Lesson Plans for the Volunteer Programs at Women's Shelter

Delta Sigma T'heta Sorority, April 2006-2008
Committee Chair of Delta Help Kids Week
Collaborated with a Local Elementary School to put together a week long program
Organized an Arts and Craft Day, Spearheaded an on campus fundraiser solicited students for
School Supplies to donate to Haven or Women's Shelter
Vacation Bible School Dircetor, August 2002-2011
Planned and executed Themed Vacation Bible School
Organized dates, schedules, crafts, snacks,
Keep accurate records of money spent out of budget
Advertise the Event
Organize a staff including teacher, and kitchen workers
Organize a teacher/staff workshop
Evaluate VBS and file away all information

Minority Mentorship Program at UCA, August 2005-May 2006
Mentor for two girls, Help with homework, Scheduling/Time Management Development, Introduced positive extracurricular activities

## HONORS

Perfect Attendance Awards in Education as a Professions Class (Spring 2007)
Dean's List
Girls Scout Gold Award


Objective: $\quad$ To obtain a position in a professional setting to utilize my current skills in Children Rehabilitation Servlces.

Experience: Yell County DCFS
Danville, Arkansas 72833
Family Service Worker
October, 2014 to Present
Placed foster chlldren
Called for Placement for foster children
Prepared court reports for court
Composed, typed and filed routine correspondence.

Franklin County DCFS Adoptlon Speclalist
Ozark, Arkansas
Adoption Worker
October 2012 to October 2014
Found chlldren whose goal was adoption forever homes
Took children to events such as Adoption events Went to court hearings and comploted court reports Composed, typed and flled routine correspondence

Yell County DCFS-Family Service Worker
Danville, AR

October 2007 to October 2012,

Placed foster chilldren and found placement
Composed, typed and filed routine correspondence.
Completed referrals for children and thelr parents to try to reunify the children with thelr biological parents

Education: Russellville High School, Graduated in 2002<br>Arkansas Tech University from August 2002 to August of 2007 Obtained a Rehabilitation Science degree in emphasis areas of Child Welfare and Social Services

References: Avallable upon request


## Professional Objective:

To utilize my education, training and experience in both a testing and counseling capacity with adults and/or children and adolescents

## Education:

1992<br>1990<br>University of Central Arkansas, Conway AR<br>Master of Science<br>Counseling Psychology<br>Arkansas Tech University, Russellville, AR<br>Bachelor of Arts<br>Psychology, Rehabilitation minor

Professional
Experience:
July, 2002-present Community Service, Inc.
Russellville, AR

## Lead Clinical Therapist

Responsibilities included. Provide psychological evaluation of mental health disorders in children and adolescents; provide weekly individual and group counseling services to those youth and their families to alleviate problems associated with symptoms; participate in staffings. supervision and meetings; provide support for treatment team; provide coordination of services with other agencies;
Supervision of case managers: training, education and consultation; time sheets, oversight of their caseload activities and complete performance evaluations.

March, 2002 Community Service, Inc.
Russelluille, AR

## Interim Assistant Director

Responsibilities included: managing the overall operation of the office, CSI programs and community outreach; employee supervision and performance evaluations; provided for coordination of services with other agencies; involved in program development, fundraising, public relations/awareness, etc for the local office; training, education and consultation; assisted in program planning and devetopment; handled financial records and transactions, time sheets and general office duties; Provided technical assistance and information. Interpreted directives; resolved problems within the agency, between offices and with employees; Handled complaints of employees and ciients.


## Continuous Quality Improvement Coordinator

Responsibilities include: Lead Quality Improvement process; coordinate Quality Improvement committees and teams; conduct necessary reviews and analysis; provide reports as required. Review and recommend any changes in policies and procedures related to compliance with standards, regulations and licensing requirements; lead preparation for surveys and reviews; Monitor all client records for compliance with Community Service, Inc policies, funding source guidelines; coordinates audits. Assist programs with development of quality standards, customer service, and program evaluation. Collect, analyzes, and report monthly data pertaining to quality performance standards.

April, $1998 \quad$ Community Service, Inc.
Russellville, AR

## Assistant Director

Responsibilities included: managing the overall operation of the office, CSI programs and community outreach; employee supervision and performance evaluations; provided for coordination of services with other agencies; involved in program development, fundraising, public relations/awareness, etc. for the local office; training, education and consultation; assisted in program planning and development; handled financial records and transactions, time sheets and general office duties; Provided technical assistance and information. Interpreted directives; resolved problems within the agency, between offices and with employees; Handled complaints of employees and clients;

December, 1997 Community Service, Inc.
Morrilton, AR

## Assistant Director

Responsibilities included: same as above
December, 1993 Community Service, Inc.
Morrilton, AR

## Clinical Therapist

Responsibilities included: Provided psychological evaluation of mental health disorders in children and adolescents, provided weekly individual and group counseling and casework services to those youth and their families to alleviate problems associated with symptoms, participated in staffings, supervision and meetings; Provided services and support to agency prevention programs and training classes and socialization programs.


## Professional <br> Experience:

May, 1993- Bock Associates, Inc.
July, 1994
Little Rock, AR

## Clinical Assessor

Responsibilities included: evaluation of geriatric patients in nursing home care for continued eligibility for Medicaid reimbursement

August, 1992- Chrysalis Associates, Inc.
December 1992 Little Rock, AR
Psycho-Educational Examiner
Responsibilities included educational evaluation/assessment in the school setting of children and adolescents in grades one through twelve covering an eight county area;

January, 1992- Professional Counseling Associates
July, 1992

## Psychological intern

Responsibilities included: initial orientation to agency; intake interview andfor psychological evaluation of clients, including completion of psychological evaluation reports; weekly individual counseling sessions and group sessions, weekly staffings and supervision, and monthly clinician meetings

## DEBORAH GRANBERRY



WORK EXPERIENCE:
May 2002 to Present

Clinical Therapist
Community Service, Inc.
100 South Cherokee, P.O. Box 679
Morrilton, AR 72110
Responsibilities:
Individual, group, and family counseling. Conduct interviews for intake process. Attend weekly staff meetings, and maintain the necessary recording in the client case file.

November 1998 to May 2002

December 1995

June 1995 to
December 1995

Assistant Clinical Director/Office Manager
Community Service, Inc.
100 South Cherokee, P.O. Box 679
Morrilton, AR 72110
Responsibilities:
Individual, group, and family counseling. Conduct Interviews for intake process. Supervise Juvenile Court, Earn lt, Day Services Program, PRC, and other counseling staff. Conduct monthly staffings of Earn It, Days, all Juvenile Court cases and ASAP cases.

## Counselor

Community Service, Inc.
100 South Cherokee, P.O. Box 679
Mortilton, AR 72110
Responsibilities:
Individual, group, and family counseling. Conduct Interviews for the intake process, attend weekly stifl! Meetings, and maintain the necessary recording In the client case file.

## Caseworker

Community Service, Inc.
818 North Creek Drive
Conway, AR 72032
Responsibilities:
Individual and family casework. Conduct interviews for the intake process, attend weekly staff meetings, and maintain the necessary recording in the client case file.

April 1992 to
June 1995

May 1990
April 1992

May 1987
August 1989

EDUCATION:

## Bookkeeper

## Eades Inc.

P.O. Box 563

Morrilton, AR 72110
Responsibilities:
Accounting and Bookkeeping for approximately 500 customers. Billing for services and supplies. Also, kept books for Eades Flower Shoppe. General office duties.

Dietary Aide
Van Buren County Hospital and Nursing Home Clinton, AR 72031

Responsibilities:
Assisted in the preparation of meals for hospital and Nursing home patients. Also assisted with cleaning.

Nurses Assistant
Van Buren County Nursing Home Clinton, AR 72031

Responsibilities:
Assisted residents with daily activities such as bathing, Eating, and other activities of daily living. Also Measured and recorded vital signs.

University of Central Arkansas, Conway, Arkansas
Degree: M.S. in Community Counseling
(December 1995)
Arkansas Tech University, Russellville, Arkansas
Degree: B.A. in Rehabilitation Science (May 1993)
Graduated Cum Laude

Nemo Vista High School, Center Ridge, Arkansas
High School Diploma wilh Honors (June 1989)
SPECIALIZED TRAINING:

REFERENCES:

Sex offender training and supervision, Dr. Wark Chaffin and Dr. Karen Worley (1995-present)

Avaitable upon request.

## J. CRAIG HARRIS

I.IC1:NSt:D ASSOCHA!1: (OUNSIEOR (A1906079)

## EXPERIENCE

Mental Heath Tech - Turning Point Behavioral lieathat St Mary's Hospital
Way 2016-1'resent
Perform behavioral health unit patient care activities. Provide support for patients therapentic treatment plan. Direct observation and recording ol information pertinent to treatment plans. Reporting pertinent tratment plan informato to the nusing staff
Intern Counselar - (ounseling Services at I nisersity ol Arkansas at little Rock
January 2018-May 2018
Consult with other professionals and utilize assessment tools to diagnose clients. Develop and follow treatment plans based on client interests. abilities. and needs. Counsel individuals and groups on various behavioral and emotional issues. Assist Disahility Resource Center staff in providing accommodations to students with disabilitios
Aetivity Therapist/MAPP - Dayspring Behan ioral Health Servies

## September 2015-August 2016

Organized. planned. and managed adult dat teatment program. I tilisd werbal and non-verbal skills that are supportive of program participants and supported a strength-based approach to development of new skills. Provided support. encouragement. and creatice learning experiences to support the achievement of program participant egoals. Montored and assessed progran participant's behasior and functioninge and reported pertinent intormation to elinical stalf

## EDUCATION

University of Arkansas at Litlle Rock, Lithe Rock, AR - May 2018

- Master of Arts in Counseling - (iPA: 3.9)

University of North Texas, Denton, TX - Nay 2004

- Bachelor of Business Administration in Marketing


## ACCOMPI,ISHMENTS

- Member of Phi Kappa Phi Vational Honor Society
- Member of the National Socicts lor I eadership and Success
- Served in I'S. Amy Reserses from Rebrary 1990 to Februaty 1908
- Top Sales Closer lor Massage Env-Nidtown in 201t
- Managed a full-service restamant for two years
- Lisensed as a Master Massage therapist in Mrkansas



## Objective:

To work with Youth and their Families in order to help them develop strengths and skills and to empower them to become productive citizens of our community

## Education:

1996 MS Counseling, Henderson State University, Arkadelphia, AR
1993 BA Psychology, The University of the South, Sewanee, TN

## Employment History:

June 2005-current Office Manager \& Counselor, Community Service, Inc.,Clarksville
Jan 2003-May 2005 Counselor, Safe Schools/ Healthy Students Program: 3 yr Federal Grant Prog/ Contract between Counseling Assoc. of Russellville \& Russellville Pub. Sch. Dist.; Work with school counselors, principals, and teachers to serve children and families in need.

1999- Dec 2002 Counselor, Community Service, Inc., Clarksville, Arkansas and Ozark, Arkansas; work with youth and their tamilies referred by Juv. Court, Pub. Sch., DHHS. area Physicians, and Child Development Inc. (Also briefly provided counseling services for Birch Tree Communities)

1998-1999 Counselor, The BridgeWay Hosp., N. Little Rock, AR., Work with Youth and their Families; Ind, Fam, Grp, Counseling, child \& adolescent units, inpatient, long \& short term treatment

1996-1998
Counselor/ Case Manager, Little Rock, AR., Private Non-profit Agency. Work with Adults with serious and persis. mental illness.

1995-1996 Residence Hall Director, Henderson State University, Arkadelphia, AR. Graduate Assist. Position. Managed Residence Hall, Directed \& Counseled Residents, Assisted with operations of Henderson Residence Life Department, Managed Residence Hall Staft

Summer 1995 Camp Counselor, Episcopal Summer Camp, Youth K-12, Direct Drama Program, with additional 2 -week segment working exclusively with youth with disabilities

1994-1995
Assistant to Speech Therapist, Arkadelphia Public Schools, Pilot Program.

## Lorri O. Jacot

## Objective:

- Obtain employment in the area of counseling youth, families, andfor individuals with special needs

Licensure: Licensed Associate Counselor in the state of Arkansas

## Education:

## MASTER OF ARTS IN COUNSELING | UNIVERSITY OF ARKANSAS AT LITTLE ROCK

- Major: Vocational Rehabilitation
- Graduation: December 2013
- GPA: 3.7


## BACHELOR OF ARTS | ARKANSAS TECH UNIVERSITY

- Major: Rehabilitation/Behavior Sciences with emphasis in Social Services
- Minor: Vocational Rehabilitation
- GPA: 3.689


## Work Experiences:

## PROGRAM COORDINATOR/QUALIFIED INTELLECTUAL DISABILITY PROFESSIONAL

 CONWAY HUMAN DEVELOPMENT CENTERAPRIL 2013.PRESENT

- Supervise a slaff of eighl employees
- Conduct mid-point and yearly evaluations on employees
- Coordinate Individualized Plans of programming for 32 client5
- Facilitate clients annual reviews
- Communicate with Interdisciplinary Team
- Develop and implement behavioral objectives and long range goals for clients
- Monitor monthly progress notes
- Monilor medical, social, psychological, and service objectives
- Observe clients during training
- Determine whether special stafing on a client is necessary
- Fill in for Team leader as needed


## REHABILITATION INSTRUCTOR

CONWAY HUMAN DEVELOPMENT CENTER
FEBRUARY 2008-MARCH 2013

- Managed and trained 27 clients with intellectual disabilities
- Created and implemented behavioral learning objectives
- Created and implemented positive behavior strategies
- Documented daily dala
- Calculated and documented monthly progress
- Wrote plans of action for lack of training progress
- Wrote evaluation summaries and reports
- Administered and scored a variety of vocational assessments
- Attended annual and special stafings regarding clients
- Gave oral reports
- Corresponded with Intensive Training Team and Guardians
- Wrote behavior reports
- Supervised teacher assistant


## COLLEGE EXPERIENCES:

PRACTICUM
ARKANSAS REHABILITATION SERVICES
JUNE 2013-AUGUST 2013

- Buill rapport with individuals - Updated clients regarding status
- Facilitated intake session
- Sent referrals
- Determined eligibility for services
- Provided clients with informative information


## PREVENTION INTERVENTION SPECIALIST ASSISTANT (INTERNSHIP) COMMUNITY SERVICE INC. <br> - Educated students on effecls of health \& positive life . Distributed materials about positive behaviors choices <br> - Gave oral presentations

SUMMER 2007

## EAGLE FRIEND PROJECT

AUGUST 2006

- Weekly meetings with assigned student . Mentored, tutored, and designed student portfolio

STUDENT DISABILITY SERVICES ASSISTANT (WORK STUDY) UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT MORRILTON

JANUARY 2004-JANUARY 2005

- Assisted students with disabilities
- Provided accommodations
- Administered lests


## RELATED COURSESITRAINING:

- Psychopharmacology
- Techniques of Individual Counseling
- Mandated Reporting
- Principles \& Techniques of Counseling
- HIPAA
- Medical Aspects of Disability, Psychological Aspects of Disability
- Rehabilitation Case Management
- Prevention Generalist
- Assessments in Rehabililation
- CPR
- Multicultural Issues \& Health

VOLUNTEER SERVICES:
MASTER'S TABLE, NON-PROFIT, CHURCH AFFILIATION
2004-2008, 2012

- Served food and distributed clothing to homeless and needy families

AWARDS \& HONORS:

- Cum Laude - Honor graduate
- Published author of article in Psychological Reports
- Dean's list for four semesters

REFERENCES:


## EDUCATION

M.S. in Mental Health Counseling, University of Central Arkansas, December 2016

- GPA: 3.81/4.00
B.A. in Psychology, University of Central Arkansas, May 2014
- Minor in Sociology
- GPA: 3.68/4.00


## SKILLS \& ABILITIES

## Professional

- Licensed Associate Counselor (LAC) - Date of Issue: 02/06/2017; Date of Expiration: 06/30/2020


## Communication

- Completed presentations for text anxiety and self-care for college students at UCA.
- Excellent verbal and written skills.


## Leadership

- Served as the group facilitator for Health Psychology and Positive Psychology students at UCA.
- Served as Graduate Vice President for UCA Psi Chi International Honor Society in 2014.
- Served as the secretary for Arkansas Mental Health Counseling Association UCA chapter 2015-2015.


## Technical

- Expert knowledge of computer software (Word, Excel, PowerPoint, Access, Adobe Acrobat, etc.)
- Knowledgeable with Medicaid billing process.
- Knowledgeable with Titanium and Credible medical record system.


## EXPERIENCE

Mental Health Professional | Pinnacle Pointe Behavioral Health Outpatient, Conway, AR (April 2017 - present)
Provide mental health services including intakes, individual counseling, family therapy, group therapy and crisis interventions for outpatient children, adolescents, and adults. Develop outpatient programs, interventions, collaborates with treatment staff and school professionals.


Mental Health Services \| New Beginnings Behavioral Health Services, LLC., Little Rock, AR Mental Health Paraprofessional (December 2016 - January 2017)

- Provide mental/behavioral health interventions for outpatient children and adolescent clients.

Collaborates with client's school staff and guardians to help improve behavioral health.
Mental Health Professional (February 2017 - March 2017)

- Provide intakes, individual counseling, family therapy, and group therapy for outpatient children. adolescents, and adults. Develops outpatient programs, interventions, and handles crisis situations.


## Practicum/Intern Counselor \| UCA Counseling Center, Conway, AR

January 2016 - December 2016

- Provide individual counseling, couples therapy, and group therapy for university students.
- Responsible for managing cases, conducting intakes, providing crisis on-call intervention services, and mental health screenings/assessments.
- Contributed with outreach and community events to promote and advocate for mental health wellness.


## Clinical Therapist Intern (Practicum) | Youth Home, Inc., Little Rock, AR

August 2015 - December 2015

- Practicum therapist working with adolescent females (age 12-16) living in an inpatient facility that have been emotionally, physically, and psychologically abused and neglected.
- Working on coping strategies, interventions, and ways to manage their mental disorders before they transition back home through individual and family therapy.


## Mentor | Juvenile Career Development Study, Conway AR

March 2015 - June 2015

- Mentored juvenile delinquents
- Helped them explore their values, barriers, career options, and goals for the future


## Research Assistant | Juvenile Career Development Study, Conway, AR

January 2015 - May 2015

- Assisted with organizing materials, administering assessments, recruiting student mentors, and evaluating data for research study
- Correspondent for the university and juvenile court for vocational and behavioral intervention - Gathered participants and data to analyze research findings


## JoSIIt I B.KE

## EXPERIENCE

## Renewal Ranch Ministries (2012-1018)

Associate Director and Creative Director
75 Lake Dr. Houston, Arkansas
Oversee the Renewal Ranch rehabiftation campus $30+$ residents and of campus Staff : make sure that relationships and responsibilites are being maintained, Oversee atl emergency situations, mediate farnly interaction and restoration, make sure that residents are on pace to meet gracluation requirements, oversee weekly appointments and transportation for the men, keep up wh probation/parole corresponclence and letters/ phone calls to the courts

Freelance Photographer (2006-Current) Weddings, Events Portraits, and Commissioned Work

Fred's (January 2012- August 2012)
Stockman, Responsible for oversight of Pets and Automotive Departments, Cashier Ruston, LA 71270

Today's Realty (2010-2011)
Master Carpenter's assistant
Ruston, LA 71270

Freelance Carpenter (2010-2011)
Framing, plumbing, and other ock pobs North central, LA

Candid Campus Photography (2008-2010)
Traveling Head Photographer for college graduations anch Grad fairs Memphis, TN Jackson, MS Baton Rouge, LA Little Rock, AK Gambling, LA

Hobby Lobby (2007-2008) Framing Department

Athena Technologies-Columbia, SC (2005-2006)
Fietd Photographer, Event Photographer

Outdoor Discipleship Ministries Camp (2002-2006)
Counselor, River Guide, Trail Guide

Kanakuk Kamps- Durango, CO (2001)
Counselor, Photographer

## EDUCATION

B.F.A. FINE ART PHOTOGRAPHY

LOUISIANA TECH UNIVERSITY, 2007 GPA: 3.57

## ACHIEVEMENTS

- Licensed and Ordained Minister
- Devoted father of two
- Dale Carnegie Graduate/Received (Outstanding Performance avard, Breat:through award, Human Relations Award, Highest Achievement. Award) in Dale Camegie Course
- Cover Photograph on Petrophysics Mlagazine (2006)
- Awarded four years TOPS scholarship totaling over 20,000 dollars
- Three Published pin and inks in "Mothers Day Out" book (2002-2003)
- Foreign Missionary

REFERENCES


## ERIKA KEENE <br> 

Human service professional seeking employment in the field of juvenile justice. Eager to apply my training and education in making a positive impact on the lives of at risk youth.

## FIELD PLACEMENTS

WORK EXPERIENCE

JUVENILE PROBATION OFFICE, RUSSELLVILLE, AR
January 2017-Present (intern)

- Assist with intake assessments, FINS cases, delinquency cases, and drug court cases. Administer drug screens and keep up to date case notes on clients.

RESTORED LIFE SERVICES, RUSSELLVILLE, AR
Atugust 2016- January 2017 (intern)

- Met with individual clients, facilitated group therapy sessions, put together resources for clients and staff. Provided addiction services and support to adult population.


## COMMUNITY SERVICES INC, CLARKSVILLE, AR

May 2016-August 2016 (intern)

- Observed the Courage to Change program, assisted with the Smart Choices, Better Chances program. Facilitated the completion of community service work and aftercare requirements. Assisted with intakes, assessments, individual sessions, and home visits.

WAL-MART D.C. 6082, CLARKSVILLE, AR
November 2010-Present (orderfiller, lift driver)

- Unload, put away, and replenish product for receiving. Ensure quality while processing facility orders. Stack and label orders to be shipped

FRIENDSHIP COMMUNITY CARE, CLARKSVILLE AR
January 2008 -November 2010 (direct care staff)

- Worked directly with client, case manager, and other professionals to help develop individualized plan of care. Assist with activities of daily living. Provided support, transportation, and direction for adults with disabilities.


## DEISS' DRIVE INN, LAMAR AR

July 2006 -January 2008 (assistant manager)

- Managed and supervised 10-15 employees. Oversee general operations and developed a managerial style.


## VOLUNTEER ACTIVITIES

- Primary School and Pyron volunteer (read to the kids, help with parties, chaperone field trips, supervise and coordinate "water day" and "field day")
- Paint the River Valley (repainted older buildings in pope county area)

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE, MORRILLTON AR

- Graduated with an Associate of Arts in general education, 2006, UACCM.
- Current student at ATU (Russellville campus). Graduate in May 2017 with a major in rehab science and a minor in sociology

Kerri L. Killian



## Education:

Bachelor deeree in Psychology, emphasts in industrial/ Organlzational Psychology (Human Resources) - 2014
Arkansas Technical University, Russellville AR
Associate of Arts in Teaching, emphasis in Math and Science - 2007

## Ozarka College, Melbourne AR

## Employment History:

Division of Youth Services Case Manager MHPP III - Health Resources of Arkansas, Melbourne AR
20/15 to Current
Work with juveniles and thelr familles In the court systems assigned by the Juvenile Judge. Coordinate with the Juvenile system and the family In developing a case plan for the client based on the goals provided by the Judge; providing casework management, aftercare, or facilltate community services with the Juvenlle as needed. Develop and malntaln effectlve working relations wlth outside agencios in continuing care for the cllent throughout the process. Assess and address motivational and psychosocial needs. Maintaining case notes and keeping client charts up to date.
Activity Director- White River Health Care and Rehab, Calico Rock AR
$11 / 14$ to $6 / 15$
Maintained state long term care standards in activitles for the residents. Scheduiling activitles throughout the community and varlous communtly groups for the residents. Provided an outlet for the residents through various activites to ensure they did not become socially isolated. Facility hired a litensed Activity Director; I was no longer needed, as I was not licensed. -Stayed home until began working at HRA
FINISHING DEGREE DURING THIS TIME-7/13 TO 5/14
Billing Coordinator/Out Patient Servites/ classroom teacher- Ascent CHS, Mt. Home AR 1/08 to 7/13

Scheduling, Facilitate Out-Patient care from Intlal referral to discharge. Bulld documents In excel, word, power point and publlsher. Serlpts/referrals for patlents. Maintained patlent chats. Payroll for staff with ADP. Recelving AFMC/RSPMI and entering approvals and codes Inputting dally billing into Medicaid approved system. Provided tralnings for staff. Taught chlldren in a classroom setting as well as loni with cognltive and mental health needs Prepared weekly lesson plans (thematic units) in stayine within state standards. Left to finish degree.
Assistant Director/ Preschool Teacher- White Rlver Preschool, Callco Rock, AR
3/03 to1/08
Maintained standards for E.C.E.R.S. and quallty approval through state. Provided trainings for other staff members. Bullt excel documents for board to vlew expenditures. All ordering for food/ supplies. Staff payrall. Worked with children in the classroom setting on their basic learning skills. Prepared lesson plans with thematic units. Left to pursue opportunity at Ascent.

## Patricia C. Long

## Professional Summary:

Over 18 years of management experience, supervising over 30 employees. Accounts payable/receivable, producing annual state budgets, payroll responsibilities, scheduling, weekly orders, monthly inventories, familiar with State of Arkansas accounting system, computer skills, including Microsoft office and excel. Familiar with all aspects of operating a State owned facility.

## Skills:

Management, leadership, training, operations, time management, computer skills, office equipment, critical thinking, human resources, server training, cooks training, menu planning, special events planning, state budget planning, court case work, juvenile detention coordination, family counseling, individual counseling services.

## Work History:

2016-present, MHPPIII Court appointed Case Manager Human Resources of Arkansas/Preferred Family Health-care. Court appointed case management, serve as child advocate within juvenile justice, follow court orders, individual and family counseling. Work with DHS, juvenile court, and families to implement resources and find options for families to re-enter a biological family existence. Finding short or long-term mental health facilities to help children in need. Stay within state and local guidelines to maintain child safety, Mandatory reporter.

2008-2009, Marketing Associate, Ben E. Keith Foods in North Little Rock. Food and supply sales, budgets for routes, restaurants, and schools, Menu analysis and food/supply orders for over 200 restaurants and schools, Maintaining all accounts payable/receivable for all accounts. Set up inventories for new and existing restaurants to provide cost effective menus and food cost.

1998-2008, Restaurant Manager, Department of Parks and Tourism Ozark Folk Center State Park. Managed restaurant, smokehouse, auditorium concession, managed all employees, kept employee records, inventories, orders, operations, budgets, schedules, payroll, accounts payable/receivable, menu analysis, planned menus and special events, kept all maintenance records for all facilities as well as all daily and monthly reports. Produced and implemented server training and restaurant operations manuals for all state park restaurants. Served as President for State Park Restaurant Committee.

1995-1998, Owner operator PJ's restaurant, all aspects of restaurant management and ownership, customer service, all records, budgets, payroll, accounts payable/receivable.

1991-1995, Food Service manager over the Park, Department of Parks and Tourism Ozark Folk Center State Park, managed all park facility food service as well as the trade sales operation, food/supply orders, inventories, accounts payable/receivable, shipping and receiving, outside trade shows, customer service, payroll, daily and monthly reports.

Education: Associate Degrees in Human Services and General Education from Ozarka College, Associate Degree in Criminal Justice from Arkansas Tech University, Bachelor's Degree in Psychology from Arkansas Tech University.

Certifications: Serve Safe Certified, Hospitality and server training instructor for all state park restaurants statewide. Held the president's chair three years for the state park restaurant committee.
品


Education:


2001-High School Diploma - Nemo Vista Public School Systems Center Ridge, Ar. -General Studies
2002-2006- University of Arkansas at Morrilton, Ar-General Studies
2006-2009- Bachelors Degree -Rehabilitation Science focus in Corrections and Social Services Arkansas Tech University, Russellville Ar. 2006-2009

Work Experience:
Arkansas Department of Human Services, Department of Children and Family Services, Family Service Worker, March 2014- Present

Complete case plans, facilitate visitation, complete home assessments, complete investigations, complete differential response assessments, court reporting and testifying, removals and placements of children, drug screenings, etc.

- Arkansas Department of Corrections, Substance Abuse Program Leader Wrightsville Unit, September 2012 - March 2014

Facilitate groups, carry client case load, facilitate reports for Parole board, registered as a CIT with Mid South for Continuing Education

- Freedom House ADTC/ARVAC, Residential Drug Treatment-Counselor in Training Russellville Ar, April 2011-July 2012

CIT towards CADC, Registered with Mid South for Continuing Education, Facilitate Groups, Chemical Free Living, Probation parole, Court Liaison for Freedom House with Judicial Department, RADD Certified

- Starbucks Coffee Company, Store Manager, St Louis, Mo

May 2009-April 2011
Manage Daily Business as assigned, Human Resource Duties (staffing, scheduling, staff building and counseling, customer service training) General Accounting (bank deposits, payroll etc)

- Star Bucks Coffee Company, Barista, Shift Supervisor, Asst. Store Manager

Russellville, Ar, May 2008-April 2011
Manage Daily Business as assigned, Human Resource Duties (staffing, scheduling, staff building and counseling, customer service training) General Accounting (bank deposits, payroll etc)

479-747-1593
Heather Elliott General Manager-Training Specialist

- Arkansas Tech University

Conference assistant/resident assistant
Russellville, Ar
December 2007-May 2008
On Campus Resident assistant, monitor dormitory residents, facilitate group activities, and assist with life style transitions

Office of Residence Life

## W. Daniel Martin, Ph.D.

## Experience

Arkansas Nuclear One/Footbridge
Department Performance Improvement Coordinator (DPIC)
DPIC - Production Arkansas Nuclear One Responsible for implementing continuous improvement programs, including the Corrective Action Program (CAP). Performed daily DPIC duties, including, DPRM and served as DPIC liaison for the work request screening meeting.

## Arkansas Nuclear One/CB\&I

2015-2016
Outage Foreman Housekeeping/ Laborer

| Arkansas Tech University, Russellville, AR | 2000-2015 |
| :--- | :---: |
| Full Professor and Department Head |  |
| Louisiana Tech University, Ruston, LA | $\mathbf{1 9 9 6 - 2 0 0 0}$ |
| Assistant Professor |  |

## Education

Oklahoma State University, Stillwater, OK
1992-1996
Ph.D. in Sociology
Graduate Certification in Gerontology
University of Central Arkansas, Conway, AR
1990-1992
Master of Science, Sociology
University of Central Arkansas, Conway, AR
1986-1990
Bachelor of Science, Sociology

## Administrative and Professional Accomplishments

- Guided multi-year curricular reform and growth in an academic department containing five separate programs.
- Composed and presented reports; evaluated programs to identify best practices.
- Directed day-to-day operations of academic department and program.
- Supervised staff composed of professionals, administrators, and student workers.
- Coordinated all aspects of national searches for new faculty and professional hires.
- Provided ongoing mentorship of junior faculty from hiring through tenure process.
- Conducted regular performance evaluations for faculty and professional staff.
- Developed, managed, and reported on annual budget for five programs.
- Obtained funding for visiting lecturers and scholars.
- Managed recruitment and multiple grant budgets.
- Proven track record in design and implementation of research projects.
- Demonstrated publication record.
- Worked productively with chairs of programs and administrators to shape and implement policies.
- Revised major and minor curriculum and developed new associate bachelor and master programs, resulting in the growth of the academic department from 150 to 700 majors.
- Collaborated with colleagues and other departments on cross-curricular and interdisciplinary course offerings.
- Conceptualized and taught courses in Sociological Theory, History of Social Thought, Social Psychology, Sociology of Religion, as well as offered seminars on specialized topics.


## Personal Accomplishments

Professional Martial Arts Instructor
8th Degree Black Belt, Judo
$8^{\text {th }}$ Degree Black Belt, Aikido
6 th Degree Black Belt, Jyodo
$6^{\text {hl }}$ Degree Black Belt, Ju-Jitsu

## References



## Linda Metcalf

Early Head Start Teacher - Save The Children Headstart


## Work Experience

## Early Head Start Teacher

Save The Children Headstart - Russellville, AR
May 2016 to Present
Develop lesson plans adhering to the children's growth and needs.
Supervise, conduct and interact with children's activities.
Initiate daily schedule and lesson plans appropriate to children's behavior.
Ensure a safe and healthy environment for children.
Serve snacks and meals to children according to guidelnes.
Help children develop good eating habits.
Instruct and teach children on health and hygiene.
Discover hidden talents in children and nurture them.
Maintain and manage records and reports.
Assist and support parents and staff in nurturing children's talents.
Do home visits and conferences
Assist and support parents and staff in nurturing children's talents.
Do home visits and conferences
Portfolios
Teaching strategies
Assist parent in setting goals

## Head Start Lead Teacher

Community Development Institute Head Start Serving - Russe!lv\|e, AR
AprI 2014 to February 2016
Develop lesson plans adhering to the children's growth andi needs.
Supervise, conduct and interact with children's activities.
Initiate daily schedule and lesson plans appropriate to children's behavior.
Ensure a safe and healthy environment for children.
! Serve snacks and meals to children according to guidelines.
Help children develop good eating habits.
Instruct and teach children on heatth and hygiene.
Discover hidden talents in children and nurture them.
Maintain and manage records and reports.
4 Assist and support parents and staff in nurturing children's talents.
Do home visits and conferences
Make referrals as needed for educational and for behavioral, maintain folders.
Child Development Inc-Russellville, AR
$\because$

January 1994 to April 2014
Provide comprehensive Head Start services to families.
Screening and ongoing assessment of child development;
Medical
Dental
Mental health services
Child development and education
portfolio
Family partnerships that focus on setting goals and identifying the responsiblities. Timetables, and strategies for achieving those goals.
Worked primarily without supervision, meeting whth supervisor twice a month and conducted group socials twice a month.
Recruited and maintained records for ten family's, with a waiting list.
Home visitor of the year in 2004.

## Education

## Bachelors in Early childhood education

Arkansas Tech University - Russellville, AR
September 1992 to January 2012

Skills

TEACHING (3 years). CPR (Less than 1 year)

## Additional Information

Skills

Early Childhood (10+ years). Child Development, Teaching. CPR

Arkansas Tech University-Russellville, Arkansas
GPA: 3.8
Dean's List: Fall 2015, Spring 2016, Fall 2016, Spring 2017
Relevant coursework: Ethics, Principles and Techniques of Rehabilitation Science, Juvenile Justice System

## PROFESSIONAL EXPERIENCE

## Internship

## Pope County Juvenile Probation Office

- Attended to case load of thirty juveniles age 10-19 of juvenile officer that was on leave for three weeks.
- Created a service matrix spreadsheet to be used by all Pope county juvenile probation officers to compile resources available for at-risk youth in the state of Arkansas.
- Met with juveniles, administered drug screenings, and attended court.
- Worked with the drug court coordinator to assist juveniles on their paths back to drug-free living by giving them assignments, referring to counseling, or to community service work.
- Worked with the prosecuting attorney to make recommendations to the judge for court proceedings, met with appointments, and processed referrals for treatment.


## EXPERIENCE

## Carhop

## Sonic Drive-in- Russellville, AR

- Processed payments and counted back change to customers
- Tended to the needs of many different temperaments of customers
- Cleaned and maintained safe food-service conditions in the store



## Retail Store Associate

## Goodwill- Russellville, AR

February 2016 to June 2016

- Put new clothes out on the sales floor daily
- Processed payments, as well as returns and exchanges
- Kept the store in good appearance and maintained a positive work and shopping environment


## Maintenance Technician

Mountain View School District- Mountain View, AR
June 2015 to August 2015

## Seasonal

- Cleaned and prepared areas to be painted
- Updated and maintained interior aesthetic of all buildings on campus
- Returned areas to previous condition after painting was finished
- Paid close attention to detail and quality of the job being done


## COMMUNITY INVOLVEMENT AND LEADERSHIP

- Service Members and Veterans of America member- 2015, Secretary 2016-2017, Fall 2017
- Participated in numerous fundraising efforts, including for a ruck for suicide awareness in the 2016 Little Rock Marathon
- Led meetings, maintained up to date information on social media. and arranged speakers for monthly meetings of the chapter
- Organized and executed military appreciation football, baseball, and basketball games at Arkansas Tech University
- Participated in community service projects to assist veterans in the River Valley, particularly those on Arkansas Tech University campus to be successful in their college careers


## AWARDS AND ACCOMPLISHMENTS

- Graduated high school with honors ( 3.5 or greater GPA)
- Received the Second Century Scholars scholarship from Arkansas Tech University
- Acquired the Arkansas Academic Challenge Scholarship
- Received Certificate of Appreciation from The Supreme Court of Arkansas for contributions to Supreme Court's Commission on Children, Youth, and Families on the Juvenile Justice Reform Service Matrix Project, for which later compiled the Service Matrix Referral spreadsheet for Pope County Prosecuting Attorney Clayton McCall to be implemented in the Pope County Juvenile Probation Office


## Suzanne Peebles

## Professional Summary

HIghly skilled and dedicated youth advocate with excellent work ethic, commitment to wellness and safety of high risk youth. Adept at explaining complicated standards within legal, mental health, and medical systems to a variety of audiences. Able to handle difficult interpersonal situations with professionallsm and sensitivity.

## Education

BACHELOR OF SCIENCE $105-2006$ | LYON COLLEGE-BATESVILLE, ARKANSAS

- Major: Business Administration
- Major: Psychology


## ASSOCIATE OF ARTS AND BUSINESS DEGREE |05-2004| UNIVERSITY OF ARKANSAS

 COMMUNITY COLLEGE- Major: Business
- Major: General Education


## Skills \& Abilities

- Oral and Written Communication Skills
- Judgement and Declsion Making
- Case Plan Development and Resource Location/Utilization
- Conflict Resolution and Negotiation
- Crlsis Intervention and Planning
- Tralning and Guldance of Others
- Research and Documentation


## Professional Experience

MENTAL HEALTH PARAPROFESSIONAL III | PREFERRED FAMILY HEALTHCARE/HEALTH RESOURCES OF ARKANSAS|SEPTEMBER 2008-PRESENT

- Mental Health Paraprofessional Certification and in-depth Confidentiality and Privacy Training
- Assess priority needs and compile case plan to effectively assist client in meeting goals.
- Conduct assessments in person and by phone to derermine types of services needed
- Locate and assist client in application process for local resources
- Effectively served as a liaison between clients and their schools, court personnel, Department of Children and Family Services, educational providers, doctors, and other contacts to help cllents who face problems during the course of service
- Assist clients in understanding and Implementation of courts' orders and expectations by providing hands-on instruction and written guides as needed.
Attend all juvenlle court hearings in Independence County and naintain good working relationships with various public and private organizations, figures and entities within the community as a representative of the court
- Managed and maintained proper records and information used in the coordination of services
- Established strong relationships throughout the community to provide clients with a large and effective network of resources
- Served on several committees devoted to building strong fannlles and encouraging support from within the surrounding community


## $2^{\text {ND }}$ GRADE TEACHER | CUSHMAN SCHOOL DISTRICT | AUGUST 2007-MAY 2008

- Established and maintained standards of behavior to ensure maximum learning environment
- Guided and directed students in their academic and social growth. Provided nurturing learning environment to encourage academic progress.
- Communicated with parents to provide them with insight Into their child's academic progress, carried out assessments, and prepared progress reports.
- Developed lesson plans and instructional materials according to state standards and regulations for classroom instruction.


## Kaitlyn Riggin

To obtain a job that will prove to be an asset in establishing a fut ere in the field of Mental wealth


## Work Experience

## ABA Lead Therapist

Pediatrics Plus/ Previous/ Help hg Hi: : 1
June 201310 Drejont
I was hired in June 2018 as an ABA Lead Therapist wi the same duties previously mentioned

## ABA Lead Therapist

Independent Case Management. Inc
May 2016 to Presser*
When I began with this company, I held the position of an Applied Behavior Analysis (ABA) Line Therapist. I work with children with autism doing ABA therapy whit specific goals based on the ABLLS (The Assessment of Basic Language and Lcarrmg Skills). In August of 2017.1 was promoted to the position of an ABA Lead Therapist, in which I supervise a Line Therapist implementing the program and specify programming based on the child's needs

## Clinical Intern


Allgust 2018:0 Dene! ur 201s
I completed a 40 hour a weak internship providing ind w dual. group couples and crisis counsehng
Dorcas House/Nehem ah House
January 2018 to May 2018
I held a practicum doing individual and group counseling to clients across both locations once a week.
Methods: Behavioral Hospital
August 2017 to December 2017
I was on the Sub-Acute unit giving individual counseling and co-leading group counseling once a week

## Work Experience

## book/apparel cashier

Uinversity of Cemfol Apkirsas Boon
Antes 20lotornat $20: 5$
for the UCA Bookstore. I was responsible for assisting customers, organising book returns, receiving book orders and mail, closing the store. counting and balancing the registers, helping with accounting
sitting in on apparel meetings to order mer chandise for the store, and tmanaging social media pages for advertising.

## Education <br> 'Master of Science in Mental Health Counseling in Mental Health Counseling University of Central Arkansas <br> December 2013

## Bachelor of the Arts degree in Psychology in Sociology

Universily of Central Arkansas
December 2015

## Associates of the Atts degree

Arkansas State University Newport
May 2014

Skills
Counseling. Microsoft Office, problem solving. Therapy, Mental Health, Documentation, Case Management

## Kathy Robberson

## Qualifications Summary

Highly personable Mental Health Paraprofessional/ Case Manager with over nine years of experience in the Mental Health field.

- Treated internal and extemal clients in a courteous, helpful, and respectful manner, keeping focused on the client when making decisions.
- Demonstrated ability to adapt to new ideas and implement changes when needed.
- Completed Documentation training, Confidentiality training, Defensive Driving, CPR, CPl, Client Advocacy, First Aid, and Cultural Diversity.
- Provided a good role model through demonstrating independent living skills, social skills problem solving skills.
- Developed programs that would improve, stabilize, and maintain a recipient's condition or level of functioning.
- Coordinated activities that would enhance their quality of life, promote wellness and improve functioning.
- Found creative ways to use technologies, processes, or services that would benefit the Center and its clients.


## Experience

COUNSELING ASSOCIATES, INC. - Russellville, Ar.

## Day Treatment Supervisor

Supervised and managed day to day operations of the day treatment programs in Russellville and Clarksville.

Promoted to supervise 10 employees and 50 clients in daily operations. Recorded client progress or other behaviors observed daily in compliance with Medicaid regulations. Kept accurate records on persons transported, van maintenance, travel logs, time sheets, and petty cash reports. Stayed within budget guidelines annually, and met deadlines of assigned job responsibilities and direct service time.

- Insured safety and welfare of participants while in Day Treatment program.
- Developed program ideas and activities.
- Insured that the Vans were maintained properly.
- Assisted staffing team in developing treatment plans for participants.
- Planned nutritious meals that were in compliance with Food Grant Administration.


## Kathy Robberson

## Page 2 of 2

Experience Continued

COUNSELING ASSOCIATES, INC. - Russellville, Ar.
May 1997 to October 1998

## Mental Health Paraprofessional/ Case Manager

- Presented groups designed for the restoration, development and maintenance of communication, social skills, psychosocial interaction, and daily living.
- Doctumented notes for each client on a daily basis that showed attendance, a summary of services or aclivities provided, and the level of participation in provided services or activities according to their treatment plan.

COUNSELING ASSOCIATES, INC. - Russellville, Ar.
October 1996 to May 1997 Van Driver

- Transported clients to and from day treatment.
- Documented mileage.


## Education

Psychology major /Sophomore - Arkansas Tech University - Russellville, Arkansas

## La'Shonda Russell

Substitute Teacher - Kelly Services


individual seeking a position as an Mental Health Paraprofessional. I have helpful attitude, and a genuine desire to assist others.

WORK EXPERIENCE

## Substitute Teacher

Kelly Services - Little Rock, AR - 2015-09 - Present

- Substituted for K-12 classrooms in all core subjects
- Adaptability and ability to work under pressure.
- Problem analysis and problem solving
- Flexible
- Classroom Management
- Effective communicator
- Creative


## Residential Care Assistant

- 2010-05 - 2011-08

Family Services Worker
Children and Family Services - Augusta, AR - 2006-11 - 2008-01

- Conducted child protection investigations including assessing immediate safely needs of children, deve oping safety plans
- Strong Interpersonal communication skills
- Ensured ongoing management of cases in accordance with agency policy.
- Provided social services and assistance to improve the social and psychological functioning of chidren and their families
- Developed and maintained effective and therapeutic casework relationships with clients with the objective of reducing risk of harm to children
* Developed a family based service plan to reduce risk to children and address identified child protection concerns based on mandatory assessments contained
- Assessed and made decisions related to family reunification plans for a child in care and implement such plans where appropriate;
- Worked on-call/ and investigations


## Life Skills Trainee

Mental Health - Conway, AR - 2002-05-2006-11

- Worked with mentally and physically disable adults and children with in a community group home
- Collaborated with health service professionals on development of treatment plans
- Assisted clients in formulating daily living, coping and survival skills
- Aided in transition from residential to indeperident living situation


## Human Resource Assistant

Arkansas State University - Beebe, AR = 1999-08-2000-08

- Assisted Human Resource Manager with typing, and customer relations
- Adhered to company privacy and confidentiality policies
- Mainta ned employee personnel files
- Directed calls and messages to appropriate party
- Customer service orientation

EDUCATION

# Master's in Business Administration in Healthcare Management 

American InterContinental University - Hoffman Estates, IL
Bachelor of Arts in Sociology
University of Central Arkansas - Conway, AR
Associate of Arts in Early Childhood Education
Arkansas State University - Beebe, AR

SKILLS
Filing. Optimization, Scanner, Search Engine, Search Engine Optimization

ADDITIONAL INFORMATION
TECHNICAL SKILLS

- Word Processing, World Wide Web Navigation, E-Mail Management, Scanner Knowledge, Filing, Instaling

Computer Software, Search Engine Optimization, Website Management Skills


OBJECTIVE: To obtain a counseling position in a psychological field related to human resource services.

EDUCATION: University of Arkansas at Little Rock, School of Social Work Little Rock, AR
May, 2002
Masters in Social Work
GPA 3.91
Arkansas Tech University
Russellville, AR
May, 2000
Bachelor of Science in Psychology, minor in Criminal Justice
Summa Cum Laude, 3.89
Sacred Heart School
Morrilton, AR
May, 1996
Honor Graduate, 3.67

## LICENSE: Licensed Certified Social Worker (LCSW)

SPECIALIZED TRAINING: Sex Offender Treatment and Supervision, Leslic McCaskill/Treatment Team, Community Service Inc. 2002-Present.

## EXPERIENCE:

2002-Present: Community Service Inc., Morrilton, AR
Engage in individual and family therapy with children and adolescents. Conduct interviews for the intake process, attend weekly staff meetings, and maintain files.

2001-2002: Internship at Youth Home, Inc., Little Rock, AR
Work with troubled youth and families. Engage in individual, group, and family therapy. Complete necessary paper work and work with treatment team to meet the chient's needs.

2000-2001: Internship at Pulaski County Juvenile Detention Center, Little Rock, AR Work with incarcerated youth and collaborate with probation officers, teachers, and guards. Engage in individual sessions, complete progress notes, and gather needed resources.

1999-2000: Field Placement at DCFS. Russellville, AR
Work with victims of abuse and neglect. Work with caseworkers and assessors, observe home visits and initial assessments, attend court hearings, and work with files.

1996-2000: Sweeden's Betterburger, Morrilton, AR
Work with the public, handle money, cook, and work on shift teans.

## Summer of

2000: Parks and Recreational Program, Mortilton. AR
Summer program for youth of the community. Supervise other workers, coordinate and plan activities, collaborate with town members. and plan outings.

Summer of
1998-2001: Wee Care Day Care Center, Morrilton, AR
Supervise children, plan and coordinate activities, and work as a team member.

## Summer of

1999: Field Placement at the Department of Crime and Punishment, Morrilton, AR
Attend court, observe probation visits, and obtain information about the legal system.

## REFERENCES:



Karen Cornwell LCSW


Nickie Galloway, LMSW


## Pam Strassle



## Career Objective

To obtain a position, in the area of case management, where I can utilize my background in working with people of all backgrounds and my past teaching experience.
"Pam would be a great asset to any organization. She is a highly effective, energetic and outgoing person with a great love for others. As a retired teacher, she has demonstrated her ability to maintain an outstanding work ethic. She is a highly respected retired educator." Debby Viliemez
:
-An enthusiastic, caring person with a strong commitment to others and their well being.
-Extraordinary commitment to volunteerism within the Conway community.
-Superior communication skills, easily interacts with peers, authority figures and staff.

# Bachelor of Science in Education (1984); Major: Elementary Education University of Central Arkansas, Conway Arkansas 

Master of Education (1991) Reading Specialist Harding University, Searcy Arkansas

> Professional Work Experience (28 years)

> Conway Public Schools-Conway, AR 2012-2015 Elementary School Teacher

Silpada Jewelry Representative 2014-2015

Searcy Public Schools-Searcy, AR 1999-2012
Elementary School Teacher

Des Arc Public Schools-Des Arc, AR 1989-2012
Elementary School Teacher

Brinkley Public Schools
1987-1988
Elementary School Teacher

OBJECTIVE
To protide a quality program servig at risk youth wathn a community setting.

WORE EXPERIENCE
March 2009. Present
Counselng Assochate Inc
Russelltille, AR 2801

## Day Treatment Supertisorl Mental Health Pamprofersinal

- Responsible for supertision of over twenty five chents a day, as well as, both a full rime and part time staff
- Provide responstible transportation for chents from one facility to another.
- Responsible for implementing programs that allow clents the opportunty to develop new recteational skills and manage their illness.
- Responsible for managng a treatment program that includes staff superviston and developing/mplementing a yearly budgel.
- Responsible for supervision of a caseload of individuals who receive mental health services.

August 2008 March 2009 Counscling Assoctates huc
Russellville, AR 72801

## Day Treatment . 4 ssistant/ Mental Heald Paraprofessional

- Responsible for providing and implemenuing daly programs for individuals widh chronic/strere mental 山less that will improve stability withen the communter.
* Responsible for proudeng transportation from other county's catchmentis areas to the day reament program.

January 2008-Apal 2008
Fittle Rock Parks and Recreation Depr. Therapeutic Recreation Division

Little Rock, AR 72201

## Intern

- Responsible for providug daity programs for adults with clasabulues an opportunity to partapate in communty mectuston and improve quality of Lfe
- Responsible for plannung and mpletrenerig a spectal event for inderduale with physical disalilitue that are members of BiazeSports

America

- Responsible for providing programs to istroduce participats to new recteational skills and activitics.

EDUCATIOM/CERTIFICATION
October 2011
NCTRC

- Certifted Therapeutic Recreaton Spectahst

August 200.3 to May 2008 Arkansis Tech L"nuverstity
Russehville, AR 72801
Bachelor of Scowte in Recrection and Park A Idmanistration

- Received Degree in May 2008

May 2003
Vilonia High School
Vhonta, AR 72173
High School Diplorad

- Received Diploma in May 2003

REFERENCES



## SUMIMARY

I am an experlenced MHPP III with excellent client and management skills. I am actlonorlented with a strone ability to communicate effectively with technology, professionals, youth and families, I am independently motivated and work diligently and with a high standard of character and Integrlty.

## SKILLS

- Client-focused
- Computer proficlent
- Excellent communlcator
- Excellent with kids
- Tlme managemmet skills
- Qulch learner
- Positive learning process
- Trainlng and development


## EXPERIENCE

## 1/1987 to 01/ 1999

## Technician, Back- up line leader, Safety Officer

## Kimberly Clark - Conway, AR

- Provided onsite safety training
- Successfully led key projacts which resulted in employce learning canter.
- Planned and executed OJT and classroom training for new lires.
- Back up line leader
- Assembly llne technician
- Wrote safety manuals


## 7/2002 to 10-/2004 - Case Manager

White Rlver Rural Health (WRRH) - Heber Springs, AR

- Opened new health care facility for WRRH in Heber Springs; Specialized Neurology
- Managed transferred cllent charts into data base
- Executed adminlstrative dutles
- Managed prescription drug program for the elderly
- Assisted doctor with prellminary duties and scheduling
- Case maneged elderly as prescribed by the doctor


## 10/2004 to 08/2018 - MHPP III

## Health Resources of Arkansas - Heber Springs, AR

## MENTAL HEALTH PARAPROFESSIONAL: October 2004-September 2008

- Case managed students at Crossroads Alternative School as a school based MHPP itl for at- risk students.
- Worked with students in all five schools in Cleburne County.
- Taught social skills and behavior modification skills for at-risk adolescents.
- Worked closely with therapists to ensure quality client based care for each youth.
- Assisted in ali therapeutic group sessions with students and therapists.
- Initlated, provided, and led group sesslons with students in budgeting, career orientatlon, personal hyglene, assisted with ASVAB, hunters education, initlated and executed carear day guests and speakers, assisted with FASA, vocatlonal and college applications, provided resources to needy students and their familles Including Toys For Tots, food pantrles, health and wellness programs, and wrap-around services (CASSP).
- Facllitator and coordinator of three chlldren's summer programs sponsored by HRA.


## DYS INTERVENTION SPECIALIST: Julv 2008 - Present

- Coordinate and facilltate all aspects of the DY5 program in the $16^{\mathrm{hh}}$ Judicial Juvenile Court In Cleburne County.
- Responsibilitles include: Coordlnating and supervising communlty service, electronic monltoring, detention, aftercarc, Interstate commerce, case management, residential treatment, out-of-home placements, and act as a school lialson for families. Knowledgeable of local and state resources, work closely with mental health theraplsts, drug counselors, professionals, teachers, principals, court officials, state agencles, local resources, and parents for the good and the welfare of all youth.


## Education and Training

- 2002 - Graduated with a Bachelor of Science In Speech Pathology

University of Central Arkansas - Conway, AR

- Certified MHPP III




## PROFESSIONAL EXPERIENCE

SAVE THE CHILDREN, Dardanelle Head Start, Dardanelle, AR, April 2012-Present Family Services Coordinator

COMMUNITY DEVELOPMENT INSTITUTE, Dardanelle Head Start, Dardanelle, AR, August 2013-April 2014 Family Service Worker
Assist with enrollment. Maintain files and database to run Smart Reports in COPA. Ensure all students' physicals and dental exams are up-to-date. Fill-in on as-needed basis for various positions throughout the center.

KIDS' STUFF, Russellville, AR, August 2012-May 2013

## Part-Time Caregiver

Provided care for children aged 2 to 5.
COMMUNITY DEVELOPMENT INSTITUTE, Dardanelle, AR, February 2012-August 2013

## Program Aide

Substituted in multiple areas by providing childcare, working in the kitchen, assisting with office duties and performing general upkeep. Aided director with tasks associated with the family service worker position.

CHILD DEVELOPMENT, INC., Dardanelle, AR, February 2010-February 2012
DCC Worker
Provided care for children aged 3 to 5 .

PARADISE TENT RENTALS, Dardanelle, AR, May 2006-August 2013

## Assistant

Maintained files. Cleaned and set up tents. Performed additional secretatial duties.

## EDUCATION AND CREDENTIALS

Bachelor of Arts (2013)<br>ARKANSAS TECH UNIVERSITY<br>Certification and Training<br>CPR; Family Map<br>Technical Proffiencies<br>Windows OS, Microsoft Word, COPA

YELL COUNTY LITERACY COUNCIL--Dardanelle, AR Provided care for preschool and elementary school-aged children.

## JAMES A. TUCKER

- Maintained subject matter relevancy by attending training sessions, and by meeting with other subject matter experts. Taught statewide required co-parenting material to families who were divorcing in support of Oklahoma House Bill 2249
- Event organizer: was responsible for speaker lineup, advertising, securing venues, creating conference agenda and timeline. Collected RSVPs, distributed and reviewed evaluations, and sent follow up correspondence
- Provided contracted services for 501 l 3 company: led volunteets, support groups and boys mentoring program


## Platt College, Instructor

September 2013 - September 2014

- Instructed students in the Business Communication course and Strategies for Academic Success course


## The Office of Faith-Based and Community Initiatives, Admin. Asst. II

December 2011 - March 2013

- Planned events, workshops, and conferences from conception to follow-up
- Monitored program for prisoner re-entry initiative local project, House Bill 101. Monitored $\$ 26,000$ for each awardee
- Served as office lead for fatherhood initiative, prisoner reentry initiative, and transition through office restructure; worked with state agencies through partnerships and collaboration; functioned well in stressful situations
- Created newsletters and email marketing; managed and created online conversations, including all social media
- Scanned documents and filed accordingly; arranged, executed and facilitated meetings on various initiatives


## UNITED STATES Air Force

October 1992 - September 2011

- Oversaw training of wartime tasks and formal skill level development for $400+$ members; rewrote training plan to meet compliance of new format and standards
- Educated $100+$ trainers annually and led them through personal/professional development; trained $50+$ students in military etiquette, funeral honors, and color guard procedures
- Managed and maintained records of $400+$ members through online training records program; used smart board, distance learning, multiple location, video, hands-on and simulated training techniques
- Served as resource for training questions and programs: developed, maintained, organized, conducted and evaluated unit training program; briefed commander and senior leadership monthly in Status of Training meetings
- Communicated with unit leadership, supervisors and members to ensure the training program met unit's needs, maintained positive attitude and increased unit morale by recommending improvements that increased classroom efficiency
- Processed security issues for unit with $1200+$ members, increased efficiency of granted clearances
- Supported 40,000 students and over 74,000 Euro-North Atlantic Treaty Organization (NATO) joint jet pilot training flights through delivery of aircraft engine parts and inventory management of supply
- Conducted over 1,000 surveillances for one of the Air Force's largest contracted supply operations with $\$ 75$ million in assets
- Provided oversight, analysis, and procedural guidance for $\$ 60.5$ mitlion contract


## Additional Skills/Qualifications

- Secret security clearance
- Conference and Seminar speaker; able to speak enthusiastically and professionally to groups of various sizes
- Excellent verbal and written communication skills
- Quick and eager learner
- Toastmasters International: served in several leadership roles, including the second highest position in Oklahoma's District 16 serving $1200+$ members; award-winning speaker
- Coached youth and adults in public speaking


## $9: 00$

## James Tucker

Behavioral Health Aide/Care Coordinator - Red Rock Behavioral Health


## Work Experience

## Behavioral Health Aide/Care Coordinator

## Red Rock Behavioral Health

October 2015 to Present

- Works directly with students, farmilies, promepal, counselors, teachers and admumstratise staff win $n$ school
- Minimizes time students are out of the classroom for behavioral or mental health issues by equ pping students with coping and social skills, teaching ways to show respect to adults and peers, increas ng uninterrupted instructional time
- Advocates for students and families during Individual Educational Program or 504 Plans, provid ng services and changes to the learning environment to meet the needs of the child as adequately as other students
- Provides case management to families in systems of Care through the Wraparound program; coordinates physical and mental
health services through weekly meetings, completung crisis plans and needs assessments for all family members
- Assists familnes withdrawn from society to rebuld community and fanmy supports for daily living and times of crisis
- Workshop speaker; presenter at Family Network seminars, educating families on parenting, wellness and personality types


## Founder and President

Father's Tie
September 2010 to October 2015

- Worked with fathers to maximize their effectiveness, single mothers to minimize the debris of father-absence in their homes, and educated others on the effects of fatherlessiness through personal coaching, training, and conference presentations
- Created and delivered workshops/curriculum/handouts for families, custodial and non-custodial fathers, and single mothers;
improving healthy and sustainable family relationships; conference and workshop speaker - Developed partnerships and created various initiatives with organizations to impact a fatherless generation; created and maintained an online presence through website and social media formats - Maintained subject matter relevancy by attending training sessions, and by meetirg with other subject matter experts. Taught statewide required co-parenting material to families who were divorcing in support of Oklahonia Hojse Bill 2249
- Event organizer: was responsible for speaker lineup, advertising, securng venues. creating conference agenda and timeline.

Collected RSVPs, distributed and reviewed evaluations, and sent follow up correspondence

- Provided contracted services for 50103 company: led volunteers, support groups and boys mentoring program


## Instructor : <br> Father's Tie

September 2013 to September 2014
Instructed students in the Business Communication course and Strateg es for Academic Success course

## Faith-Based and Community Initiatives, Admin

Father's Tie
December 2011 lo March 2013

- Planned events, workshops, and conferences from conception to follow- ap
- Monitored program for prisoner re-entry intutive local project. House B!1 101. Monitored $\$ 26,000$ for each awardee
- Served as office lead for fatherhood int ative prisoner reentry in tat ve, and transit on through office restructure, worked with state agencies through partnerships and collaboration functioned well in stressful situations
- Created newsletters and email marketing, managed and created online conversations, including all social media
- Scanned documents and filed accordingly, arranged, executed and faciltared meet ings on various initiatives


## Unit Training Manager

UNIFED STATES Ar Force - Tnker AFB. Ok
October 1992 to September 2011
October 1992 - September 2011

- Oversaw training of wartime tasks and formal skill level ctevelopment for $400+$ members; rewrote training plan to meet
compliance of new format and standards
- Educated $100+$ trainers annually and led then throwgh personal/professional development, tramed $50+$ students in military
etiquette, funeral honors, and color guard procedures
- Managed and maintained records of $400+$ members through online training records program: used smart board, distance
learning, multiple location, video, hands-on and simulated training technques
- Served as resource for training questions and programs: developed, maintained, organized. conducted and evaluated unit
training program; briefed commander and sentor leadership monthly in Status of Training meetings
- Communicated with unit leadership. supervisors and members to ensure the training program met unit's needs, maintained
positive attitude and increased unit morale by recommending improvements that increased classroom efficiency
- Processed security issues for unit with $1200+$ members, increased efficiency of granted clearances
- Supported 40,000 students and over 74,000 Euro-North Atlantic Treaty Organization (NATO) jont jet pilot training flights through delivery of arrcraft engine parts and inventory management of supply - Conducted over 1,000 surveillances for one of the Alr Force's largest contracted supply operations with $\$ 75$ million in assets
- Provided oversight, analysis, and proced ural gudance for $\$ 60.5$ mullion contract


## Education

## Bachelor of Science in Occupational Education

Wayland Baptist University

## Behavioral Health Case Management <br> Community College of the Air Force

## Skills

Secret Securty Clearance ( $10+$ years). Award W/inning Speaker ( $10+$ years), EXCELLENT VEREAL AND W/RITTEN COMMUNICATION SKILLS (Less thar I year), Mental Healch, Behavioral Health

Military Service

Branch: United States Air Force
Rank: E6

## Certifications/Licenses

## Driver's License

Present

## Additional Information

/Qualifications

- Secret security clearance
- Conference and Seminar speaker; able to speak enthusiastically and professfonally to groups of various sizes
- Excellent verbal and written communication skills
- Quick and eager learner

Associatıons and Community Involvement

- Oklahoma National Speakers Association
- Toastmasters International: served in several leadership roles, including the second highest position in Oklahoma's District
16 serving 1200+ members; award-winning speaker
* Coached youth and adults in public speaking


## MARK TUTTLE



CAREER OBJECTIVE To work as a counselor in a rehabilitation center.
EDUCATION Arkansas State University, Jonesboro, Arkansas Masters in Rehabilitation Counseling
Arkansas Tech University, Russellville, Arkansas
Bachelor of Science in Psychology, with a minor in rehabilitation
Russellville High School, Russellville, Arkansas
Licensed Professional Therapist

## EXPERIENCE

July 1996 to
Present

January 1996 to
May 1996

August 1995 to
December 1995

June 1994 to
August 1994

January 1994 to
May 1994

August 1993 to
December 1993

June 1991 to
May 1993

Community Service, Inc. Morrilton, Arkansas
Individual and group therapist, working with children from youth through adolescence and their families. Specialized Training: Sex Offender Training and Supervision - Dr. Mark Chaffin and Dr. Karen Boyd - Worley, UAMS - 1996 - present.

Internship: Crowley's Ridge Development Council, Inc.
Women's Recovery Center
Individual and group counseling, lecturing on alcohol and drug education and relapse prevention process, family comseling, outpatient counseling, behavior modification.

Practicum: Crowley's Ridge Development Council, Inc. Prevention Resource Center

Conducted drug prevention trainings for teens and adults, assisted with prevention curriculum development and was group leader at state youth conferences.

Crisis Center, Russellville, Arkansas
Duties included monitoring client's mental health, social skills, and activities of daily living. Also, van driver and recreation planner.

Field Placement: Freedom House, Russellville, Arkansas
Duties include learning the drug/alcohol rehabilitation program, counseling clients one on to one basis supervision male clients in the evening, and answering the plone.

Field Placement: Counseling Associates, Russellville, Arkansas Duties included helping and teaching children's groups with emotional and behavioral problems, teaching coping and adjustment skills, and transporting children to/from the program.

Checker: Food-4-Less, Russellville, Arkansas
Duties included checking out purchases and customer service.

1999-2000: Field Placement at DCFS, Russellville, AR
Work with victims of abuse and neglect. Work with caseworkers and assessors, observe home visits and initial assessments, attend court hearings, and work with files.

1996-2000: Sweeden's Betterburger, Morrilton, AR Work with the public, handle money, cook, and work on shift teams.

## Summer of

2000: Parks and Recreational Program, Morrilton, AR
Summer program for youth of the community. Supervise other workers, coordinate and plan activities, collaborate with town members, and plan outings.

## Summer of

1998-2001: Wee Care Day Care Center, Morrilton, AR
Supervise children, plan and coordinate activities, and work as a team member.

## Summer of

1999: Field Placement at the Department of Crime and Punishment, Morrilton, AR
Attend court, observe probation visits, and obtain information about the legal system.

## REFERENCES:

Dr. Kim Jones


Karen Cornwell LCSW


Nickie Galloway, LMSW



My work experience is vast. I have been afforded opportunities that allow me to work confidenily in multiple arenas, with varying skills, equipment and levels of responsibility. I am a spiritual, bible-believing man and believe in accordance with the word, that when a man works, that job is a blessing, so therefore he should work as unto the Lord.

## EDUCATION

1983-1985 University of Central Arkansas, 201 Donaghey, Conway, AR (501) 450-5000 Major: Commercial Arts
1983 Diploma: Newport High School, Newport, AR

## EXPERIENCE

1993-Present Faith In Depth Christian Center, 1174 Markham St. Conway, AR (501) 336-9890 Position: Pastor-Guides and instructs congregants in the word of the Lord. Oversee All business and financial matters, along with community outreach programs of the Church... Outreach program include, but not limited to: The Community Pantry which provides food And personal care items for those who would otherwise go without. The Summer Youth Program provides a safe, educational environment for underprivileged children from the first day school is out until the day before school begins (also held during spring break). The Backpack Program provides those children with backpacks and school supplies at the
beginning of every school year.
2010-Present Community Service Inc., 818 Norih Creek Dr. Conway, AR (501) 327-9788 Position: Lead Youth Advocate /Juvenile Justice Case Worker were we help kids in crisis by offering intervention services such as DYS Aftercare; the writing of Field Evaluation and Aftercare Plans; Electronic Monitoring; Public Service work; Intervention Classes; Intense Supervision and Youth Advocate Program.
1989-2000 VIRCO, 1265 Bruce St. Conway AR (501) 328-2008
Beginning position: Press Operator-manufacturing hard plastics. Promotion: Blender-mixed Material for hard plastics. Promotion: Material Handler-distribute all pressing house materials. Promotion; Lead 1-oversee four to five operators pressing desk tops.
Experience:
Forklifts, presses, time cards and administrative operations
1988-1989
Wal-Mart \#65 (now closed) Beginning position: Lay-a-way associate. Promotion:

And Receiving-receive and unload incoming irucks, inventory pricing and stocking. Promotion:

Hardware Department Manager-store ordering, building displays, stocking and pricing.

 NOX-PIRH'T'T (ORPORATIOX



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To All to Whom These Presents Shall Come, Greetings:
I, Mark Martin, Arkansas Secretary of State of Arkansas, do hereby certify that the following and hereto attached instrument of writing is a true and perfect copy of

## Change of Registered Agent Or Office

of
CONWAY COUNTY COMMUNITY SERVICE, INCORPORATED
filed in this office
May 2, 2014.

In Testimony Whereof, I have hereunto set my hand and affixed my official Seal. Done at my office in the City of Eittle Rock, this 2nd day of May, 2014.

## Mlark Martin

Arkansas Secretary of State

In reply refer to: 4055256534
Jan. 17, 2017 LTR 4168C 0 71-0386511 000000 00

00017255
BODC: TE

CONWAY COUNTY COMMUNITY SERVICE INC PO BOX 679
MORRILTON AR 72110-0679

Employer ID Number: 71-0386511
Form 990 required: Yes

## Dear Taxpayer:

This is in response to your request dated Aug. 10, 2016, regarding your tax-exempt status.

We issued you a determination letter in July l982, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 50l(c) (3).

Qur records also indicate you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Sections 509(a)(1) and 170(b)(1)(A)(vi).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106 , and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If a return is required, you must file form 990, 990-EZ, $990-\mathrm{N}$, or $990-\mathrm{PF}$ by the 15 th day of the fifth month after the end of your annual accounting period. IRC Section $6033(j)$ provides that, if you don't file a required annual information return or notice for three consecutive years, your exempt status will be automatically revoked on the filing due date of the third required return or notice.

For tax forms, instructions, and publications, visit www.irs.gov or cal1 1-800-TAX-FORM (1-800-829-3676).

If you have questions, call 1-877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday CAlaska and Hawaii follow Pacific Time).

CONWAY COUNTY COMMUNITY SERVICE INC PO BOX 679 MORRILTON AR 72110

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours.
Steen Mr.prail
Susan M. O'Neili, Department Mgr. Accounts Management Operations


Richard Klafberg President \& Chief Executive Orficer

Markus Trice
Chair, Board of Trustees

Sponsoring Organizations Alliance for Children and Families

Assoclatlon of Jewish Family and Children's Agencies
Catholic Charities USA
Children's Home Soclety of America Child Welfare League of Amerlca

Foster Family-based
Treatmenl Association
Jolnt Council on International Children's Services Lutheran Services in AInerica National Council For Adoption

National Foundation for Credit Counseling

National Network for Youth
National Organization of State Associations for Clilidren

Volunteers of America

## Council on Accreditation

45 Broadway, 29th Floor, New York, NY 10006
212.797 .3000 Fax 212.797.1428

May 3, 2017

Susam Ohroghc
Interim CEO
Conway Connty Commmity Sersice, Inc.
100 S. Cherokee Street
Morrilton, AR 72110

## Dear Okroglic:

It is our great pleasure to inform you that the Council on Accreditation (COA) has approved the accreditation of Conway County Community Service, Inc. through April 30, 2021. Let me again say how significant this achievement is! It represents the fulfilment of countless hours of hard work and the dedieation of many people-most notably your staff and the members of your board and/or leadership. Please extend my congratulations to them.

This formal notification includes a list of progeans and services for which Conway County Community Service, Inc. is accredited, as well as your Final Acereditation Report (FAR). A plaque allesting to your agency's accredited slatus will be sent to you shortly.

Your Final Accreditation Report (FAR) is an important and incretibly valuable document. It contains the observations and recommendations of your Peer Reviewer colleagues based on your self-study and site visit. In essence, the FAR provides a unique view of your organization as seen through the eyes of highly experieneed professionals. In it you will tind a copy of the full acereditation ratings for all Purpose, Corc, and Practice standards, idemifying the Fundamental Practice standards. It may also contain any noted organizational strenglhs and areas for opportunitics.

Please refer to the Promotional Tool Kit web page to find resources that can assist you with leveraging your organization's COA aecreditation to internal and extemal stakeholders.

Private: hatp: coanchorb acereditation pribate-organizationaccreditation promote-your-icereditation
Public: hate comehorg acereditation public-agenc:acereditation promole-your-aceredtation Canadian: hatp: coanet org accreditation canadimeorghisalionacereditation promote-your-icereditation/
At the very least, however, we recommend that you provide relevant excerpts to those members of your staff who are directly responsible for the respective findings. Should you do so, please explain that the report is intented to be constructive, and that the goal is to provide specific, tagible examples of how they can make your organization even stronger and even better.

I laving said that, you should know that those ratings for which you did mot demonstrate implementation should be addressed through your P QI process.

Even though they did not require correction in order to achieve acereditation, they will be made a part of your file and reviewed during your next accreditation cycle. Remember, COA accreditation is not an end in and of itself. Rallier, it is a process by which your organization can consistently strive for and achieve new levels of excellence.

Finally, let me say that your relationship with COA does not end with this letter. Ours is a partnership. As such, I would ask that you feel free to share with me your ideas and concerns. Additionally, please feel free to contact Sierra Kraft, Manager of Accreditation Commission, either by email at skrafloweanet.org or by telephone at 212-797-3000, extension 204, if you have any questions. Together we can enrich the lives of children, individuals, and families in need everywhere.

We are proud to be associated with you and your colleagues. We wish you the very best in your continuing service to persons in your community. That is the power of accreditation.

Sincerely,


Richard Klarberg
President and Chief Executive OFFicer
Attachment

Conway County Communily Service, Ine.
Fxpiration date: April 30, 2021 Organization ID: 1977
Prisate Standards

The acceditation of Conway Comty Community Service, Inc. inchedes the following services and associated programs:

| Program Mame | EOASErvice Standard(s) | Service Subsections | Address |
| :---: | :---: | :---: | :---: |
| Counseling, Support, and Education (Prevention) | Community Change Iniatives (CCl) | CCI: Teclunical Assistance | 100 S. Cherokee, Morrilton, AR 72110 |
| Counseling, Support, and Education (Prevention) | Community Change Iniatives (CCI) | CCI: Technical Assistance | $\begin{aligned} & 1408 \text { E. } 8 \text { th St., } \\ & \text { Danville, AR } 72833 \end{aligned}$ |
| Counseling, Support, and Education (Prevention) | Community Change Iniatives (CCI) | CCI: Teclmical Assistance | 1505 S. Oswego Ave. Russellville, AR 72802 |
| Counseling, Support, and Education (Prevention) | Community Change Iniatives ( CCI ) | CCI: Technical Assistance | 818 N. Creek Drive, Conway, AR 72032 |
| Diy Tratment | Day Treatment Services (DTX) |  | 1505 S. Oswego Ave. Russellville, AR 72802 |
| Day Treament | Day Trealnent Services (DTX) |  | 818 N. Creek Drive, Conway, AR 72032 |
| Therapentic Foster Care | Fanily Foster Care and Kinslip Care (FKC) |  | 100 S. Cherokee, Morrilton. AR 72110 |
| Therapeutic Foster Carc | Fanily Foster Care and Kinslip Care (BEC) |  | 1505 S. Oswego Ave., Russellville, AR 72802 |
| Therapeutic loster Care | Family Foster Care and Kinship Cate (IFKC) |  | 818 N. Creck Drive, Conway, AR 72032 |
| Juvenile Justice Case Management | Juvenile Justice Case <br> Managemen (JJCM) |  | 119 Shake Rag Road, Clinton, AR 72031 |


| Juvenile Justice Case Management | Juvenile Justice Case Maungement (JJCM) |  | 1408 E. Sth St, Damville, AR 72833 |
| :---: | :---: | :---: | :---: |
| Juverife Justice Case Management | Juvenile Justice Case Management (J. CM ) |  | 203 N. 4 ll St. <br> Ozark, AR 72949 |
| Juvenile Justice Case Management | Juvenile Justice Case Management (JJCM) |  | 100 S . Cherokec, Morrilton, AR 72110 |
| Juvenile Justice Case Management | Juvenile Justice Case Management (JJCM) |  | 106 Cherokec Lanc, Clarksville, AR 72110 |
| Juvenile Justice Case Management | Juvenile Justice Case Managetnent (J.JCM) |  | 1505 S. Oswego Ave., Russellville, AR 72802 |
| Juvenile Justice Case Mangement | Juvenile Justice Case Managemen (JJCM) |  | 451 Ingram, Clinton, AR 72031 |
| Juvenile Justice Case Management | Juvenile Justice Case Management (JSCM) |  | Sis N. Creek Drive, Conway, AR 72032 |
| Oulpatient Mental Heallh | Services for Mental Heallh/Substance Use ( NHSU ) | MIISU: Mental Health Services | 119 Shake Rag Road, Clinton, AR 72031 |
| Oupatien Mental Healill | Services for Mental Healli/Substance Use (MHSU) | MHSU: Mental IIcalth Scrvices | 140s E. 8lli St., Danville, AR 72833 |
| Outpatient Mental Heallh | Scrvices for Mental Health/Substance Use (MHSU) | MIISU: Mcntal Health Selvices | 203 N. 4th St., Ozark, AR 72949 |
| Outpatient Mental Health | Servies for Mental Heallin/Substance Use (MHSU) | MilSU: Mental Ileallh Scrvices | 106 Cherokec lane, Chukstille, AR 72110 |
| Outpatien Mental Health | Services for Mental Healli/Substance Use (MFISU) | MllSU: Mental Health Services | 100 S. Cherokec, Morrillon, AR 72110 |
| Oupatient Mental Heallı | Services for Menlal Henlli/Substance Use (MHSU) | MIISU: Mcinal llealth Scrvices | 1505 S. Oswego Ave., Russellville, AR 72802 |


| Oupatient Mental Ifeald | Services for Mental Healli/Substance Use (MIISU) | MIISU: Memal Ifeallh Scrvices | 451 Ingram, Clinton, AR 72031 |
| :---: | :---: | :---: | :---: |
| Oupatient Mental Ileatil | Services for Mental Health/Substance Use (MHSU) | MlliSU: Mintal Ileillh Services | 818 N. Creek Drive. Conway, AR 72032 |
| Substance Use and Abuse | Services for Mental Health/Substance Use (MHSU) | MIISU: Services for Substance Use Disorders | 119 Shake Rag Road, Clinton, AR 72031 |
| Substance Use and Abuse | Services for Mental Health/Substance Use (MHSU) | MHISU: Scrvices for Substance Use Disorders | $\begin{aligned} & 1408 \text { E. 8th St., } \\ & \text { Danville, AR } 72833 \end{aligned}$ |
| Substance Use and Abuse | Services for Mental Heallih/Substance Use (MIISU) | MHSU: Services for Substance Use Disorders | 203 N. 4th St., Ozark, AR 72949 |
| Substance Use and Abuse | Services for Mental Heallil/Substance Use (MFISU) | MHSU: Services for Substance Use Disorders | 100 S. Cherolee, Norrilton, AR 72110 |
| Substance Use and Abuse | Scrvices for Mental Health/Substance Use (MIHSU) | MHSU: Services for Substance Use Disorders | 106 Cherokee Laale, Clanksville, AR 72110 |
| Substance Use and Abuse | Services for Mental Heallih/Substince Use (MHISU) | MIISU: Services for Substance Use Disorders | 1505 S. Oswego Ave., Russellville, AR 72802 |
| Substance Use and Abuse | Services for Mental Healli/Substance Use (MHSU) | MIISU: Services for Substance Use Disorders | 451 liggrant, Clition, AR 7203! |
| Substance Use and Abuse | Services for Mental Health/Substance Use (MHSU) | MIISU: Services for Substance Use Disomers | 818 N. Creck Drive, Connay, AR 72032 |


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Part il Signature Block
Under penallies of perfury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and beliel, it is inue, correct, and complele. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge


[^0]| Form 990 (2017) CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511 Page 2 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Part III Statement of Program Service Accomplishments |  |  |  |  |  |  |  |  |
| Briefly describe the organization's mission: |  |  |  |  |  |  |  |  |
| YOUTH COUNSELING AND SUPPORT ACTIVITIES, INCLUDING |  |  |  |  |  |  |  |  |
| PREVENTION, INTERVENTION AND TREATMENT SERVICES |  |  |  |  |  |  |  |  |
| 2 Did the organization undertake any significant program services during the year which were not listed on the |  |  |  |  |  |  |  |  |
| prior Form 990 or 990-EZ? |  |  |  |  |  |  |  |  |
| If "Yes," describe these new services on Schedule O. |  |  |  |  |  |  |  |  |
| Did the organization cease conducting, or make significant changes in how it conducts, any program |  |  |  |  |  |  |  |  |
| If "Yes," describe these changes on Schedule O . |  |  |  |  |  |  |  |  |
| 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others. the total expenses, and revenue, if ary, for each program service reported. |  |  |  |  |  |  |  |  |
| 4a (Code: . ) (Expenses \$ .... 4,037,660 including grants of \$ ) (Revenue |  |  |  |  |  |  |  |  |
| PROVIDE A VARIETY OF SERVICES TO YOUTE INCLUDING |  |  |  |  |  |  |  |  |
| COUNSEIING, CASEWORK, PSYCBOLOGICAL DIAGNOSIS AND |  |  |  |  |  |  |  |  |
| EVALUATION SERVICES ARE ATMED AT DELINQUENT AND |  |  |  |  |  |  |  |  |
| PRE-DELINQUENI YOUTH AND THEIR EAMIIIES, BUT ARE |  |  |  |  |  |  |  |  |
| AVAILABLE TO ANYONE REQUESTING SUCH SERVICE. |  |  |  |  |  |  |  |  |





## Part IV Checklist of Required Schedules

1 Is the organization described in section 501 (c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A
2 Is the organization required to complete Schedule B, Schedule of Contribulors (see instructions)?
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedula C, Part I
 election in effect during the tax year? If "Yes," complete Schedule C, Part II
5 Is the organization a section 501 (c)(4), 501 (c)(5), or 501 (c)(6) organization thal receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? if "Yes," complete Schedule $C_{\text {, }}$, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedulo D, Part I
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, hisloric land areas, or historic structures? if "Yes," complete Schedule D, Part II
8 Did the organization maintain collections of works of ant, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part III
9 Did the organization report an amount in Pant X . line 21, for escrow or custodial accounl liability, serve as a custodian for amounts not listed in Part $X_{\text {; }}$ or provide credit counseling, debt management, credit repair, or debl negoliation services? If "Yes," complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? if "Yes," complete Schedula $D$, Part $V$
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X , line 10 ? /f "Yes," complete Schedule D, Part VI
b Did the organization report an amount for invesiments-other securities in Part $X$, line 12 that is $5 \%$ or more of its total assets reported in Part X , line 16 ? If "Yes," complete Schedule D, Part VII
c Did the organization report an amount for investments-program related in Part $X$, line 13 that is $5 \%$ or more of its total assets reported in Part X , line th6? If "Yes," complete Schedule D, Part VIII
d Did the organization report an amount for other assels in Part $X$. line 15 that is $5 \%$ or more of ils total assets reported in Part X, line 16 ? If "Yes," completa Schadule D, Part IX

- Did the organization report an amount for other liabilities in Part $X$, line 25 ? /f "Yes," complete Schedule D, Part $X$
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D. Part $X$
12a Did the organization oblain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(ii)? " "Yes," complete Schedule $E$
14a Did the organization maintain an office, employees, or agents outside of the United Slates?
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking. fundraising, business, investment, and program service activities oulside the United States, or aggregate foreign investments valued at $\$ 100,000$ or more? If "Yes," complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than $\$ 5,000$ of aggregate grants or other assistance to or for foreign individuals? /f "Yes," complete Schedule F. Parts ill and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11 e ? If "Yes," complete Schedule G, Part I (see instructions)
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines ic and 8a? If "Yes," complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activilies on Part VIII, line 9 ? If "Yes." complete Schedule G, Part III

|  | Yes | No |
| :---: | :---: | :---: |
| 1 | X |  |
| 2 | X |  |
| 3 |  | X |
| $4$ |  | X |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 |  | X |
| 9 |  | X |
| 10 |  | X |
| 11a | X |  |
| 11b |  | $\mathbf{X}$ |
| 11 c |  | X |
| 11d |  | X |
| 110 | X |  |
| 11 f |  | $X$ |
| 12a | X |  |
| 12b |  | X |
| 13 |  | X |
| 14a |  | X |
| 14b |  | X |
| 15 |  | X |
| 16 |  | X |
| 17 |  | X |
| 18. |  | X |
| 19 |  | X |

20a Did the organization operale one or more hospital facilities? If "Yes," complele Schedule $H$
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this retum?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic govermment on Part IX, column (A), line 1 I' If "Yes," completo Schedule I, Parts I and II
22 Did the organization report more than $\$ 5,000$ of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2 ? If "Yes," complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A , line 3, 4, or 5 about compensation of the organization's curtent and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J
$24 a$ Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 34, 2002? If "Yes," answer lines 24b through $24 d$ and complete Schedule $K$. If "No," go to line 25 a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a relunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any lime during the year?
$25 a$ Section $501(\mathrm{c})(3), 501(\mathrm{c})(4)$, and $501(\mathrm{c})(29)$ organizations. Did the organization engage in an excess benefit transaction with a disqualifed person during the year? If "Yes," complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaclion with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990 -EZ? If "Yes," complete Schedule L. Part I
26 Did the organization report any amount on Part $X$, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a $35 \%$ controlled entity or family member of any of these persons? if "Yes," complete Schedule $L$, Part III
28 Was the organization a patty to a business transaction with one of the following patties (see Schedule L , Part IV instructions for applicable filing thresholds, conditions, and exceptions):
a A current or fomer officer, director, trustee, or key employee? If "Yes," complete Schedule L. Part N
b A family member of a current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV
c An entity of which a current or fommer officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV
29 Did the organization receive more than $\$ 25,000$ in non-cash contribulions? /f "Yes," complete Schedule $M$
30 Did the organization receive contributions of art, historical treasures, or other similar assels, or qualifed conservation contributions? If "Yes," complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N , Part 1
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes," complete Schedule N, Part II
33 Did the organization own $100 \%$ of an enlity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entily? If "Yes," complete Schedule R, Part $H$, III. or V , and Part V , line $f$
35a Did the organization have a controlled entity within the meaning of section 512 (b)(13)?
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(\mathrm{~b})(13)$ ? If "Yes," complete Schedule R, Part V, line 2
36 Saction $\mathbf{5 0 1}(\mathrm{c})(3)$ organizations. Did the organization make any transfers to an exempt non-charitable related organization? if "Yes," complete Schedufe $R$, Part $V$, line 2
37 Did the organizalion conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule $R$, Part VI
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 b and 19? Note. All Form 990 filers are required to complete Schedule O.

|  | Yes | No |
| :---: | :---: | :---: |
| 20a |  | X |
| 20 b |  |  |
| 21 |  | X |
| $22$ |  | X |
| 23 |  | X |
| 24a |  | X |
| 24b |  |  |
| 24 c |  |  |
| 24d |  |  |
| 25a |  | X |
| 25b |  | X |
| 26 |  | X |
| 27 |  | X |
| 28a |  | X |
| 28b |  | X |
| 28c. |  | X |
| 29 |  | X |
| 30 |  | X |
| 31 |  | X |
| 32 |  | X |
| 33 |  | X |
| 34 | X |  |
| 35a |  | X |
| 35b |  |  |
| 36 |  | X |
| 37 |  | X |
| 38 | X |  |

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable
c Did the organization "comply with backup withholding rules for reportable payments to vendors and reportable gatning (gambling) winnings
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Stalements, fifed for the calendar year ending with or within the year covered by this netum
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?
Note. If the sum of lines $1 a$ and $2 a$ is greater than 250 you may be required to $e$-file (see insinuctions)
3a Did the organization have unrefated business gross income of $\$ 1,000$ or more during the year?
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 36 , provide an explanation in Schedule 0
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country:
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounls (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any lime during the tax year?
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes" to line 5 a or 5 b , did the organization fle Form 8886-T?
6 a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as chanitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or giffs were not tax deductible?
7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notily the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 82827
d If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums. directly or indireclly, on a personal benefit confract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoring organizations malntaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966 ?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter
a Initiation fees and capital contributions included on Part VIII, line 12
b Gross receipls, included on Form 990, Part VIII, line 12, for public use of club facilities
11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note. See the instructions for additional infomation the organization must report on Schedule 0 .
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
Enter the amount of reserves on hand
14a Did the organization receive any payments for indoor tanning services during the tax year?
b. If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule 0

## Form 990 (2017) CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through $7 b$ below, and for a "No" response to line $8 \mathrm{a}, 8 \mathrm{~b}$, or 10 b below, describe the circumstances, processes, or changes in Schedule O . See instructions Check if Schedule O contains a response or note to any line in this Part VI

## Section A. Governing Body and Management

1a Enter the number of yoting members of the goveming body at the end of the tax year If there are matenal differencestin voting lights among members of the governing body or if the governing body delegaled broad authority to an execulive committee or similar committee, explain in Schedule O .
b Enter the number of voting members included in line 1a, above, who are independent


Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?
4 Did the organization make any significant changes to its goveming documents since the prior Form 990 was filed?
5 Did the organization become aware during the year of a significant diversion of the organization's assets?
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the goveming body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following
a The governing body?
b Each committee with authority to act on behalf of the goveming body?
9 is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule 0

## Section B. Policies (This Section B requests information about policies not required by the Intemal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?
b "f "Yes," did the organization have written policies and procedures goveming the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?
b Describe in Schedule $O$ the process, if any, used by the organization to review this Form 990.
12a Did the organization have a witten conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conlicts?
c Did the organization regularly and consistenlly monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and desifuction policy?
15 Did the process for delermining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).
16 a Did the organization invest in, contribute assels to, or participate in a foint venture or similar arrangement with a laxable entity during the year?
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| 10 a |  | $X$ |
| 10 b |  |  |
| 11 a |  | $X$ |
| 12 a | $X$ |  |
| 12 b | $X$ |  |
| 12 c | X |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| 15 a | $X$ |  |
| 15 b | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| 16 b |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed NONE
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own websile $\square$ Another's website X Upon request $\square$ Other (explain in Schedule O)
19 Describe in Schedule $O$ whether (and if so, how) the organization made its goveming documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records:

Check if Schedule O contains a response or note to any line in this Part VII
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employeas
1a Complete this'table for all persons required to be listed. Report compensation for the catendar year ending with or within the organizalion's tax year.

- List all of the onganization's current officers, directors, truslees (whether individuals or organizations), regardless of amount of

- List all of the organizalion's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five currant highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $\$ 100,000$ from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustoos that received, in the capacity as a former director or tustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations.
List persons in the following order: individual trustees or directors; inslitutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.



2 Total number of individuals (including but not limmited to those listed above) who received more than $\$ 100,000$ of reportable compensation from the organization $>0$

3 Did the organization tist any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4 For any individual listed on line 1 a , is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes," complete Schedule $/$ for such individual
5 Did any person listed on line ta receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule $J$ for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors thal received more than $\$ 100,000$ of



Section 501(c)(3) and 501(c)(4) organizations must complate all columns. All other organizations must complate column (A). Check if Schedule O contains a response or note to any line in this Part IX

## Do not include amounts reported on lines 6b,

 $7 \mathrm{~b}, 8 \mathrm{~b}, 9 \mathrm{~b}$, and 10 b of Part VIII.1 Grants and otherasusistanco il domestic ofnanizations

2 Grants and other assistance to domestic individuals. See Part IV, line 22
3 Grants and other assistance to foreign: organizations, foreign govemments, and foreign individuals. See Part IV, lines 15 and 16
4 Benefits paid to or for members
5 Compensation of current officers, direciors, trustees, and key employees
6 Compensation not included above, to disqualifed persons (as defined under section 4958(1)(1)) and persons described in section 4958(c)(3)(B)
7 Other salaries and wages
8 Pension plan accruals and contrizutions (indude section 401(k) and 403(b) employer contributions)
9 Olher employee benerits
10 Payroll taxes
11 Fees for services (non-employees):
a Management
b Legal
c Accounting
d Lobbying

- Professional fundraising services. See Part N, line 17
f livestment management fees
g Other. If ine 11 g amount exceeds $10 \%$ of tine 25 , column (A) amount, ist ine 1 ig expenses on Schedule 0 .)

12 Advertising and promotion

## Office expenses

14 information technology
15 Royalties
16 Occupancy
17 Travel
18 Payments of iravel or entertainment expenses for any federal, state, or local public officials
19 Conferences, conventions, and meetings
20 Interest
21 Payments to affiliates
22 Depreciation, depletion, and amortization
23 Insurance
24 Other expenses. Hemize expenses not covered above (List miscellaneous expenses in line 24 e . If line $24 e$ amount exceeds $10 \%$ of line 25 , column (A) amount, list line 24 e expenses on Schedule 0 )
a FOSTER CARE CONSULTANT /PROE SERVICES CASEWORK MANAGEMENT EQUIDMENT RENT
All other expenses
25 Total functional expansas. Add lires 1 ltrough 24 e
26 Joint costs. Complete this line only if the organization reported in column (日) joint costs from a combined educational campaign and fundraising solicitation. Check here $\square$ if following SOP 98-2 (ASC 958-720)


| Part X ．Balance Sheet |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Check if Schedule O contains a response or note to any line in this Part $X$ |  |  |  |  |  |
|  |  |  | （A） <br> Beginning of year |  | （B） <br> End of year |
|  |  | Cash－non－interest bearing | 1，238，224 | 1 | 510，604 |
|  |  | Savings and temporary cash investments | Q | 2 | － |
|  |  | Pledges and grants receivable，net／／ | ［1］205，909 | － 3 | － 326,449 |
|  |  | Accounts receivable，net | 260，613 | 4 | $\square \quad 399,352$ |
|  |  | Loans and other receivables from current and former officers，directors， trustees，key employees，and highest compensated employees． Complete Part II of Schedule L |  | 5 |  |
|  |  | Loans and other receivables from other disqualified persons（as defined under section 4958（f）（t）），persons described in section 4958 （c）（3）（B），and contributing employers and sponsoring organizations of section 501 （c）（9）voluntary employees＇beneficiary organizations（see instructions）．Complele Part II of Schedule L |  | 6 |  |
|  |  | Notes and loans receivable，net |  | 7 |  |
|  |  | Inventories for sale or use |  | 8 |  |
|  |  | Prepaid expenses and deferred charges | 52，866 | 9 | 23，938 |
|  | 10a | Land，buildings，and equipment：cost or other basis．Complete Part VI of Schedule D Less：atcumulated depreciation | 125,467 | 10c | 135，539 |
|  | 11 In | Investments－publidy traded securities |  | 11 |  |
|  |  | Investments－other securities．See Part IV，line 11 |  | 12 |  |
|  | 13 | Investments－program－related．See Part IV，line 11 |  | 13 |  |
|  | 14 | Intangible assels |  | 14 |  |
|  | 15 | Other assets．See Part IV，line 11 |  | 15 |  |
|  |  | Total assets．Add lines 1 through 15 （must equal line 34） | 1，883，079 | 16 | 1，395，882 |
| 苞 <br> 言 <br> 喜 |  | Accounts payable and accrued expenses | 351， 282 | 17 | 320，578 |
|  | 18 | Grants payable |  | 18 |  |
|  | 19 D | Deferred revenue |  | 19 |  |
|  | 20 T | Tax－exempt bond liabilities |  | 20 |  |
|  |  | Escrow or custodial account liability．Complele Part IV of Schedule D |  | 21 |  |
|  | $22$ | Loans and other payables to current and former officers，directors， trustees，key employees，highest compensated employees，and disqualified persons．Complete Part II of Schedule L |  | 22 |  |
|  |  | Secured mortgages and notes payable to unrelated third parties |  | 23 |  |
|  |  | Unsecured notes and loans payable to unrelated third parties | 98，721 | 24 | 116，609 |
|  | $25$ | Other liabilities（including federal income tax，payables to reatad third parties，and other liabilities not induded on lines 17－24）．Complete Part X of Schedule D | 89，045 | 25 | 166，185 |
|  |  | Total liabilities．Add lines 17 through 25 | 539，048 | 26 | 603，372 |
|  |  | Organizations that follow SFAS 117 （ASC 958），check here and complete lines 27 through 29，and lines 33 and 34. Unrestricled net assets | 1，344，031 | 27 | 792，510 |
|  | 28 T | Temporarily restricted net assets |  | 28 |  |
|  |  | Permanently restricled net assels |  | 29 |  |
|  |  | Organizations that do not follow SFAS 117 （ASC 958），check here and complete lines 30 through 34. |  |  |  |
|  |  | Capital slock or trust principal，or current funds |  | 30 |  |
|  |  | Paid－in or capital surplus，or land，building，or equipment fund |  | 31 |  |
|  | 32 R | Retained earnings，endowment，accumulated income，or other funds |  | 32 |  |
|  | 33 T | Total net assets or fund balances | 1，344，031 | 33 | 792，510 |
|  |  | Total liabilties and net assetsflund balances | 1，883，079 | 34 | 1，395，882 |

## Part Xl Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 3,745,112 |
| :---: | :---: | :---: | :---: |
| 2 | Total expenses (must equal Pant IX, column (A), line 25) | 2 | 4, 296,633 |
| 3 | Revenuêleess expenses. Subrāct line 2 from line 1 | 3 | -551,521 |
| 4 | Net assels or fund baiances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 1, 344,031 |
| 5 |  | 5 | - 8 |
| 6 | Donaled services and use of facilities | 6 | II |
| 7 | Investment expenses | 7 |  |
| 8 | Prior period adjusiments | 8 |  |
| 9 | Other changes in net assels or fund balances (explain in Schedule O) | 9 |  |
|  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part $X$, line 33. column (B)) | 10 | 792,510 |

Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
1 Accounting method used to prepare the Form 990: $\square$ Cash $\quad$ Accrual $\square$ Other $\qquad$ If the organizalion changed its method of accounting from a prior year or checked "Other," explain in Schedule 0.
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate wheiher the financial stalements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:

## Separate basis $\square$ Consolidaled basis <br> Both consolidated and separale basis

b Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
$\square$ Separate basis $\square$ Consolidated basis $\square$ Both consolidated and separate basis
c If "Yes" to line 2 a or 2 b , does the organization have a committee that assumes responsibility for oversight of the audik, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule 0
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
b If "Yes," did the organization undergo the required audit or audils? If the organization did not undergo the required audit or audits, explain why in Schedule $O$ and describe any steps taken to undergo such audits.


SCHEDULE A
(Form 990 or 990-EZ)

# Public Charity Status and Public Support 

Depariment of the Treasury

Completo if the organlzation ts a section $501(\mathrm{CH}$ ) organization or a saction $4947(\mathrm{aH}(\mathbf{1})$ nornoxempl charltable trust.

The organization is not a privale foundation because it is: (For lines $t$ through 12, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 .- A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990 -EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(ii). Enter the hospital's name, city, and state:
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
6
7 A federal, state, or local govemment or govemimental unit described in section $170(b)(1)(A)(v)$.
An organization that normally receives a substantial patt of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
8 - A communily trust described in section $170(\mathrm{~b})(1)(\mathrm{A})(\mathrm{vij})$. (Complete Part II.)
9 An agricultural research organization described in section $170(\mathrm{~b})(1)(\mathbf{A})(\mathrm{ix})$ operated in conjunction with a tand-grant college or university or a non-land grant college of agriculture (see insituctions). Enter the name, cily, and state of the college or university:
10 X An organization that nomnally receives: (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Patt III.)
An organization organized and operated exclusively to lest for public safety. See section 509(a)(4).
An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12 a through 12d that describes the type of supporting organization and complete lines $12 \mathrm{e}, 12 \mathrm{f}$, and $\mathbf{1 2 \mathrm { g }}$.
a $\square$ Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complate Part IV, Sections A and C.
$c \square$ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see insiructions). You must complete Part IV, Sections A, D, and E.
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not funclionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instuctions). You must complete Part IV, Sections A and D, and Part V.

- $\square$ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III mon-functionally inlegrated supporting organization.
f Enter the number of supported organizations
g Provide the following information about the supported organization(s).

| (i) Name of suppored organization | (III) Em | (III) Type of organization (deseribed on lines 1-10 above (see instuctions)) | (iv) Is the organization Isted in your goverring documenth |  | (v) Amounc of monelay supper (see instructions) | (vil) Amount of other suppor (see instructions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Yos | No |  |  |
| (A) |  |  |  |  |  |  |
| (B) |  |  |  |  |  |  |
| (C) |  |  |  |  |  |  |
| (D) |  |  |  |  |  |  |
| (E) |  |  |  |  |  |  |
| Total |  |  |  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990 -EZ.

Schedule A (Form 990 or 990-EZ) 2017 CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511 Page 2
Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5,7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

## Section A. Public Support

Calendar year (or fiscal year beginning in)
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf

3 The value of services or facilities furnished by a govemmental unit to the organization without charge
4 Total. Add lines 1 through 3
5 The portion of total contributions by each person (olher than a governmental unit or publicly supported organization) included on line 1 that exceeds $2 \%$ of the amount shown on line 11, column (f)
6 Public support. Subtract line 5 from line 4.


## Section B. Total Support

Calendar year (or fiscal year beginning in)
7 Amounts from line 4
8 Gross income from interest, dividends, payments received on securities loans, renls, royallies, and income from similar sources

9 Net income from unrelated business activities, whether or not the business is regularly caried on
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)
11 Total support Add lines 7 through 10
12 Gross receipts from related activities, etc. (see insiructions)


13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501 (c)(3) organization, check this box and stop hare
Section C. Computation of Public Support Percentage
14 Public support percentage for 2017 (line 6, column (i) divided by line 14, column (f))
15 Public support percentage from 2016 Schedule A, Part II, line 14


16a $331 / 3 \%$ support test-2017. If the organization did not check the box on line 13 , and line 14 is $331 / 3 \%$ or more, check this box and stop here. The organization qualifies as a publicly supported organization
b $331 / 3 \%$ support test-2016. If the organization did not check a box on line 13 or 16 a , and line 15 is $331 / 3 \%$ or more, check this box and stop here. The organization qualifies as a publicly supported organization
$-\square$
17a $10 \%$-facts-and-circumstances test-2017. If the organizalion did not check a box on line 13, 16a, or 16b, and line 14 is $10 \%$ or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
b 10\%-facts-and-circumstances test-2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is $10 \%$ or more, and if the organization meets the "facts-and-circurnstances" test, check this box and stop here.
Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organizalion qualifies as a publicly supported organization
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

## Section A. Public Support

Calendar year (or fiscal year beginning in)
1 Gits, grants, constibutions, and memberstip fees receeved. (Do not incherte any "urusual gratis?
2 Gross receipts from admissions, merchandise sold or sevices performed, or facilities fumished in any activity that is related to the organization's lax-exempt purpose
3 Gross receipts from activities that are not an unrelated trade or business under section 513
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf
5 The value of services or facillies furnished by a govemmental unit to the organization without charge
6 Total. Add lines 1 through 5
7a Amounts included on lines 1, 2, and 3 received from disqualified persons
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $\$ 5,000$ or $1 \%$ of the amount on line 13 for the year
c Add lines 7a and 7b
8 Public support. (Subtract line 7 c from line 6.)


## Section B. Total Support

Calendar year (or fiscal year beginning in)
9 Amounts from line 6
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources
b Unrelated business taxable income (less section 511 laxes) from businesses acquired after June 30, 1975
c Add lines 10a and 10b
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)
13 Total support, (Add lines 9, 10c, 11, and 12.)

| (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | (0) Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 4,174,204 | 4,247, 702 | 4,562,2日8 | 4,210,615 | 3,745,玉12 | 20,939,921 |
|  | 397 | 4,323 |  |  | 4,720 |
|  |  |  |  |  |  |
|  | 397 | 4,323 |  |  | 4,720 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 4,174,204 | 4,248,099 | 4,566,611 | 4,210,615 | 3,745,112 | 20,944,641 |

14 First five years. If the Form 990 is for the organization's first, second, third, fouth, or fifth tax year as a seciion 501 (c)(3) organization, check this box and stop here
Section C. Computation of Public Support Percentage

| 15 | Public support percentage for 2017 (line B, column (f) divided by line 13, column (f) | 15 | 99.98\% |
| :---: | :---: | :---: | :---: |
| 16 | Public support percentage from 2016 Schedule A. Part III, line 15 | 16 | 99.98\% |

Section D. Computation of Investment Income Percentage
17 Investment income percentage for 2017 (line 10c, column (0) divided by line 13, column (0)
18 Investment income percentage from 2016 Schedule A, Part ill, line 17

| 17 | $\%$ |
| :---: | :---: |
| 18 | $\%$ |

19a $331 / 3 \%$ support tests-2017. If the organization did not check the box on line 14 , and line 15 is more than $331 / 3 \%$, and line 17 is not more than $331 / 3 \%$, check this box and stop here. The organization qualifies as a publicly supponted organization
b $331 / 3 \%$ support tests-2016. If the organization did not check a box on line 14 or line $19 a$, and line 16 is more than $331 / 3 \%$, and line 18 is not more than $331 / 3 \%$, check this box and stop here. The organization qualifies as a publidy supported organization
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked $12 b$ of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A. D, and E. If you checked $12 d$ of Part I, complete Sections A and D, and complete Pari V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's goveming documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or pumpose, describe the designation, If historic and continuing relationship, explain.
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)7 If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part V/ when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section $170(\mathrm{c})(2)(\mathrm{B})$ purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
$4 a$ Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked $12 a$ or $12 b$ in Part 1 , answer (b) and (c) below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an :RS delermination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes, "explain in Part VI what controls the omanization used to ensure that all support to the foreign supponted organization was used exclusively for section 170(0)(2)(B) purposes.
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part $V$, including (i) the names and EIN numbers of the supported organizations added, substituled, or removed. (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authonizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or subslituted supported orgenization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefled by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part Vl.
7 Did the organization provide a grant, loan, compensation, or other simitar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a $35 \%$ controlled entity with regard to a substantial contributor? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 ? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
9a Was the organization controlled directly or indirectly at any time during the lax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(t) or (2))? If "Yes," provide detail in Part VI.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part V/.
c Did a disqualified person (as defined in line 9 ) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
10a. Was the organization subject to the excess business holdings rules of section 4943 because of section $4943(f)$ (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer $10 b$ below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

11 Has the organization accepled a giff or contribution from any of the following persons?
a A person who direclly or indirectly controls, either alone or logether with persons described in (b) and (c) below, the governing body of a"supported organization?
b A family member of a person described in (a) above?
c A 35\% controlled entity of a person described in (a) or (b) above? If "Yes" to e, b, or c, provide detail in Part V. Section B. Type I Supporting Organizations

1 Dld the directors, truslees, or mernbership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part Vi how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had mare than one suppoted organization, describe how the powers to appoint end/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers duning the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operaled, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.
$\qquad$

## Section C. Type II Supporting Organizations

1 Were a majorily of the organization's directors or trustees during the tex year also a majority of the directors or trustees of each of the organization's supporled organization(s)? If " No ," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

|  | Yes | No |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
| 1 |  |  |

## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recenlly filed as of the date of notification, and (iii) copies of the organization's goveming documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s),
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the lax year? if "Yes," describe in Part V/ the role the organization's supported organizations played in this regart.


Section E. Type III Functionally-Integrated Supporting Organizations
1 Check the box next to the method fhat the organization used to satisfy the Integral Part Test during the year (see instructlons).
aThe organization satisfied the Activities Test, Complete line 2 below.
b The organization is the parent of each of its supported organizations. Complete line 3 below.
c The organization supported a govermmental ently. Describe in Part VI how you supported a government entity (see instructions)

## 2 Actwilies Test Answer (a) and (b) below.

a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI Identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities conslituted substantially all of its activities.
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
3 Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide detalls in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activilies of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

|  | Yes | No |
| :---: | :---: | :---: |
|  |  |  |
| 2a |  |  |
|  |  |  |
| 2b |  |  |
|  |  |  |
| 3a |  |  |
| 3b |  |  |



## emergency temporary reduction (see instructions)

6
$7 \square$ Check here if the current year is the organizalion's first as a non-functionally integrated Type :Il supporting organizalion (see instuctions).

Schedule A (Form 990 or $990-$ Eq) 2017 CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511
Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)


Schedule A (Form 990 or 990-EZ) 2017

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3 b ; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2,5, and 6. Also complete this part for any additional information. (See instructions.)

Filars of: Section:
Form 990 or $990-\mathrm{EZ}$ ( X 501(c)( 3 ) (enter number) organization
$\square$ 4947(a)(1) nonexempt charitable trust not treated as a private foundation527 political organization
Form 990.PF501(c)(3) exempl private foundation4947(a)(1) nonexempt charitable trust treated as a private foundation501(c)(3) taxable private foundation

Check if your organization is covered by the Genaral Rule or a Special Rule.
Note: Only a section 501 (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See insiructions.

## General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions tolaling $\$ 5,000$ or more (in money or property) from any one contributor. Complete Parts I and II, See instructions for determining a contributor's total contributions.

## Spacial Rules

For an organization described in section 501(c)(3) filing Form 990 or 990 -EZ that met the $331 / 3 \%$ suppont lest of the regulations under sections 509 (a)(t) and 170 (b)(1)(A)(vi), that checked Schedule A (Form 990 or 990 -EZ), Part II, line 13, 16a, or 16 b , and that received from any one contributor, during the year, total contributions of the greater of (1) $\$ 5,000$; or (2) $2 \%$ of the amount on (i) Form 990, Part VIII, line th; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an arganization described in section 501 (c)(7), (8), or (10) filing Form 990 or $990-E Z$ that received from any one contributor, during the year, total contributions of more than $\$ 1,000$ exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals, Complete Parts I. II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc, purposes, but no such contributions totaled more than $\$ 1,000$. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc. purpose. Don't complete any of the parts unless the General Rule applies to this orgenization because it received nonexclusively religious, charitable, etc., contributions totaling $\$ 5,000$ or more during the year
\$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, $990-E Z$, or $990-\mathrm{PF}$ ), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990 -EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) <br> No. | (b) Name, address, and $\mathrm{ZiP}+4$ | (c) <br> Total contributions | (d) <br> Type of contribution |
| :---: | :---: | :---: | :---: |
| 1 |  | § $83,242$ | Person $\square$ <br> Payroll Noncash $\square$ (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP +4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  | ... | \$ .................. | Person <br> Payroll <br> Noncash <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ ......................... | Person <br> Noncash <br> (Complete Part II for noncash contributions.) |
| (a) No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ .................... | Person <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person $\square$ <br> Payroll  <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | 5 | Person <br> Payroll <br> (Complete Part II for noncash contributions.) |

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.
 (Form 990)

Department of the Treasury

- Go to www.irs.gov/Formg90 for instructions and the latest information.

Internal Revenue Service
Employer idomthication number
Name of the organlzation
71-0386511
CONWAY COUNTY COMMUNITY SERVCE/ INC


Part I Organizātions Maîntaining Donör Advised Fuñds or Other Similar Funds or Accouñts. Complete if the organization answered "Yes" on Form 990, Part IV. line 6.

1 Total number al end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year

| (a) Donor advised finds | (b) Funds and oher accounts |
| :---: | :---: |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
6 Did the organization inform all grantees, donors, and donor advisors in witing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefil?


## Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.
1 Puppose(s) of conservation easements held by the organization (check all that apply).

| - Preservation of land for public use (e.g., recreation or education) |
| :--- |
| Prolection of natural habitat |
| Preservation of open space |

Preservation of a historically important land area
Preservation of a certified historic structure Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a)
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register

|  | Held at the End of the Tax Year |
| :--- | :--- |
| $2 a$ |  |
| $2 b$ |  |
| $2 c$ |  |
| $2 d$ |  |
| $2 d$ |  |

3 Number of conservation easements modified, Iransferred, released, extinguished, or terminated by the organization during the
tax year -
4 Number of stales where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? $\square$ No
6 Staff and valunteer hours devoted to monitoring, inspecting, handling of volations, and enforcing conservation easements during the year $-$
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year - \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section $170(h)(4)(B)($ (i) ?
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.
1a If the organizalion elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XII, the text of the footnote to its financial statements that describes these items.
b If the organization elecled, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of ant, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(1) Revenue included on Form 990, Part Vill, line 1 .............................................................. $\$$
(ii) Assets included in Form 990, Part $X$.................................................................................... $s$

2 If the organization received or held works of ant, historical treasures, or other similar assels for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
a Revenue included on Form 990, Part VIII, line 1

- 5
b Assels included in Form 990, Part X
- $\$$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule D (Form 990) 2017

Schedute D (Form 990) 2017 CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511
3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?
assets to Escrow and Custodial Arrangements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intemediary for contributions or other assets not included on Form 990, Part X?

b. If "Yes," explain the arrangement in Part Xill and complete the following table:
c Beginning balance
d Additions during the year

- Distributions during the year
f Ending balance
2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability?
b If "Yes." explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII
Part V Endowment Funds.
Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current yaar | (b) Prior year | (c) Two years back | (d) Turee years back | (o) Four years back |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a Beginning of year balance |  |  |  |  |  |
| b Contributions |  |  |  |  |  |
| c Net investment eamings, gains, and losses |  |  |  |  |  |
| d Grants or scholarships |  |  |  |  |  |
| o Other expenditures for facilities and programs |  |  |  |  |  |
| f Administrative expenses |  |  |  |  |  |
| $g$ End of year balance |  |  |  |  |  |

9 End of year balance
urrent year end balance (line ig, column (a)) held as:
a Board designated or quasi-endowment $\quad$ \%
b Pemanent endowment $>\quad \%$
c Temporarily restricted endowment - ............. \%
The percentages on lines $2 \mathrm{a}, 2 \mathrm{~b}$, and 2 c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) unrelated organizations
(ii) related organizations
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?


4 Describe in Part XIII the intended uses of the organization's endowment funds.
Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a.

See Form 990, Part X, line 10.


## Part VII Investments-Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Descriplion of securlly or category (induding name of securty) | (b) Bock value | (c) Mathod of valuation: Cost or end-of-year markel valua |
| :---: | :---: | :---: |
| (1) Financial derivatives If IL: | a | - |
| (2) Closely-hetd equity interests | - \%-7 $/$ / |  |
| (3) Other |  | 目 - 8 - 8 \% ه |
| (A) |  | \% |
| (B) |  |  |
| (C) |  |  |
| (D) |  |  |
| (E) |  |  |
| (F) |  |  |
| (G) |  |  |
| (H) |  |  |
| Total. (Column (b) must equal form 990, Part $X$, col. (B) line 12.) |  |  |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)
Part VIII Investments-Program Related.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Descripition of investrient | (id) Eook value | (c) Method of valuation: Cost or end-al-year market value |
| :---: | :---: | :---: |
| (t) |  |  |
| (2) |  |  |
| (3) |  |  |
| (4) |  |  |
| (5) |  |  |
| (6) |  |  |
| (7) |  |  |
| (8) |  |  |
| (9) |  |  |
| Total. (Column (b) must equal Form 990, Part $X$, col. (B) line 13.) |  |  |

Part IX Other Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

|  | (a) Description | (b) Book value |
| :--- | :--- | :--- |
| (1) |  |  |
| $(2)$ |  |  |
| $(3)$ |  |  |
| $(4)$ |  |  |
| $(5)$ |  |  |
| $(6)$ |  |  |
| $(7)$ |  |  |
| $(8)$ |  |  |
| (9) |  |  |

Part X Other Liabilities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. | (a) Dascription of liability | (b) Book value |
| :---: | :---: | :---: |
| (1) Federal income taxes |  |  |
| (2) | OTHER PAYROLL LIABILITY W/H \& taxes | 101,185 |
| (3) | PROVISION FOR CONTRACT ADJUSTM | 65,000 |
| (4) |  |  |
| (5) |  |  |
| (6) |  |  |
| (7) |  |  |
| (8) |  |  |
| (9) |  |  |
|  | . (Cotumn (b) must equal Form 990, Part $X$, col. (B) line 25.) | 166,185 |

2. Liability for uncertain tax positions. In Part XII, provide the text of the footnote to the organization's financial slatements that reports the organization's liability for uncerain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII


## Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1 Total expenses and losses per audited financial statements
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:
a Donated services and use of facilities
b Prior year adjusiments
c Other losses
d Other (Describe in Part XIII.)

- Add lines 2a through 2d

3 Subtract line 2o from line 1
4 Amounts inctuded on Form 990 , Part IX, line 25, but not on line 1:
a Investment expenses not included on Form 990, Part VIII, line 7b
b Other (Describe in Part XIII.)
c Add lines 4a and 4b
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part i, line 18.)

|  | 1 | 4,296,633 |
| :---: | :---: | :---: |
| 2a | 20 |  |
| 2b |  |  |
| 2 c |  |  |
| 2d |  |  |
|  |  |  |
|  | 3 | 4,296,633 |
| 4a |  |  |
| 4b |  |  |
|  | 4 c |  |
|  | 5 | 4,296,633 |

## Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4 b ; and Part XII, lines 2 d and 4 b . Also complete this part to provide any additional information.

## Part XIII Supplemental Information (conlinued)

Public Inspection Copy


FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 THE 990 FORM AND REIATED SCHEDULES ARE PREPARED IN DRAFII FORM AND ARE FORWARDED TO MANAGEMENT TO PRESENT TO BOARD REPRESENTATIVES FOR REVIEW AND APPROVAL. THE 990 IS FILED WHEN APPROVED BY MANAGEMENT AND TBE BOARD.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFTICTS POLICY DISCLOSURE IS TO BE MADE BEFORE THE BOARD SO AS TO ALIOW THE BOARD TO CONSIDER ANY CONFLICT ISSUES PRIOR TO TAKING ANY ACTION REGARDING MATTERS RELATED TO POTENTIAL CONFLICTS. THE BOARD MEMBER SHOULD PROVIDE A DISINIERESTED REVIEW OF THE MATTER BEEORE THE BOARD. CONETICT OF INTEREST QUESTIONNAIRES ARE EXECUTED AND RETATNED IN THE BOARD MEMBERS FILE.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL THE BOARD MEETS REGULARLY AND NO LESS THAN ANNUALLY REVIEWS AND APPROVES THE COMPENSATION PACKAGE OF THE CHIEF EXECUIIVE OFFICER

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFPICERS AS PART OF THE BUDGET PROCESS, THE BOARD REVIEWS AND APPROVES SUCB BUDGET MEASURES AS THEY RELATE TO ORGANIZATION COMPENSATION PRACTICES.

FORM 990, PARI VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION SUCH DOCUMENTS ARE PROVIDED UPON REQUEST AT THE ORGANIZATION'S MAIN ADMINISTRATIVE OFFICE DURING REGUHAR BUSINESS HOURS. COPIES OF SUCE DOCUMENTS ARE PROVIDED AS REQUESTED.




Part V Transactions with Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35 b , or 36.
Note: Complete line 1 if any entily is listed in Parts II, IIT or IV of this schedule.
1 During the tax, year, did the organization engage in ary of the following transaclions with one or mope ratated erganizations listed in Parts Il-iv?

b. Gat, grant, or capital contribution to related organization(a)
c Gift, grant, or captal contribution from related organization(s)
d Loans or loan guarantess to or for related organizalion(s)

- Loans or loan guarentaes by related organizalion(s)

1 Dridends from related organization(s)
g Sale of assets to related organization(s)
h Purchase of assets from related organization(s)
I Exchange of assets with relaterd organization(s)
I Leasa of facilities, equipment, or olther assets to related onganization(s)

K Lease of facilitis, equipment, or other assets from related organization(s)
I Performance of services or membership or fundraising solicitations for related onganezalion(s)
m Perfomance of services or membership or fundraising solicitations by related onganizalion(s)
In Sharing of facilities, equipment, mailing lists, or othor assets with relatod organization(s)

- Sharing of paid employees with related organization(s)
p Reimburgement paid to related organization(s) for expenses
q Reimbursement paid by pelated organization(s) for axpenses
r Other transier of cash or property to relatad organization(s)
S. Other transier of cash or property from related organization(s).

2 If the answor to any of the above is "Yes," see the instructions for informalion on who must completo this line, inciuding covered relationships and transaction thrasholds.

|  | (a) Name of rolatid angatalion | $\begin{gathered} \text { (b) } \\ \text { tanstion } \\ \text { type (s-tit) } \end{gathered}$ | (c) <br> Ambunt trooved | (d) <br> Writhod of doterriming prourat umotved |
| :---: | :---: | :---: | :---: | :---: |
| (1) | COMMTMITY SERVICE PRORERTIES, INC. | $J$ | 306,665 | LEASE AGREEMENTS |
| (2) | PETIT JEAN YOUTH EOUNDATION | c | 81,742 | GRANTS AWRPDED |
| (3) |  |  |  |  |
| (4) |  |  |  |  |
| (5) |  |  |  |  |
| (6) |  |  |  |  |

Schaduter (Form g90) 2017 CONWRY COUNTY COMMUNITY SERVCE, INC 71-0386511
Part VI Unrelated Organizations Taxable as a Partnership. Complele if the organization answered "Yes" on Form 990, Part IV, line 37.
Provide the following information for each entity taxed as a parthership through which the organization conducied mora than five percent of its activilies (measured by total assets or gross revenue' that was not a ralated protzanization. See instuclions regarding exchusion for certain investmemt patinerships.

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Yes | No. | Yos |  |  | No | Yos |  | No |  |
| (1) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 17) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Part VII $\begin{aligned} & \text { Supplemental Information. } \\ & \text { Provide additional information for responses to questions on Schedule R. See Instructions. }\end{aligned}$

Public Inspection Copy
 Section B—Assets Placed in Service Dusing 2017 Tax Year Using the General Depreciation System

| (a) Classtication of property | (b) Month and year | (c) Basis for depraciation (businesshnyestment use only-5ee instructions) | (d) Recovery period | (0) Comvention | ( 1 M Mathod | (9) Depreciation deduction |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19a 3-year property |  |  |  |  |  |  |
| b 5-year property |  |  |  |  |  |  |
| c 7-year properly |  |  |  |  |  |  |
| d 10-year property |  |  |  |  |  |  |
| a 15-year property |  |  |  |  |  |  |
| 1 20-year property |  |  |  |  |  |  |
| g 25-year property |  |  | $25 \mathrm{yrs}$. |  | S/L |  |
| h Residential rental |  |  | 27.5 yrs. | MM | S/L |  |
| property |  |  | 27.5 yrs . | MM | St |  |
| Nonresidential real |  |  | $39 \mathrm{yrs}$. | MM | Sil |  |
| property |  |  |  | MM | S/L |  |
| Section | Placed in Ser | During 2017 Tax Ye | Using the | ternative De | iation Syst |  |
| 20a Class life |  |  |  |  | Sil |  |
| b 12-year |  |  | $12 \mathrm{yrs}$. |  | S/L |  |
| c 40-year |  |  | 40 yrs . | MM | Sil |  |
| Part IV Summary (S | ctions.) |  |  |  |  |  |
| 21 Listed property. Enter amo | line 28 |  |  |  | 21 |  |
| 22 Total. Add amounts from li here and on the appropria | 14 through 17 your relum. Part | 19 and 20 in cofumn hips and $S$ comporation | g), and line -see instru | 1. Enter ions | 22 | 41,533 |
| 23 For assets shown above and $\qquad$ | in service during ection 263A costs | current year, enter the |  | 23 |  |  |
| For Paperwork Reduction Act Notice, see separate instructions. |  |  |  |  |  | THERE ARE NO AMOUNTS FOR PAGE 2 |

Return of Organization Exempt From Income Tax
Under saction 501(c), 527, or 4947 (a) (1) of the Intarnal Rovenes Code (except private foundations)

- Do not enter social security numbers on thls form as it may bo mode public. - Go to muvils.govforms90 for instructions and the latest information.
beghning 07/01/18 , and ending 06/30/19

. Part II Siqnature Block
Under penalties of periury, I declare that t have examined this relum, including accompanying schedules and statements, and to the best of my knowledge and betuel, it is tue eorrect, and complete. Declaration of preparer (other than offieer) is based on all information of which preparar has any krowledge.

Form 990 (2018) CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511_ Page 2

Part III Statement of Program Service Accomplishments

## Check if Schedule O contains a response or note to any line in this Part III.

1 Brielly describe the organization's mission
YOUIH COUNSEETNG AND SUPPORT ACTIVITIES, INCLUDING


2 Did the organizalion undertake any significant program services during the year which were not listed on the
 prior Form 990 or 990 -EZ?
If "Yes," describe these new services on Schedule O.
3 Did the organization tease conducting, or make significant changes in how it conducts, any program services? Yes $X$ No
If "Yes," describe these changes on Schedule $\mathbf{O}$.
4 Describe the organization's program sevice accomplishments for each of its threa largest program services, as measured by expenses. Section 501 (c)(3) and $501(\mathrm{c})(4)$ organizations are required to report the amount of grants and allocations to others. the total expenses, and revenue, il any, for each program service reported


| 4b (Code |  |  |
| :--- | :--- | :--- |
| N/A (Expenses $\$$ | including grants of 5 | ) (Revenue $\$$ |


| 4 c (Code: | ) (Expenses 5 | inctuding grants of 5 |
| :--- | :--- | :--- |
| $N / \mathbf{A}$ |  | (Revenue 5 |

Ad Other program services (Describe in Schedule O.)
(Expenses $\$ \quad$ including grants of $\$$
) (Revenue $\$$
1

## 4 e Total program service expenses $>$ $4,137,649$

## Part IV Checklist of Required Schedules

1 Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (qthet than a private foundation)? If "Yes," complela Schadule A
2 is the organtzation required to complete Schedula B, Schadute of Contributors (see instructions)?
3 Did the organtation engage in direct or indired political campaign astivites on behalf of or an opposition to candidates for public ofice? if "Yes, ©omplete Schedula C, Part I
4 Section $501(\mathrm{c})(3)$ organizations. Did the organization engage in lobbying activilies, of have a sedion $501(\mathrm{~h})$ election in effect during the lax year? If "Yas," complete Schadula C, Part II
5 Is the organization a section 501 (c)(4). 501 (c)(5), or $501(\mathrm{c})(6)$ organization that receives membership dues assessments, or similar amounts as defined in Revenue Frocedure $98-197$ If "Yes," complate Schedule C. Part III
5 Did the organization maintain any donor advised funds or any similar funds or aecounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounls? If "Yes." complete Schadute D. Part I
7 Did the organization receive or hold a conservation easement, including easements to preserve open space. the environment, historic land areas, or historic structures? /f 'Yes," complete Schedule D, Part Il
B Did the arganization maintain collections of works of art, historical treasures, or other simbar assets? $I$ "Yes," complatia Schadula D. Part III
9 Did the organization report an amount in Part $X$, line 21, for escrow or custodial account liability, serve as a cuslodian for amounts nol listed in Part $X$; or provide credit counseling, debt management, credit repair, or debt negoliation services? if "Yes," completa Schedule D, Part IN
10 Did the organization, directly or through a related organization, hold asse!s in temporarily restricted endowrments, permanent endowments, or quasi-endowments? I/ "Yes." complate Schedule D. Part V
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D. Parts VI. VII, VIII, IX, or $X$ as applicable.
a Did the organization report an amounl for land, buildings, and equipment in Part $X$. iine 10 ? /f "Yes." complete Schedule D, Part VI
b Did the organization report an amount for investments-other securities in Part X , line 12 that is $5 \%$ or more of is total assets reported in Part $X$, line 169 // "Yes," complele Schadula D, Part VII
c Did the organization report an amount for investmenis-program relaled in Fart $X$, line 13 that is $5 \%$ or more of its total assets reported in Patt X, line 167 If "Yes," completa Schedule D, Part Vill
d Did the organization report an amount for other assets in Part $X$, line 15 that is $5 \%$ or more of its total assels reponed in Part X. line 167 If "Yes," complale Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part $X$, line 257 If "Yas," complete Schedule $D$, Part $X$

- Did the organization's separate or consolidated financial statements for the tax year include a foolnote that addresses the organization's liability for uncertain tax posittons under FIN 48 (ASC 740)? If "Yes," complete Schedula D. Part X
12月 Did the organization oblain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII
b Was the organization included in consolidaled, independent audiled financial statements for the tax year? If "Yes," and it the organization answered "No" Io line 12e, then completing Schedule D. Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(i)(A)(i)? if "Yes," complete Schadule $E$
14a Did the organzation maintain an office, employees, or agents oulside of the United Stales?
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking. Fundraising, business, investment, and program service activities outside the Unilad States, or aggregate foreign investrents valued at $\$ 100,000$ or more? If "Yes," complete Schedula F. Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than 55,000 of grants of other assistance to or for any foreign organization? If "Yos," complate Schadule F. Parts II and IV
15 Did the organization report on Part X , column (A), line 3, more than $\$ 5,000$ of aggregate grants of other assistance lo or for foreign individuals? If "Yes," complela Schadule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for prolessional fundraising servipes on Patt IX, column (A), lines 6 and $11 e$ ? If "Yes," complete Schadute G, Pert I (see inslructions)
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1 c and 80 / If "Yes," completa Schedule G, Part 11
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Patt Vill, line 9 a? If "Yes," complete Schedule G, Part III
20a Did the organization operate one or more hospital faciliies? If "Yes," complela Schedute H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic qovernment on Part IX, column (A), line 1 ? 17 "Yes." complete. Schedule I. Parts I and II


22 Did the organization report more than $\mathbf{5 5 , 0 0 0}$ of grants or other assistance to or for domestic indwiduals on Part IX, column (A), line 27 If "Yes," complate Schedule I. Parts I and III
23 Did the opgankzation angiver "Yes" to Pan VII, Séction $A$, line 3, 4, or 5 about compensation of the organizalion's, cufient and fommer ofificers, directors, trustees, key employees, and highest compensated employeas? if "Yos in complate sctrodula'J

$\$ 100,000$ as of the last day of the year, that was issued after December 31, 20027 II "Yes." enswer lines 24b through $24 d$ and complale Schadula K. If "No," go to line $25 a$
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary petiod exception?
c Did the organization mainain an escrow account other than a refunding escrow al any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behall of' issuer for bonds outslanding at any time during the year?
$25 a$ Suction $501(\mathrm{c})(3), 501(\mathrm{c})(4)$, and $501(\mathrm{c})(29)$ organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? $V$ "Yes," completo Schadule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a pror year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990 -EZ? If ${ }^{\text {T}} \mathrm{Yes}^{\text {," }}$ complete Schedule L, Part I
26 Did the organization report any amount on Part $X$, line 5, 6, of 22 for receivables from or payables to any eurrent or former officers, direciors, truslees, key employees, highest compensaled emplayees, or disqualifed persons? II "Yes," complele Schedule L, Part II
27 Did the organization provide a grant or other assistance to an officer, divector, trustee, key employee, substantial contribular or emplayee thereof, a grant selection committee member, or to a $35 \%$ controlled enlity or family member of any of these persons? If "Yes," complete Schedula L. Fart ill
28 Was the organization a party to a business Iransaction with one of the following parties (see Schedule L. Part IV instrudions for applicable filing Itresholds, conditions, and exceptions)
a A current or former officer, director, trustee, or key employee? // "Yes," complele Schedule L. Part IV
b A lamily member of a current or former officer, director, !nuslee, or key employee? |/ "Yes," complete Schedule L. Part IV
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? if "Yes," complete Schedule L. Part IV
29 Did the organization receive more than $\$ 25,000$ in non-cash conlibutions? if "Yes." complete Schedule $M$
30 Did the organization receive contributions of an, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complate Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complefe Schedula N, Part I
32 Did the organization seli, exchange, dispose of, or transfer more than $25 \%$ of ils net assels? If "Yes," complele Schedule N, Fart II
33 Did the organization own $100 \%$ of an enlity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Port I
34 Was the omanization related to any tax-exempt or taxable enlity? If "Yes." complete Schedule R, Pan M, M. or IV, and Part V, line 1
35 a Did the organization have a controlied entily within the meaning of sedion $312(\mathrm{~b})(13)$ ?
b If "Yes" to line 35a, did the organization recelve any payment from or engage in any transaction with a conitrolled entity within the meaning of section $512(b)(13) ?$ II 'Yes," complete Scherule R, Part V, line 2
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempl non-charitable related organization? if "Yes," complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activilies through an entity that is not a related organization and that is treated as a partnership for federal income lax purposes? If "Yes," complata Schadule R, Part VI
38 Did the organization complete Schedule $O$ and provide explanations in Schedule $O$ for Fart Vl, lines 11 b and 197 Note. All Form 990 filers are required to complele Schedule 0.


Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V

1a Enter the number reported in Box 3 of Form 1096. Enler - 0 - if not applicable
b Enler the number of Forms W-2G included in line :a. Enter 0 - if not applicable
c Did the organication comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?


2a Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax Stalements, filed for the calendar year ending with or within the year covered by this relum
b If at least one is reported on line $2 a$, did the orgänization file all required federal employment tax relurns? Note. If the sum of lines 12 and 2 o to grealer than 250 , you may be required to o-nio (see instrutions)
$3 a$ Did the groanizalion, have unrelated business gross income of s1,000 or mare during the year?
b If "Yes," has th fled a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule 0
4a Al any time during the calendar year, did the organization have an interest in, or a signalure or other authority over, a financial acoount in a foreign couniry (such as a bank account, securities account or other financial account)?
b If "Yes," enter the name of the foreign country: I
See instructions for filing requirements for FinCEN Form 114, Repon of Foreign Bank and Financial Aecounts (FBAR)
5 Sa Was the organizalion a party to a prohiblted tax shetter transaction at any time during the tax year?
b Did any taxable party notify the organization that it was or is a party lo a prohibited lax shelter transaction?
c If "Yes" to the 5 a or 5b, did the organization file Form B8e6-T?
6a Does the organization have annual gross receipls thal are normaly greater than 5100,000 , and did the organization soticil any contrbutions that were not tax deductble as chariable contributions?
b If "Yes," did the organizalion inelude with every solicitation an express statement that such conlributions of gits were nol lax deductible?
7 Organizations that may recelve deducttbla contrlbutlons under sectlon 170(c).
a Did the organization receive a payment in excess of 575 made partly as a contrbulion and pantly for goods and services nrovided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or serviees provided?
c Did the organization sell, exchange, or othenwise dispose of tangible personal propenty for which it was required to file Form B2B2?
d If "Yes," indicate the number of Forms 8282 lifed during the year
Did the organization, during the year, pay premiums, directly or indirectly, on a personal beneft contrad? If the organizalion received a contribution of qualified inleltectual property, died the organization file Folth a899 as required? If the organization received a contribution of cars, boals, aiplanes, or other venleles, did the organization file a Form 1096-C?
6 Sponsoring organizations maintalning donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoning organizatlons maintaining conor advised funds.
a Did the sponsoring organizalion make any laxable distributions under sedion 4966?
b Did the sponsoring organization make a distribution to a donor, donor advisor, of related person?
Sectlon 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part Vill, lime 12
b Gross receipts, included on Form 990, Fart VIH, line 12, for public use of club facilities


11 Section 501(c)(12) organizations. Enier.
a Gross income from members or sharehokers
b Gross income from other sources (Do not net amounts due or paid to other sources againsi amounls due or recaived from them.) Sectlon $4947(a)(1)$ nonexempt charltable trusts, Is the organization filing Form 990 in lieu of Form 1041 ?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

Is the organization licensed to issue qualified health plans in more than one state?
Note. See the instructions for additional information the organization must report on Schedule 0
b Enter the amount of resenes the organization is required to mainain by the states in which the organization is licensed to issue qualifed heath plans
c. Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor lanning services during the lax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No, provide an explanalion in Schedule O
15 Is the organization subject to the section 4960 tax on payment(s) of more than $\$ 1,000,000$ in remuneration or excess parachute payment(s) during the year?
If "Yes," see instructions and file Form 4720, Schedule $\mathbb{N}$.
16 Is the organization an educational instifution subject to the section 4968 excise tax on nel investment income? If "Yes," complele Form 4720, Schedute 0.

Part V1 Governance, Management, and Disclosure For each "Yes" response to lines 2 through $7 b$ below, and for a "No" response to line 8e, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions. Check if Schedule O contains a response or note to any line in this Part VI

## Section A. Governing Body and Management

1a Enter the number of yotng members of the governing body al the end of the tax year If there are material difforences in volingirights among members of the governing body, of it the governing body delegated broad authorily to an execulive commitee or similar committee, explain in Schedule 0.
b Enter the number of voling members included in line 1a, above, who are independent
2 Did any oficer, director, kustee, or key employee have a family relationship or a business relationship wilh any olher officer. director, Irustee, or hey employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or truslees, or key employees to a management company or other person?
4 Did the organization make any significant changes to ils goveming documents since the prior Form 990 was fited?
5 Did the organizalion become aware dtring the year of a significant diversion of the organizalion's assets?
5 Did the organization have members of slockhotders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any govemance decisions of the organization reserved to (ar subject to approval by) members, slockholders, or persons other than the governing body?
8. Did the organizalion contemporamousty documant the meetings held of writen actians undeftaken during the year by the following
a The governing body?
b Each commitlee with authorily to act on behaff of the goveming body?
9 Is there any oficer, diredor, tustee, or key employee listed in Pant VII, Section A, who cannot be reached at the organization's mailing address? // "Yes." provide the nemes and addresses in Schedule Q
 Section B. Policies (This Section B requests information about policies nol required by the Intemal Revenue Code.)

10a Did the organizalion have local chapters, branches, or affliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chaplers affilities, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complele copy of this Fom 990 to all members of is governing body before tiling the form?
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12 Did the organization have a written conlict of interest policy? If "No, go lo line 13
b Were officers, directors, or trustees, and key emp.oyees required to disciose annually interests that could give rise to conflicts?
c Did the organization regulary and consistently monilot and enforce complance with the policy? If "Yes," describe in Schedule O how this was done
13 Did the organization have a written whistleblower poicy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for delermining compensation of the following persons include a review and approval by indepencent persons, comparability dala, and contemporaneous substantiation of the deiberalion and decision?
a The organization's CEO, Executive Director, or lop management official
b Other officers or key employees of the organization
If "Yes" to line 15 a or $15 b$, describe the process in Schedule $O$ (see instructions)
16 Did the organization invest in, contribute assets lo or participale in a joint venture or similar arrangement with a taxable entity during the year?
b "Yes," did the organizalion follow a writen policy or procedure requiring the orgarization to evaluate its patticipalion in joint venture atrangements under applicable federal tax law, and take steps to safeguard the organizalion's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| $10 a$ |  | $X$ |
| $10 b$ |  |  |
| $11 a$ |  | $X$ |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 a$ | $X$ |  |
| 13 | $X$ |  |
| 14 | $X$ |  |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| $16 b$ |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is requined to be filed NONE
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024.A it appicable), 990. and 990-T (Section 501(c) (3)s only) available for public inspection Indicale how you made these avalable Check all that apply $\square$ Own websile $\square$ Another's website $X$ Upon request $\square$ Other (explain in Schedule O)
19 Describe in Schedule $O$ whether (and if so, how) the organization made its governing documents, conflict of inlerest policy, and financiai statements available to the public during the tax year.
20 Stale the name, address, and lelephone number of the person who possesses the organization's books and records DANITA ERARSON P.O. BOX 679
MORRILTON
AR 72110

## Part VIl Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

## Check if Schedule O contains a response or note to any line in this Part VII

## Sectlon A. Officars, Dirbetors, Trustees, Key Employees, and Highest Compensated Employeas

ia Complete this table for all'persons required to be listed. Report compensation for the calendar year ending with or within Ithe organization's tax yër

- List all of the organimation's currant offeers, diructors, trustees (whether individuals or arganizatlons), regardless of ampun of compensalton Enter 0 - in columns (D), (E), and (F) if no compensation was pald.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensaled employees (other than an officer, director, trustea, or key employee) who received reporable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $\$ 100,000$ from the organizalion and any related organizations
- List all of the organization's former officers, key employees, and highest compensaled employees who received more than S100,000 of reportable compensation from the organization and any related organizations
- List all of the organizalion's former directors or trustees that recelved, in the capacity as a fomer director or trustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations.
List persons in the following order: individual trustees or directors; institulional trustees, officers; key employees; highest compensated employees, and former such persons
Check this box if nether the organizalion nor any related organization compensated any current officer, director, or trustee



2 Total number of individuals (including but not limited to those listed above) who received more than $\mathrm{S} 100,000$ of
reportable compensation from the organization - 1
3 Did the organization list any former officer, director, or trustee, key employee or highest compensated employee on line ta? If "Yes," complete Schedule $J$ for such individual
4 For any individual listed on line $1 a$, is the sum of reportable compensation and ollher compensation from the organizalion and relaled organizations greater than $\$ 150,000 ?$ If "Yes," complafe Schedule $J$ for such individual
5 Did any person listed on line la receive or accrue compensation from any unrelated organzation or individual for services rendered to the organizabion? If "Yes." complate Schedule $J$ for such person


## Sectlon B. independent Conlractors

1 Complate this lable for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year



Form 990(2018) CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511
Page 10
Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) orpanizalions musl complete all columns All olher orranizations must complete column (A).
Check if Schedule 0 contains a response or note to any line in this Pant IX
Do not Include amounts reported on ilnes 6b, 7b, 8b, 9b, and 10b of Part VII.
 and donetite govermants Soo potily ing ?] at
2 Grants and other assistance to domestic individuals. See Part IV, line 22
3 Grats and olher assistance to loreign organizaions, foreign govemments, and foreign individuals. See Par IV, lines 15 and 16
4 Benefils paid to or for mertibers
5 Compensation of current officers, directors,
lrustees, and key employees
6 Compensation not inchurfed above to disquatilied persuns (as defined under section 4958(1)(1)) and persons described in section 4958(c) 3 )(B)
7 Other salaries and wages
B Pension plan accuals and conllibutions finetude section $401(k)$ and $403(b)$ employer contributions)
Other employee benefits
10 Payroll taxes
11 Fees for sewices (non-emplayees)
Managemen!
b Legal
c Accounting
d Labbying

- Professional hundraising services. See Part IV, line 17
f Invesiment management fees
9 Oher ill fie 11 g amounl exoeds $10 \%$ of tine 25 . calum
(A) artoux, list fine tig experses on Scheatrie O)

12 Advertising and promotion
13 Ofice expenses
14 Information technology
15 Royalities
16 Occupancy
17 Travel
16. Payments of travel or entertainment expenses for any federal, slate, or local public officials Conferences, conventions, and meetings
20 Interest
21 Payments to affliates
22 Deprecialion, depletion, and amatization
23 Insurance
24 Other expenses. llemize expenses not covered above (list miscellaneous expenses in line 24e. If line 24 e amount exceeds $10 \%$ of line 25 , column (A) amount list line $24 e$ expenses on Schedule O.) CONSULTANT /PROF SERVICES FOSTER CARE CASEFORTK MANAGERENT FEOUEMERNT RENTI
a All olher expenses
25 Total functional exparses, Add Ines 1 Intuxh 24 e9
26 Joint costs. Complete this line only it the arganization reported in column (日) joint cosis from a combined educalional campaign and lundraising solcilation. Check here $\square$ if following SOP 98.? (ASC 958-720)


## Form $990(2018)$ CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511

Page 12

## Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI
园
1 Tolal revenue (must equal Part VIll, column (A). Ine 12)
2 Total expenses (must equal Part ${ }^{2} X$, column (A) line 25)
3 Revenue less expenses Sublract line 2 from line 1
4 Net assels of fund balances at beginning of year (mustequat'Part $X$ ine 33 , column (A) )
5 Nel unraalized gains (llosses) on fivestrrents
6 Donated services and use of facillies
7 Investment expenses
B Prior period adjustments
9 Other changes in net assels or fund balances (explain in Scheduie O)
10 Net assels or fund balances at end of year. Combine lines 3 linrough 9 (must equal Pant $X$, line 33. column ( ( $)$ )

|  |  |
| ---: | ---: |
| 1 | $4,077,219$ |
| 2 | $4,614,832$ |
| 3 | $-537,613$ |
| 4 | 792,510 |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |
| 9 |  |
| 10 | 254,897 |

## Part XII Financia! Statements and Reporting

Check if Schedule 0 conlains a response or note to any line in this Part XII
254,897

1 Accounting method used to prepare the Form 990. $\square$ Cash $[$ Accrual $\square$ Oiner
 If the organization changed its method of accounling from a prior year or checked "Other", explain in Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, of both
$\square$ Separate basis $\square$ Consolidated basis $\square$ Bolt consolidated and separate basis
b Were the organization's financial statements audited by an independent accountant?
If "Yes." check a box below to indicate whether the financial statements for the year were audiled on a separate basis, consolidated basis, or both:
( Separate basis $\square$ Consolidated basis Both consolidated and separate basis
c If "Yes" to line $2 a$ or 2 b , does the organization have a commitlee that assumes responsibility for oversight of the audit. review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule 0.
3a As a result of a federal award, was the ofganization required to undergo an audil or audits as set forth in the Single Audit Act and OMB Cireular A. 133 ?
b If "Yes," did the organization undergo the required audit or audils? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits


SCHEDULE A
(Form 890 or 990-E)

Oeportmend of the Treasury Indernal Revanue Someo

# Public Charity Status and Public Support 

The organization is not a private foundation because it is: (For lines 1 tifrough 12, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in saction 170(b) (1)(A)(I).
2 A school described in saction 170(b)(1)(A):ili). (Attach Schedule E (Form 990 or 590-EZ).)
3 A A hospital or a cooperative hospital service organization described in sectlon $170(\mathrm{~b})(1) \mathrm{A} A)(\mathrm{ilil})$.
A medical research organization operated in conjunction with a hospilal deseribed in sectlon 170(b)(1)(A)(iti). Enter the hospitais name, city, and state:
$5 \square$ An organization operated for the beneft of a college or university owned op operated by a govemmental unit described in section 17a(b)(1)(A)(iv). (Complete Part II)
$6 \square$ A federal, state, or local govemment of governmental unil deseribed in section $170(\mathrm{~b})(1)(\mathrm{A})(\mathrm{V})$.
$7 \square$ An organization thal normally receives a substantial part of its support from a govemmental unit or from the general public described in saction 170(b)(1)(A)(vi). (Complele Part II)
$8 \square$ A community inst described in saction 170(b)(1))(A)(vi). (Complete Part II)
$9 \square$ An agricultural research organization described in sacton 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university of a non-land-grant college of agriculture (see instructions) Enter the name, city, and state of the college or universily:
10 X An organization that nomally receives: (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross recaipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses aopured by the organization after June 30, 1975. See section 509(a)(2). (Complete Part ili)
$11 \square$ An organization organized and operated exclusively to test for public salety. See section $509(\mathrm{a})(4)$.
An organizalion organized and operated exclusively for the benefit of, to periorm the functions of, or to carry out the purposes of one of more publicly supported organizalions described in sectlon 509(a)(1) or section 505(a)(2). See saction 509(a)(3). Check the box in lines t2a through 12d that descrbes the type of supporting organization and complete lines 12e, 12f, and 129
a
Type I. A supporting organization operated, supervised, of conttolled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majorty of the directors or trustees of the supporting organization. You must complete Part IV, Sectlons A and B.
b D. Type 11. A supporting organization supervised or controlled in connection with its supported organization(s) by having contol or management of the supporting organization vested in the same persons that control or manage the supported organization(5). You must complete Part IV, Sections A and C.
c $\square$ Type ill functionally tntegrated. A supporting organization operated in connection with, and functionally integrated wilh, its supported organization(s) (see instruclions). You must complate Part IV, Sections A, D, and E.
$\square \square$ Typa Ill non-functionally integrated. A supporting organization operaled in connetion with its suppored organization(s) that is nol functionaly inlegrated. The organization generally must salisfy a distribution requirement and an attentiveness requirement (see insluctions). You must complete Part V , Sections A and D , and Part V .
e Check this box if the organization received a writlen detemmination from the IRS that it is a Type I. Type II Type III functionally integrated, of Type III non-functionally integrated supporting organization.
$f$ Enter the number of supported organizations
g Provide the following information about the supported organization(s)

| Ill Namo of suppored orpaniention | (IIf EIN | (ili) Type of ergansation poascribed en linas 1-10 nbow (sat nsinuerens) | (iv) is the orgaization listed in your govening focument |  | (v) Atount el monelay suppor (sea insluctors) | fvil) Amount af ohber suppatt (soos insurecons) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Yes | No. |  |  |
| (A) |  |  |  |  |  |  |
| (B) |  |  |  |  |  |  |
| (C) |  |  |  |  |  |  |
| (D) |  |  |  |  |  |  |
| (E) |  |  |  |  |  |  |
| Fotal |  |  |  |  |  |  |

Schedule A Form 990 or 990 -EZ 2016 CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511
Page 2
Part II Support Schedule for Organizations Described in Sections 170 (b)(1)(A)(iv) and $170(\mathrm{~b})(1)$ (A)(vi)
(Complete only if you checked the box on line 5,7 , or 8 of Part $I$ or if the organization failed to qualify under
Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

## Section A. Public Support

Calendar yoar (or:flical year beginning in)
1 Glis, grents, contriblions, and membership fees received. (Do not tod indude any "unusual granis.")
2 Tax revenues levied for the organization's benefin and either paid to or expended on ils behalf

3 The value of services or lacilites fumished by a governmental unit to the organizalion without charge
4 Total. Add lines 1 through 3
5 The portion of total contributions by each person (other than a govemmental unit or publidy supported organizalion) included on line 1 that exceeds $2 \%$ of the amount shown on line 11, column (0)
6 Public support. Subbact line 5 from line 4


## Section B. Total Support

Calendar year (or niscal year beginning in)
7 Amounts from line 4
8 Gross income fram interest, dividends, payments received on securities loans, renis, royalies, and income from similar sources
9 Net income from unrelated business activities, whether or not the business is regulatly carried on
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part Vi.)
11 Total support. Add lines 7 through 10

| (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (0) Tolal |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

12 Gross receipls from relaled activities, elc. (see instructions)
13 First five years. If the Form 990 is for the organization's first, second, third, fouth, or fith tax year as a section 501 (c)(3) organization. check this box and stop here
Section C. Computation of Public Support Percentage
14 Public support percentage for 2018 (line 6, column (i) divided by line 11, column ( 0 )
15 Public support percentage from 2017 Schedule A, Part II, line 14

| 14 | $\%$ |
| :---: | :---: |
| 15 | $\%$ |

16a $331 / 3 \%$ support test-2018. If the organization did not check the box on line 13 , and line 14 is $331 / 3 \%$ or more, check this box and stop here. The organization qualifies as a publicly supported organization
b $331 / 3 \%$ support test-2017. If the organization did not check a box on line 13 or $\mathbf{1 6 a}$, and line 15 is $331 / 3 \%$ or more, check this box and stop here. The organization qualifes as a pubficly supporied organization
17a $10 \%$ facts-and-circumstances test-2018. If the organization did not check a box on line 1316 a , or 16 b , and line 14 is . $10 \%$ or more, and if the organization meets the "fads-and-circumstances" lest, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supponed organization
b $10 \%$-facts-and-clrcumstantes test-2017, If the organization did not check a box on line 13, 16a, 160, or 17a, and line 15 is $10 \%$ or more, and if the organizallon meets the "facts-and-circurnstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supponed organization
1 Private foundaton. If the organization did not check a box on line 13, 46a, 16b, 17a or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete onty if you checked the box on line 10 of Part I or if the organization failed to qualify under Part It.
If the organization fails to qualify under the tests listed below, please complate Part ll.)

## Section A. Public Support

Calendar year (or fiecal year beginning in)
1 GAs, grons ox mbtions and menteshit

2 Gross receipls from adrrissions merchandise sold or senvices perfomed, or lacilites furmished in any activity that is related to the arganizations lax-exempl purpose
3 Gross recelpts from activiles thal are nol an unselated lade of husiness under section 513
4 Tax revenues levied for the organizalion's benefit and either paid to or expended on its behall
5 The value of services or facilles furnisthed by a governmental unit to the organization without charge
6 Total. Add lines 1 through 5
7a Amounts included on lines 1, 2, and 3 received from disqualified persons
b Amants included on ines 2 and 3 received from other than disqualified persons that exceed the greaker of $\$ 5,000$ or $1 \%$ of the amount on fine 13 br the year
c Add lines 7 a and 76
8 Public support (Subtract line 7c from line 5. .)

| (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | 退 (9) 2018 | (i) Tolal |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $112,724$ | $1992,149$ | $\text { PQ } \begin{array}{r} 111,793 \\ \hline \end{array}$ | 110,428 | $\begin{array}{r} 1 / 4 \\ -136,323 \\ \hline \end{array}$ | $563,417$ |
| $4,134,978$ | $\square$ |  | $3,634,684$ | $3,941,739$ | $20,280,362$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| 4,347,702 | 4,562,286 | 4,210,615 | 3,745,112 | 4,078,062 | 20,843,779 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  | - |  | 20,843,779 |

Section B. Total Support
Calendar yaza (or fiscal year beginning In)
9 Ampunts from line 6
10a Gross income from interest, dividends, paymenis received on securities loans, rents. royities, and income from similar sources
b Unrelated business taxable income (less section $51 \uparrow$ laxes) from businesses acquired after June 30, 1975
c Add lines 10 and 10 b
11 Net income from unrelated business acivilies not included in line 100 , whether or not the business is regularly carried on
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)
13 Total support. (Add lines 9, 10c, 11, and 12.)


14 First five years. If the Form 990 is for the organization's first, second third, fourth or fith tax year as a section 501(c)(3) arganization, check this box and stop hare
Section C. Computation of Public Support Percentage

| 15 | Public support percentage for 2018 (line $\mathrm{B}_{1}$ column (f), divided by line 13, column ( 0 ) | 15 | 99.90\% |
| :---: | :---: | :---: | :---: |
| 15 | Public support percentage from 2017 Schedule A, Part Ill. line 15 | 16 | 99.98\% |

16. Public support percenlage from 2017 Schedule A, Pant lll. line 15

| 17 | $\%$ |
| :---: | ---: |
| 18 | $\%$ |

17 investment income percentage for 2018 (line toc, column (0). divided by line 13 column ( 0 )
18 Investment income percentage from 2017 Schedule A. Part ill, line 17

20 Private foundation. If the organization did not check a box on Ine 14, 19a, or 19b check this box and see instructions

## Section A. All Supporting Organizations a

1 Are all of the organization's supported organizations ustod by name in the organization's goveming documents? If "No," describe in Part V how the supported orpanizalions are designated II designaled by class or purpose, describe the designation. If historic and continuing relationship, explein
2 Did the organization have any supported organization that does not have an ifS determination of slatus under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the arganization determined that the supported organtization was described in section 509(a)(1) or (2)
3a Did the organization have a supported organization described in sedion 501(c)(4) (5) or (6)? If "Yes," answer (b) and (c) below.
b Did the organization confimm that each supported orgarizalion qualified under section 501 (c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? I/ "Yes," describe in Part When and how the orgenization made the deteminalion.
c Did the organization ensure that all support to such organizations was used exclusively for sedion 170(c)(2)(B) purposes? if "Yes," explain in Part VI what controls the organization pul in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization"77 If "Yes," and if you checked $12 a$ or $12 b$ in Part I, answar (b) and (c) below
6 Did the organization have utimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part Whow the organization had such control and discration despite being controlled or supervised by or in connection with ifs supported organizations.
c Did the organization support any forelgn supported organization that does not have an IRS delermination undar sections 50 (c)(3) and $509(2)(1)$ or (2)? If "Yes," explain in Part V what conlrols the organization used to ensure thet ell support to the foreign supported organization was used exclusively for section 170(c)(2)(日) purposes.
Sa Did the organization add, substitule, or remove any supponted organtzations during the tax year? /f "Yes," answer (b) and (c) below (if applicable) Also, provide delail in Part $\mathrm{V}^{\prime}$, including (i) the names and EN numbers of the supported organizations added, substiuled, or removad; (i) the reasons for each such action, (iii) the authority under the organization's organizing document authonizing such action, and (iv) how the action was accomplishad (such as by amendment to the organizing documenl)
b Jype I or Type if only. Was any added or substituled supported organization parl of a class already desgnated in the organization's opganizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whelher in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefiled by one or more of ils supported organizations, or (iil) other supporting organcalions that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide datail in Part VI.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial coniributor (as defined in section 4958(c)(3)(C)), a family member of a substantial conlributor, or a 35\% controlied entity with regand to a substantial contributor? // "Yes," complele Part / of Schedule L (Form 990 or 990-EZ)
6 Did the organizalion make a loan to a disqualifed person \{as defined in section 4958) not described in line 7 ? II "Yes," complate Fart I of Schedule L (Form 990 or 990-EZ)
9 Was the organization controlted directly or indirectly at any time during the tax year by one or more disqualifed persons as definet in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? if "Yes," provida delail in Part Vl.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supponting organization had an interest? /f "Yes," provide detail in Part W.
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefil from, assels in which the supporting organization also had an interest? If "Yes." provide datatl in Part M.
10a Was the organization subject to the excess business holdings rules of section 4943 because of seclion 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? /F "Yes," answer 10b below
b Did the organization have any excess business hoidings in the tax year? (Use Schedule C. Form 4720, to delermina whether the organization had excess business holdings.)

11 Has the organization accepled a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together wilh persons described in (b) and (c) below, the governing body of a supported organizalion?

- A lamity member of a person doscribed in (a) above?
c. A $35 \%$ controlifd anlify of a parson doscribed in (a) or (b) above? If "Yos"to a, b, or c. provida dalail in Part vh.

Section E. Type I Supporting Organizations
1 Did the directors, trustees, ar membership of one or more supponed organizations have the power to regularty appoint or elect at least a majority of the organizalion's directors or trustees at all times during the tax year? If "No." claseribe in Part Vhow the supported organizalion(s) effectivaly operaled, supervised or controlled the organization's activities. If the organizalion had more than one supported organization. describe how the powers to appoint and/or remove directors or trustees were allocatad anrong the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax yaar
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operaled, supervised, or controlled the supporting organization? If "Yes," explain in Part $V 1$ how providing such benefit carried out the purposes of the supported organization(s) that operated supervised, or controlled the supporting orpanization.


## Section C. Type 11 Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part V/ how control or management of the supporting organization was vested in the same persons that conirolled or managed the supported omanization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organizalion's lax year, (i) a writen nolice describing the type and amount of support provided during the pror lax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notrication, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previousty provided?
2 Were any of the organization's officers, directors, or trustees eilher (i) appointed of elected by lhe supported organlzation(s) or (ii) serving on the goveming body of a supported organization? If "No," explain in Purt Vt how the organization maintained a close and continuous working relationship with the supported organization(s)
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at atl times during the tax year? If "Yes," describe in Part Vl the role the organization's supported ormanizations plaved in this ragard.


## Section E. Type Ill Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the integral Pert Test during the year (see Instructions)
a The organization satisfied the Activities Test. Complete Ine 2 below The organization is the parent of each of its supported organizations. Complete lina 3 betow The organization supponted a governmental enlity. Describe in Part V/ how you supported a govemment entity (see instructions)

## 2 Activities Test Answer (a) and (b) below.

a Did substantially atl of the organization's activilies during the lax year directly further the exempt purposes of the supported organizalion(s) to which the organization was responsive? If "Yes," then in Part VI Identify those supported organtrations and explatn how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations and how the organization delemined that these activities constiluted substantially all of its activities.
b Did the activities described in (a) conslitule activities that, but for the organization's involvement, one or more of the organization's supported organization(s) woutd have been engaged in? /f "Yes," explain in Part VI the reasons for the organization's position that ils supported organzalion(s) would have angaged in these activities but for the organization's involvement
3 Parent of Supported Organizations. Answer (a) and (b) below.
a Did the organization have the power to regularly appoint or elect a majorily of the officers, directors, or truslees of each of the supported organizations? Provide detajls in Part VI,
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? |/ "Yes." describe in Part VI the role played by the organization in this regard.


Schedule A (Fom 990 or 990 -EZ) 201
CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511
Paga 5 Part V Type til Non-Functionally Intearated 509(a)(3) Supporting Organizations

1 Check here if the organization salisilied the Integral Part Test as a qualifying trust on Nov 201970 (explain in Pant Vi) See Instruclions. All other Type III non-functionally inlegraled supporting organizalions must complete Sections A through E.

| Saction A = Adjusted Net Income $\square$ |  | (A) Pror Year | (B) Current Year (oplional) |
| :---: | :---: | :---: | :---: |
|  | 1 | 4 | E ${ }^{8}$ |
|  | 2 |  | \% ${ }^{\text {a }}$ / |
| 3 Other gross income (see instructions) | 3 |  | H |
| 4 Add knes 1 through 3. | 4 |  |  |
| 5 Depreciation and deplation | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance ol property held for production of income (see inslfuctions) | 6 |  |  |
| 7 Other expenses (see instructions) | 7 |  |  |
| 8 Adlusted Net Income (sublract lines 5, 6, and 7 from line 4) | B |  |  |
| Section B - Mimilmum Asset Amount |  | (A) Prior Year | (B) Current Year (opl onal) |
| 1 Aggregate fair market value of all non-exempl-use assets (see instructions for short tax year or assels held for part of year): |  |  |  |
| a Average monilily value of securities | ia |  |  |
| $b$ Average monthiy cash balances | 1b |  |  |
| c Fair markel value of other non-exempt-use assets | ic |  |  |
| d Total (add lines 1a, ib, and 1c) | 1 d |  |  |
| - Discount clatined for blockinge or other factors (explain in detail in Part VI): |  |  |  |
| 2 Acquisition indebledness apolicable 10 non-exempl-use assets | 2 |  |  |
| 3 Subtratt line 2 from line 1d. | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter $1-1 / 2 \%$ of line 3 (for greater amount. see instructions). | 4 |  |  |
| 5 Net value of non-exemplouse assels (sublraet line 4 from line 3) | 5 |  |  |
| 6 . Mutiply line 5 by 035. | 5 |  |  |
| 7. Recoveries of priar-year distribulions | 7 |  |  |
| B. Minimum Asset Amount (add line 7 to line 6) | 8 |  |  |
| Section C - Distributable Amount |  |  | Current Year |
| 1 Adiusted net income for prior year (from Section A, line B. Column A) | 1 |  |  |
| 2 Enter 85\% of line 1. | 2 |  |  |
| 3. Minimum asset amount for ptiof year (from Seclion B. line 8. Column A) | 3 |  |  |
| 4 Enter greater of line 2 or line 3. | 4 |  |  |
| 5 Income lax imposed in prior year | 5 |  |  |
| 6 Distributable Amount, Subtract line 5 fom line A, unless subject to emergency temporary reduction (see instruclions). | 6 |  |  |

[^1] instructions).


Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part $\mathbb{V}$, Section $A$, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C. line 1; Part IV. Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 36; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5,6 , and 8 ; and Part V, Section $E$, Fines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)


Check if your organization is covered by the General Rule or a Special Rule.
Note: Only a section $501\langle\mathrm{c})(7)$, ( 8 ), or (10) organization can check boxes for bolt the General Rule and a Special Rule. See instrudions.

General Rule
X For an organization filing Form 990, 990-EZ, or 990-pF that received, during the yeap, contributions lotaling 55,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total conlributions.

## Speclal Rules

For an organization desmibed in section $501(\mathrm{c})(3)$ Filing Form 990 or 990 -E2 that mel the $331 / 3 \%$ support test of the regulations under sections $509(a)(1)$ and $170(b)(1)(A)($ vi), that checked Schedule. A (Farm 990 or 990 -EZ ), Part 11 , line 13, 16a, or 16b, and that received from any one contributor, during the year, tolal contributions of the greater of (1) 55,000 ; or (2) $2 \%$ of the amount on (i) Form 990, Pan VII, line 1 ;; or (ii) Form 990 -EZ, line 1 Complete Parts I and In

For an organization described in section 501(c)(7), (8), of (10) Faing Form 990 or 990 -EZ that received from any one contributor, during the year, tolal contribulions of more than $\$ 1,000$ exclusively for religious, chariable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals Complete Pants I (entering) "N/A" in column (b) instead of the conlributor name and address). II, and IIF.

For an organization described in section 501 (c)(7), (8), or (10) iling Form 990 or $990-E Z$ that received from any one contributor, during the year, contributions exclusively for religious, charitable, elc., purposes, but no such contributions totaled more than $\$ 1,000$. It this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charilable, elc., purpose. Don't complete any of the pars unless the General Rula applies to this omanization because it received nonexclusively religious, chatable, etc., contributions totaling $\$ 5,000$ or more during the year

Caution: An organization that isn"t covered by the General Rule andior the Special Rules doesn't file Schedule B (Form g90, 990.EZ, or 990-PF), but it must answer "No" on Part IV, 揓e 2, of its Form 990; or check the box on line H of its Form 990 -EZ or on its Form 990-PF, Pat I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990.EZ, of 990.PF)

Schedute B(Form 990. 990-EZ. or 990-PF) (2018)

Part I Contributors (see instructions). Use duplicale copies of Part I if additional space is needed.

| (a) | $\qquad$ \# <br> 47 Pa Name, zddiess, and $\bar{j} P+4$ | (c) <br> Total conlifbutions | (d) Type of contribution |
| :---: | :---: | :---: | :---: |
| 1 |  | $5,000$ | Person <br> Payroll <br> Noncash <br> (Complete Part it for noncash contributions) |
| $\begin{aligned} & \text { (a) } \\ & \text { No. } \end{aligned}$ | (b) <br> Name, address, and ZIP +4 | (c) <br> Total contributions | (d) <br> Type of contribution |
| 2 |  | $s \quad 6,500$ | Person <br> Fayroll <br> Noncash $\square$ <br> (Complele Part II for noncash conlributions) |
| $\begin{aligned} & \text { (a) } \\ & \mathrm{No} . \\ & \hline \end{aligned}$ | (b) <br> Name, address, and 2IP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
| 3 |  | \$ 110,833 | Person $\square$ <br> Payroll <br> Noncash <br> (Complete Pant It for noncash contributions) |
| (a) <br> No. | (b) <br> Name, addrass, and ZIP + 4 | (c) Total contributions | (d) <br> Type of conitribulion |
|  |  | S | Person <br> Payroll $\square$ <br> (Complele Part II for noncash contributions) |
| (a) | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | $\$$ | Person $\square$ <br> Payroll  <br> Noncash $\square$  <br>  $\square$ <br> (Complete Part il for noncash contributions.) |
| $\begin{aligned} & \text { (a) } \\ & \text { No. } \end{aligned}$ | (b) <br> Name, address, and 2P +4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | S | Person <br> Payroll <br> (Complele Part il for noncash contribulion5.) |

COMMUNITY SERVCE, INC

Employer Identification number 71-0386511

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed


## Supplemental Financial Statements

- Attach to Form 990.

Nattion of the organlzatlon
Emplayid Identincation number
71
71-0386511
CONWAY COUNTY COMMUNITY SERVCE, INC. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

1 Tolal number at end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year

| (a) Dongr atwised funms | (b) Funds and oenar ateoumis |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in wriling that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
6 Did the organization inform all granlees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefil of the donor or donor advisor, or for any other purpose confering impermissible private benefi?


Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part $\mathbb{N}$, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply)

$\square \mathrm{B}$Presamation of land for public use (e.g., tecreation or edutation)
Preservation of a historically important land area
Prolection of natural habitat
Preservation of a cenified historic structure
Preservation of open space

2 Complele lines $2 a$ through 2d if the organization hetd a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easernenis
b Tolal acreage restricted by conservation easements
c Number of conservation easements on a eertified historic slucture included in (a)
d Number of conservation easements included in (c) aquired after 7/25/06, and not on a historic structure listed in the National Register

|  | Hald at the End of the Tax Yaar |
| :---: | :---: |
| 2a |  |
| 2 b |  |
| 2 c |  |
| 2 Cd |  |

3 Number of conservalion easements modified, transferred, released, extinguished, or temminated by the organization during the lax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodie monitoring, inspection, handing of viclations, and enforeement of the conservalion easements it holds?
6. Staff and valunteer hours devoled to monitoring, inspecting, handing of viplations, and enforcing conservalion easements during the year $-$

7 Armount of expenses incurred in monitoring, inspecting, handing of violalions, and enforcing conservation easements during the year - 5

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170 (h) (4)(B)(i) and sedion 170(h)(4)(B)(ii)?

- In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheel, and include, if applicable, the text of the foolnote to the organization's financial statements that descnbes the organization's accounting for conservation easements.
Part lil Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.
1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue slatement and balance sheel works of ant, historical treasures, or other similar assels held for public exthibition, education, of research in furtheranca of public service, provide, in Part XIII, the text of the footnote to its linancial statements that describes these items
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue stalement and balance sheet works of ant, historical lreasures, or obter simmar assets held for public, exhibition, education, of research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1
$-5$
(II) Assels included in Form 990. Part X

2 If the organization received or heid works of art historical treasures, or other similar assels for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 950) relating to these items:
a Revenue included on Form 990, Part VIII, line 1
-
b Assels included in Form 990, Part X
1.5

For Paperwork Reduction Act Notice, see the Instructions for Fom 990.
Schedule D (Form 990) 2018

Schedule D (Fom 990) 2018 CONWAY COUNTY COMMUNITY SERVCE, INC 71-0386511
3 Using the organization's acquistion, accession, and other records, check any of the following that are a significant use of its collection ilems (check all that apply):
$a$


4 Provide a description of the organdzation's collections and explain how lhey further the organization's exempt purpasa in Part XIII.

5 Duting the year, did the organization solicit or receive donations of ant, historical treasures, or olher similar assels to be sold to ratse funds rather than to be maintained as patt of the organization's collection?
Part IV Escrow and Custodial Arrangements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part $X$. line 21.
1a is the organization an agent, trustee, custodian or other intermedtary for contributions or other assets not induded on Form 990, Pan X?

b It "Yes," explain the arrangement in Part XIII and complate the following table
c Beginning balance
d Additions during the year
e Distribulions during the year

- Enting balance

2a Did the organization include an amount on Form 950, Part $X$, line 21, for escrow or custodial account iliabilty?
b If "Yes," explain the arrangement in Fart XIII. Check here if the explanation has been provided on Part XIII
Part V Endowment Funds.
Complete if the organization answered "Yes" on Form 990, Part IV, line 10.
ta Beginning of year balance
b Contributions
c Nel investment earnings, gains, and losses
d Granls or scholarships
e Other expenditures for facilities and programs
f Administrative expenses
$g$ End of year balance

| (a) Cummer your | (b) Prer yoar | [c] Tmo rean buen | (d) Timee yeora bock | (0) Fors yours bick |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

2 Provide the estimated percentage of the current year end balance (line ig column (a)) held as
a Board designaled or quasiendowment
\%
b Pemanent endowment - \%
c Temporarily restricted endowment $\quad \%$
The percenlages on lines $2 a$, $2 b$, and $2 e$ should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by
(i) unrelaled organizations
(II) relaled organizations
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?


4 Describe in Part XIII the intended uses of the orqanization's endowment funds.
Part VI Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.


## Schedule D（Form 990） 2018 CONWAY COUNTY COMMUNITY SERVCE，INC 71－0386511 Paqe 3

 Part VII Investments－Other Securities．Complete if the organizalion answered＂Yes＂on Form 990，Part IV，line 11b．See Form 990，Part X，line 12.

| （a）Dasciplion ol suanty ar colegory （ncluding namo of secaray） | （D）Bock rawo | （c）Mathod of vahemion Cost or end－al－your marhet valus |
| :---: | :---: | :---: |
| （1）Financial dètivatues | 21 | Ames |
| （2）Closely－held equity interests | 二eat ${ }^{\text {a }}$ |  |
|  | 包 |  |
| （A） |  | 18 dr |
| （B） |  |  |
| （C） |  |  |
| （D） |  |  |
| （E） |  |  |
| （F） |  |  |
| （G） |  |  |
| （H） |  |  |
| Total．（Column（b）must equal Form 990，Pant $X$ ．col．（B）line 12） |  |  |

Part VIII Investments－Program Related．
Complete if the organization answered＂Yes＂on Form 990．Part IV，line 11c．See Form 990．Part X，line 13.

| （a）Dascrifulun of invostmons | （B）Boch vatuo | （c）Mornocs of vabestion Cost cu end al－yasa markel youe |
| :---: | :---: | :---: |
| （1） |  |  |
| （2） |  |  |
| （3） |  |  |
| （4） |  |  |
| （5） |  |  |
| （6） |  |  |
| （7） |  |  |
| （8） |  |  |
| （9） |  |  |
| Total．（Column（b）must aqual Form 990，Part $X$ ，col）（日）line 13） |  |  |

Part IX Other Assets．
Complete if the organization answered＂Yes＂on Form 990，Part IV，line 11d．See Form 990．Part X．line 15.

| （0）Dassopion |  | （b）Book valu |
| :---: | :---: | :---: |
| （1） |  |  |
| （2） |  |  |
| （3） |  |  |
| （4） |  |  |
| （5） |  |  |
| （6） |  |  |
| （7） |  |  |
| （8） |  |  |
| （9） |  |  |
| Total．（Column（b）must equal Form 990，Part X．col．（b）line 15．） | － |  |

Part Other Liabilities．
Complete if the organization answered＂Yes＂on Form 990，Part IV，line 11e or 11f．See Form 990，Part X， line 25 ．

| 1．（a）Dascrpion of Lubily | （b）Bock valug |
| :---: | :---: |
| （1）Federal inconte taxes |  |
| （2）OTHER PATROLL ITABILITY W／H \＆TAXES | 86，050 |
| （3）PROVISION FOR CONTTAACT ADJUSTM | 25，000 |
| （4） |  |
| （5） |  |
| （6） |  |
| （7） |  |
| （B） |  |
| （9） |  |
| Total．（Column（b）must equal Form 990．Pant $X$ ，col．（B）lina 25．） | 111，050 |

[^2]Schedule D (Form 990) 2018 CONWAY COUNTY COMMUNITY SERVCE INC 71-0386511 Page 4

## Part XI Reconcillation of Revenue per Audited Financial Statements With Revenue per Return.

 Complete if the organization answered "Yes" on Form 990, Part IV. line 12a.

## Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

 Complete if the organization answered "Yes" on Form 990. Part IV, line 12a.1 Tolal expenses and losses per audiled linancial statements
2 Amounts included on line 1 but not on Form 990. Pant IX. line 25
a Donated services and use of facilities
b Prior year adjustments
c Oher losses
d Other (Describe in Part XIII.)

- Add lines $2 a \operatorname{through}$ 2d
3 Subtract line ze from line 1
4 Ampunts included on Form 990, Part IX, line 25, but not on ane 1
a Invesiment expenses not included on Form 990, Part VIII, line 7b
$b$ Other (Describe in Part Xill.)
c Aud lines 4 a and 4 b

5 Tolal expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18)
Part XIII Supplemental Information.
Provide the descriptions required for Part II, lines 3, 5, and 9. Part III, lines 1a and 4; Part IV, lines 1 b and 2 b , Part V , line 4. Part X , line

2. Part XI, lines 2 d and 4 b ; and Part XII, lines 2 d and 4 b Also complete this part to provide any additional information.
PART XI, IINE $4 B$ - REVENUE AMOUNTS INCLUDED ON RETURN - OTHER
ASSET DISPOSAL LOSS NETMTED TO INCOME \$ -843
PART XII, IINE 4B - EXPENSE AMOUNTS INCLUDED ON RETURN - OTHER
ASSET DISEOSITION LOSS NETTED TO INCOME
\$
$-843$


Noncash Contributions
 Part I Types of Property

1 Ant-Works of art
2 Art-Historical treasures
3 An-Frational interests
4 Books and publications
5 Clalhing and household goods
6 Cars and other vehicles
7 Boals and planes
日 Intellectual property
9 Securities - Publidy Iraded
10 Securilies - Closely he'd slock
11 Securites - Partnership, LLC. or trust interests
12 Securities -Misce3anequs
13 Qualified conservation conlribution - Historic structures
14 Quallied conservation
conltribution —Other
15 Real estate - Residential
16 Real estate-Commercial
17 Real estate - Other
18 Collectibles
19 Food inventory
20 Drugs and medical supplies
21 Texidermy
22 Historical artifacts
23 Scienlific specimens
24 Archeological antilacts
25 Other $>1$
26 Other 1
27 Other $P$ (
28 Other $>1$
29 Number of Forms 8283 receined by the organization during the tax year for contribulions for which the organization completed Form 8283, Pan IV. Donee Acknowledgement


30a During the year, did the organization receive by contribution any property reported in Part $\ddagger$ lines 1 through 28, that ik must hold for al least three years from the date of the initial contribution, and which isn't required to be used for exempt pupposes for the enlire holding period?
b If "Yes," describe the arangement in Part II
31 Does the organization have a gith acceptance policy that requires the review of any nonstandard contributions?
32a Does the organization hire or use third parties or related organizations to 5olicit. process or sell noncash contribullons?
b II "Yes," describe in Part II
33 II the organizalion didn't report an amounl in column (c) for a type of property for which column (a) is checked, describe in Part 1 .

or Paperwork Reduction Act Nolice, see the Instructions for Form 990.
Schedule M (Form 990) 2018

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whelher the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combinalion of both. Also complete this part for any additional information.
Public
Inspection



FORM 990, PART VI, LINE 12C - ENEORCEMENT OF CONELICTS POLICY
DISCLOSURE IS TO BE MADE BEEORE THE BOARD SO AS TO AULOW THE BOARD TO CONSIDER ANY CONELICT ISSUES PRIOR HO TAKING ANY ACTION REGARDING MATIERS RELATED TO POTENTIAL CONFIICTS. THE BOARD MBMBER SHOUID PROVIDE A DISINTERESTED REVIEN OE THE MATYMR BEFORE TEE BOARD. CONELICT OF INTEREST QUESTIONAIARES ARE EXECUIED AND REIATNED IN TEE BOARD MBMBERS EILE.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFEICIAL THE BOARD MEETS REGULARLY AND NO LESS THAN ANNUALIY REVIEWS AND APPROVES THE COMPANSATION PACKAGE OF TAE CHIEE EXECUTIVE OFFICER

FORM 990, RART VI, LINE 15B - COMPENSATION PROCESS FOR OEFICERS AS PART OF THE BUDGET PROCESS, THE BOARD REVIENS AND APPROVES SUCH BUDGEM MEASURES AS THEY RELATE TO ORGANIZATION COMPENSATION PRACTICES.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION SUCH DOCUMENTS ARE PROVIDED UPON REQUEST AT THE ORGANIZATION'S MAIN ADMINISTRATIVE OFFICE DURING REGULAR BUSINESS HOURS. CORIES OF SUCH DOCUMENTS ARE PROVIDED AS REQUESTED.

PROGRAM SUPPLIES
\$
82,240
\$ 2,741

BAD DEET PROVISION
$\$ \quad 80,000$
\$
0
$\$$
0

EqUIPMENT REPAIR
\$
73,044
\$
1,456
\$
0
EOUIPMENT
$\$$
8,863
$\$$
57,688
$\$$
0
NEITORK CONNECTIONS
\$ 42,998
ADVERTISING
\$ 42,035
\$
390
\$
0
TELEPHONE
\$ 36,219
\$ 2,035
$\$$
0

OFEICE SUPPLIES
$\$$
20,459
\$
1,353
\$
0
MISCELILANEOUS OTHER EXP.
$\$ \quad 8,032$
$\$ \quad 4,388$
INSURANCE

$$
\$ \quad 0
$$

\$
8,060
$\$$
0
AGENCY MEMBERSHIP
$\$$
4,681
$\$ \quad 3,115$
\$
0
POSTAGE
\$
657
$\$$
4,002
\$
0
PAGE 1 OF 2

## PRINTING EXPENSE


\$ 2,707
\$
0
\$
0

SUBSCRIPTIONS
$\$ \quad 35$
JANITORIAL
\$
0
\$
136

RECLASSIFY OTHER INS
\$ $\quad-2,694$
$\$ \quad 2,694$
$\$$
0
RECLASSIEY OTHER MISC GEA

$$
\$ \quad-911
$$

TOTAL
$\$ \quad 400,090$
$\$ \quad 90,617$
$\$$
0

FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS EXPLANATION
ASSET DISPOSAL LOSS NETTED TO TNCOME
\$

ASSET DISPOSITION LOSS NETTED TO INCOME \$ -843


Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV. line 33.


| (a) <br> Name oddrass, and ElN of rolaled erpariention | $\begin{gathered} \text { (b) } \\ \text { Punary activity } \end{gathered}$ |  | Exempl$(4)$ <br> cocis sedion |  |
| :---: | :---: | :---: | :---: | :---: |
| (1) COMMONITY SERVICE PROPERTIES, INC PO BOX 679 MORRILTON | rentals | AR | 509A | 10 |
| (2) PETIT UEAN YOUTH FOUNDATION   <br> PO BOX 679 AR 72110  <br> MORRILTON   | Grants | AR | 509A | 7 |
| (3) |  |  |  |  |
| (4) |  |  |  |  |
| (5) |  |  |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.
DAA

Schedule R (Form ggol 2018 COMNAY COUNTY COMMUNITY SERVCE, INC 71-0386511

| Part If | Identification of Related Organizations Taxable as a Partnership. Complete if the organizatipn answered "Yes" or because il had one or more related organizations treated as a partnership during the tax year. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ( 0 ) |  |  |  |  | (0) <br> 5 thare of end-al year agsols |
| (1) |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |
| Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answere |  |  |  |  |  |  |
|  | (a) <br> Name oderast. and EIN of relatad onganization | (b) <br> Prmary activtly |  |  |  | $\begin{gathered} \text { In } \\ \text { Strus of tolal } \\ \text { mexme } \end{gathered}$ |
| (1) |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |

Schedule R (Fom g90) 2018 CONNAY COUNTY COMMONITY SERVCE, INC 71-03日6511
Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line
Note: Complete line 1 il any entity is listed in Parts III, III, or IV of this schedule
1 During the tax year, did the organization engage in any of the following fransactions with one or more felated organtzations listed in Parts II-IV?
a Receipt of (i) Interest (iit) annuities, (iii) foyalies, or (iv) rent from a controlled entity
b Gif, grant, or capital contribution to related organizalion(s)
c Gilt, grant, or capital conlribution from relaled organization(s)
d Loans or loan guarantees to or for related organization(s)
E Loans or loan guaranlees by related organization(s)
f Dividends from related organizalion(s)
$g$ Sale of assels to related organization(s)
h Purchase of assets from related organization(s)
1 Exchange of assels with related organization(s)
J Lease of facilities, equipment, or other assets to related organization(s)
k Lease of facilities, equipment, or other assets from related organization(s)
\$ Performance of services or membership or fundraising soliciations for related organization(s)
in Performance of services or membership or fundraising solicitations by related organization(s)
n Sharing of facillies, equipment, mailing \#sts, or other assets with felated organization(s)
o Sharing of paid employees with relaled organization(s)
p Reimbursement pald to relaled organizalion(s) for expenses
q Rembursement pald by related organization(s) for expenses

- Other transler of cash or property to related organization(s)

5 Other transfer of cash or property from related omganization(s)
2 . If the answer to any of the above is "Yes," see the instructions for information on who must complete this line. including covered relationships and Iransacti


Schedule R (Form 990) 2018 CONWAY COUHPI COMMUNITY SERVCE, INC 71-0386511
Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Pa
Provide the following information for each entity laxed as a parinership through which the organication conducted more than five percent of its activilies (measure or gross revenue) that was nol a related organization. See instructions regarding exclusion for certain investment parnerships.

|  | Mame it |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Yes | No |  |  |  |
| (1) |  |  |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |  |  |
| (5) |  |  |  |  |  |  |  |  |  |
| (6) |  |  |  |  |  |  |  |  |  |
| (7) |  |  |  |  |  |  |  |  |  |
| (8) |  |  |  |  |  |  |  |  |  |
| (9) |  |  |  |  |  |  |  |  |  |
| (10) |  |  |  |  |  |  |  |  |  |
| (11) |  |  |  |  |  |  |  |  |  |

## Schadule R (Fom 990)2018 CONFAY COUNTY COMMUNITY SERVCE, INC 71-0386511 <br> Page 5

## Part VII

Supplemental Information.
Provide additional information for responses to questions on Schedute R. See Instructions.
Public

in

Depanment of the Treosery (99) Ineornal Revenuo Sorvice. Name(s) shown on relum Depreciation and Amortization
(Inciuding Information on Listed Property)

- Attach to your tax relurn. p Go to wwwirs.gov/Fom4462 for instructions and the latest informatlon.

Wry CONWAY COUNTY COMMUNITY SERVCE, INC
Identifyling number
Anserment 179 Business or actionty. Le which inf formpole
INDIRECT DERRECIATIONs

## Part II Election To Expense Certain Property Under Section 179

## Note: If you have any listed property, complete Part V before you complete Part I.

## 1 Maximum amount (see instuctions)

Tolal cost of section 179 property placed in service (see instructions)
Threshold cost of section 179 property belore redudion in limnitation (see insiructions)
Reduction in limitation. Subtract line 3 from llne 2 . If zero or less, enter - 0 -
5 Dotar limitalion for tax year. Subtract line 4 from line. 1. . If zero or less, enter -0. If married fition separalely, see instuctions
$\qquad$

7 Listed propery. Enter the amount from line 29


B Total elected cosl of section 179 property. Add amounts in column (c), lintes 6 and 7
9 Tenlative deduction. Enter the smallar of line 5 or line 8
10 Caryover of disallowed deduction from line 13 of your 2017 Form 4562
11 Business income limitation. Enter the smaller of business income (nol less than zero) or line 5 See instructions
12 Saction 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11
13 Carrover of disallowed deduction to 2019. Add lines 9 and 10 . less line 12

|  | 1 | $1,000,000$ |
| :--- | :--- | :--- |
| 2 |  |  |
| 3 | $2,500,000$ |  |
|  | 4 |  |
|  | 4 |  |

(a) Deserptico of properity

| (b) Cost fuusin |  |
| :--- | :--- |
|  |  |

Nota: Don't use Part II or Part lil below for listed property. Instead, use Part V.


Part III MACRS Depreciation (Don't include listed property. See instructions.) Section A

| 17 | MACRS deductions for assels placed in service in tax years beginning before 2018 |  | 17 | 0 |
| :---: | :---: | :---: | :---: | :---: |
| 18 |  |  |  |  |

Section B-Assets Placed In Service During 2018 Tax Year Using the Genaral Depreclation System

| (a) Classmiealion of property | (b) Monlh patd your placed in sunviod | (c) Baya for depreciation (tusine934dwasimant luse orly-seat astructions) | (d) Roctivory penod | (e) Commonton | (1) Mathoa | tal Doprocianon teduction |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19a 3-year property |  |  |  |  |  |  |
| b 5.year property |  |  |  |  |  |  |
| c 7-year property |  |  |  |  |  |  |
| d 10-year property |  |  |  |  |  |  |
| e 15-year property |  |  |  |  |  |  |
| \% 20-year property |  |  |  |  |  |  |
| 9 25-year property |  |  | 25 yrs |  | S/ |  |
| $h$ Residenlial rental |  |  | 275 yrs | MM | S几 |  |
| property |  |  | 27.5 yrs | MM | SR |  |
| Nonresidential real |  |  | 39 yrs | MM | S几 |  |
| property |  |  |  | MM | S $/$ |  |
| Sectlon C-Assets Placed In Service During 2018 Tax Year Using the Atternative Depreclation System |  |  |  |  |  |  |
| 20a Class life |  |  |  |  | S 2 |  |
| b 12-year |  |  | 12 yrs |  | SL |  |
| c 30-year |  |  | 30 yrs | MM | Sh. |  |
| c 40-year |  |  | 40 yI | MM | Sh |  |
| Part IV Summary (See instructions.) |  |  |  |  |  |  |
| 21 Lisled property. Enter amount from line 28 <br> 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriale lines of your return. Patnerships and $S$ corporations-see instructions |  |  |  |  | 21 |  |
|  |  |  |  |  | 22 | 62,497 |
| 23 For assets shown above and portion of the basis attribut | in service during cilon 263A costs | current year, enter th |  | 23 |  |  |
| For Paperwork Reduction Act Notice, see separate instructions. DAA |  |  | THERE ARE NO AMOUNTS FOR FAGE 426 (2018) |  |  |  |

## COMMUNITY SERVICE, INC.

## POLICY AND PROCEDURE

DATE: December 21, 1999
REVISION DATE: $1 / 27 / 03,07 / 14 / 08,03 / 07 / 12,06 / 04 / 14,07 / 27 / 16,01 / 12 / 17$
SUBJECT: STAFF DEVELOPMENT - INDEX \# HR - 41
This Policy and Procedure was developed in order to outline our policy on procedures to ensure proper staff development.

This Policy and Procedure will be briefed to all current and future employees. File in the Administrative Procedures Manual, in Index Number sequence.

Every effort will be made to ensure that each staff member, both administrative and direct support, functions at the highest level possible. To accomplish this, CSI prepares incoming staff to fulfill their roles, offers supportive supervision, and provides all employees with ongoing opportunities for continued learning and professional development. This may include continuing education workshops and seminars and inservice training as it relates to an employees particular area or license requirements.

## STAFF DEVELOPMENT PROGRAM

CSI will review and/or update the staff development program each year. This program will be based on the annual assessment of agency training needs prior to the end of the calendar year and will include specific expectations regarding training times for each CSI job category. This will occur in the annual Quality Improvement (QI) Team meeting and will be noted in the meeting minutes maintained by the Director of Corporate Compliance who will be responsible for updating the QI Training Calendar. In addition, the QI Training Calendar may be revised throughout the year as unmet training needs are identified.

Individual staff development needs and requests, which go beyond the Staff Development Program, should be discussed by the employee with his/her immediate supervisor. Specific areas identified as training needs may be included in the employee's annual performance evaluation (CS-20). Performance evaluations may require at least one jobrelated education and training opportunity during the year either onsite or offsite (regardless of position). All employees are expected to fulfill the continuing education requirements of their respective professions or licensure. Copies of licensure/certification renewals must be forwarded to the HR Department as proof of this training.

The Annual QI Training Calendar may include, but is not limited to:

1. CSI Policies and Procedures
2. CPI Training ( 8 hours) for all new direct service staff
3. Annual CPI Refresher Training (All direct service staff)
4. Annual CPR Training
5. Basic First Aid Training (every 2 years)
6. Annual OSHA Required Safety Training(All Staff)
7. Cultural Diversity Training
8. QBHP Training ( 40 hrs ) for new Paraprofessionals
9. Annual QBHP Refresher Training (requires 8 hrs of various in-service)
10. Crisis Intervention Training
11. Parenting Techniques
12. Substance Abuse Treatment
13. Mandated Reporter/Duty to Warn (All Staff)
14. Confidentiality and Client Rights (All Staff)
15. Ethics
16. Client Satisfaction and Feedback
17. Continuous Quality Improvement
18. Assessing and Meeting needs of clients
19. Leadership Skills
20. Teamwork and Problem-Solving
21. Brief and Solution Focused Therapy
22. Sex Offender Specific Training
23. Case and Cause Advocacy
24. Trauma-Informed Care

These topics are not necessarily inclusive and may not necessarily be presented each year unless it specifically states that it is an annual requirement. The annual needs assessment by the QI Team will determine which topics will be included from this list or add other topics that may not be on this list. In addition, staff may submit training requests through their supervisor or any QI Team member. Again, ALL staff, including administrative staff, are required to attend all training unless the training topic specifically excludes them. Staff may occasionaily be exempted from in-service training by their supervisor based on demonstrated competence in the subject area or because the subject does not apply to their position. However, ALL exemptions should be noted on the training record (CS-147).

For any person who misses a required training, the supervisor is responsible to assure that the staff member receives the appropriate training materials and submits a Meeting Minutes/Training Record (CS-147) documenting such.

Training documentation (CS-147) will be maintained in a separate training folder in the Morrilton Office.


[^0]:    May the IRS discuss this relum with the preparer shown above? (see instructions)
    For Paperwork Reduction Act Notice, see the separate Instructions.
    X Yes ${ }^{\text {I }}$ No
    DAA

[^1]:    $7 \square$ Check here if the current year is the organizalion's first as a non-functionally integraled Type III supporting organization (see

[^2]:    2．Liability for uncertain lax positions．In Part XIII，provide the text of the footnote to the organization＇s financial statements that reports the organization＇s liability for uncertain tax positions under FJN 48 （ASC 740）．Check here if the text of the footnote has been provided in Part XIII

