

**ARKANSAS DEPARTMENT OF HUMAN SERVICES
STATE INSTITUTIONAL SYSTEM BOARD**

Arkansas State Hospital
305 South Palm Street
Little Rock, AR 72205

July 24, 2014

Members Present: Stephen Foti, Chairman
Doug Kidd
Dianne Thomas
David Williams
Clara Ferron

DHS Staff Present: Janie Huddleston, DHS Deputy Director
Mark White, Office of Policy & Legal Services
Joy Figarsky, Director of Division of Behavioral Health Services
Julie Carpenter, CFO, Division of Behavioral Health Services
Jay Hill, Director, Arkansas Health Center
Pat Sellers, Division of Behavioral Health Services
Scottie Leslie, Division of Behavioral Health Services
Carla Daniels, Personnel/Construction Administrator
Liz Ganahl, Division of Youth Services

Guests Present: Mark Kennedy, UAMS
Holly Giblin, UAMS
Nikki Wentling, Arkansas Democrat Gazette

Mr. Stephen Foti, Chairman, called the meeting to order at 1:50 p.m.

Mr. Foti thanked Ms. Joy Figarsky and her staff for the tour of the facilities. Mr. Foti stated the tour gave the Board a better perspective of the facilities.

Mr. Foti stated there were two (2) sets of minutes to approve and he would have them approved separately. One set for the April 10, 2014 meeting and one set for the June 4, 2014 telephone conference call.

APPROVAL OF MINUTES FROM THE APRIL 10, 2014 MEETING

Ms. Clara Ferron made a motion for the minutes of April 10, 2014 meeting to be approved. Ms. Dianne Thomas seconded the motion. Motion was passed.

APPROVAL OF MINUTES FROM THE JUNE 4, 2014 TELEPHONE CONFERENCE

Mr. Doug Kidd made a motion for the minutes of the June 4, 2014 telephone conference call to be approved. Mr. David Williams seconded the motion. Motion was passed.

DIVISION OF YOUTH SERVICES REPORT (DYS)

The Division of Youth Services (DYS) quarterly report had been previously distributed to the Board and is attached to the minutes.

Ms. Carla Daniels presented the DYS report.

Mansfield Juvenile Treatment Center:

Ms. Daniels reported DYS is currently gathering information on the facility for Mr. Tommy Bond, with Morris and Associate Architects, to complete his computations to provide an estimate on the repairs of the water treatment and water line. Upon receipt of the plans and specs, documents will be submitted to Arkansas Building Authority (ABA) for review and approval. Ms. Daniels reported she received an email that morning stating the plans were submitted to ABA and the work on the water treatment and water line should begin the next week. Ms. Daniels reported originally DYS had budgeted up to \$89,100.00 for the project but the quote came in at \$16,928.50.

Dermott Juvenile Correctional Facility:

DYS has initiated the repairs for the sewer system with Lockeby and Associates Engineers. Upon receipt of plans and specifications, documents will be submitted to ABA for review and approval. Afterwards ABA and Lockeby and Associates will complete the bid process and report back to DHS. The SIS Board approval is required to proceed with the process.

DYS Facility Reports:

Arkansas Juvenile Treatment and Assessment Center:

The toilet repair in Building 10, Cottage 2 has been completed by Dyer Plumbing - \$1,290.00.

The purchase of the 91 gallon hot water heater for Building 14 has been completed by Southern Pipe & Supply - \$4,506.20.

The installation of the 91 gallon hot water heater in Building 14 has been completed by Dyer Plumbing - \$1,012.88.

Colt Juvenile Treatment Center:

The re-roofing of the old Education Building has been completed by Jonesboro Roofing - \$7,418.00.

The installation of the new automatic transfer switch has been completed by Powerhouse Electric - \$5,853.58.

The repair of the sidewalk has been completed by Whiteside & Sons - \$2,170.00.

Dermott Juvenile Correctional Facility:

The repair of the grinder sewer pump has been completed by Mark Doss - \$8,207.75.

Dermott Juvenile Treatment Center:

The installation of the new stainless cover panel in the dorm shower room has been completed by Mark Doss - \$1,916.25.

Harrisburg Juvenile Treatment Center:

The repair of the power supply for the fire alarm system has been completed by May Security - \$1,321.31.

Mansfield Juvenile Treatment Center:

The arrangement of material for the water deflection at the lake spillway has been completed by Ralph Pyles - \$538.75.

The replacement of the jockey pump pressure switch has been completed by Northwest Fire Protection - \$1,764.41.

Ms. Dianne Thomas made a motion for the DYS report to be approved. Mr. Doug Kidd seconded the motion. Motion was passed.

THE DIVISION OF BEHAVIORAL HEALTH SERVICES (DBHS)

The Division of Behavioral Health Services (DBHS) quarterly report had been previously distributed to the Board and is attached to the minutes.

ARKANSAS HEALTH CENTER (AHC)

Mr. Jay Hill presented the report for AHC.

Energy Conservation Measures:

Mr. Hill reported Schneider Electric has contacted Arkansas Health Center (AHC) to discuss Phase II regarding energy conservation measures. A project list is being developed for presentation by the end of July 2014. The primary focus from the facility standpoint will be phasing out of R22 refrigerant due to changes in industry standards. This project is estimated to

cost approximately \$1.5 million. The method of finance has been approved and reserved for the Central Kitchen Freezer project and the water plant filter media replacement. Lockeby and Associates are drawing the plans for the freezer addition. The estimate is \$500,000.

Cottage Lane:

Cottages 1, 2, 3, 4, 6 and 7:

The final walk through with Cline Construction was completed on July 23, 2014. The cottages will be turned over to AHC for inspection and a 30 day punch list has been compiled for the contractor's final step. The punch list is primarily painting, staining and several other minor details. Office of Long Term Care (OLTC) will be contacted at that time for an inspection prior to resident occupancy.

Data/Voice Cabling:

AHC obtained consultations from Rex Morris and Associates and Lockeby and Associates regarding network access to the cottages. Cabling costs were estimated between \$100,000 and \$200,000. After a review of the planning for this phase of the renovation project, the facility determined to perform the trench work and wiring in-house. Work is underway for an approximate cost of \$85,000.

Water Plant Operation:

Mr. Hill reported recent inspections by the Dept. of Health revealed the filter media for the plant needs to be replaced in order to generate at maximum capacity. Presently, the rate of chlorine additives prohibits maximum output due to the time required to treat the water. The filter media is no longer sufficiently cleaning the water timely and thus requires a longer/heavier chlorine treatment. With the replacement of the filter media, costing \$175,000, the plant is now able to produce approximately 400,000 gallons daily. Mr. Hill reported the plant used to produce 600,000 gallons daily but due to the change in health standards the plant is not allowed to just chlorinate the water. It has to have so much settle time and you are only allowed to pump water at a slower rate than it was two years ago. Mr. Hill reported the AHC uses about 100,000 gallons per day and the City of Haskell buys the rest. The money from the water sale goes back into the maintenance fund.

ARKANSAS STATE HOSPITAL (ASH)

Mr. Pat Sellars presented the report for ASH.

Repave Southeast Parking:

Mr. Sellars reported the lot, (aka "The Pit") is located just south and down the hill directly behind the Materials Management building. It is a composite lot consisting of old concrete structures, asphalt, and gravel. This project will remove all structures and gravel, grade for drainage, and install new asphalt surface. This project will also include new pavement for the lot to 7th Street. The project is currently under design in preparation for bidding. The estimated cost is \$205,000.

Reroof Building 4:

Mr. Sellars reported Building 4 has numerous leaks and needs replacing. There is a structural issue as well as a health related issue. Leaks have been repeatedly repaired, however the roof

underlayment has compressed to the point there is no viable drainage pathways. The process has been initiated to have the project designed and released for bid. The estimated cost is \$200,000.

Forensics Improvements:

The installation of a 12 foot high fence with vehicle and personnel gates between the Northwest corner of Building 6 and the Forensic Administration Building has been completed. This project will permit staff to keep all patients in view at all times - \$4,200.

The installation of privacy netting on Building 5 and 6 courtyards, as well as the new chain link fence along the west side of Building 5 has been completed. This is a requirement in order to maintain the privacy of patients when occupying the courtyard areas that are in view of the public.

The installation of a new electric range, reactivate fire suppression, and repair/paint in the Blue Band room has been completed. This will provide a therapeutic and life skills venue for the patients. The cost for this will be less than \$1,000.

The installation of a canopy from the Forensic Administration to the Gym is in process. Currently during inclement weather, Unit 5 patients must be moved through Unit 6 patient areas to the covered walkway that currently exists. This presents a very undesirable situation when mixing patients. Installation of the second covered walkway will preclude having the units mixed. The cost of this project is approximately \$14,400.

Ms. Clara Ferron made a motion for the DBHS report to be approved. Mr. David Williams seconded the motion. Motion was passed.

NEW BUSINESS:

Mr. Foti stated at the last meeting Mr. Micheal Burden requested Ms. Joy Figarsky to present a report on ASH's long term plans. Mr. Burden expressed concern about the selling of ASH's property leaving them with nowhere to expand.

Ms. Figarsky thanked everyone for the opportunity to present her visions that they have been working on for two (2) years. Ms. Figarsky presented two (2) handouts and stated before she discussed the long term plans she wanted to take some time to discuss behavioral health and the transformation they were working on in the state.

The first handout was a PowerPoint presentation presenting a preliminary draft of the Health Care Payment Improvement Initiative. Ms. Figarsky discussed topics concerning the major health challenges in Arkansas, the key facts in behavioral health for the Medicaid population, how behavioral health care spending is concentrated amongst the highest need clients, their vision to improve care for Arkansans, goals of the behavioral health home, tier specific services, and independent assessment and the integrated care plan. The last slide was of the new behavioral health services to be offered. Ms. Figarsky stated all of the services in black were

existing service, the services in blue were expanded services and the services in red were proposed services.

Ms. Figarsky stated all of the services would not be available at the same time but there would be a transition period. She stated they wanted to make sure everyone could get the care they need and the providers can deliver the care. She stated this was a preliminary draft and she was working on getting everything approved with January 1st as the target start date.

Mr. Foti questioned how you would address the other half of the population who are not on Medicaid, if this Health Care Initiative was a Medicaid driven plan. Ms. Figarsky reported a couple of different ways. We are still taking responsibility and are continuing to provide state general revenue. We know through the private option, more people over time are being covered. It is a new fiscal year and we have new contracts to continue to provide funding through the Division for those needs which includes providing services to people in need. Ms. Janie Huddleston reported DBHS have requested additional money for the crisis services because that goes across the whole population. Ms. Huddleston stated she felt they would get all of the severe behavioral health funds. Mr. David Williams stated the crisis services needed to be funded more like a fire station where you have the resources available to respond and if some money is reimbursed that would be a bonus.

The second handout was a report on DBHS and their future plans requested by the SIS Board. Ms. Figarsky asked everyone to review it. She reported it listed the current challenges and gaps, short and long term physical plants, and the opportunities for the future.

Ms. Figarsky reported on the current challenges and gaps. She listed their short term plans with a total estimated cost of \$525,000 and their long term plans with an estimated cost of \$500,000 plus the cost of replacement of wiring and plumbing infrastructure.

Ms. Figarsky reported on the opportunities. The Little Rock Community Mental Health Center (LRCMHC) building is not currently being utilized. The DBHS Central Administration building is designed for direct client care. The new services include therapeutic communities and crisis services. She proposed utilizing the LRCMHC building to house the DBHS Central Administration offices and medical detoxification. While the space is adequate, it would require renovations and repairs at an estimated cost of \$3,872,500. Ms. Figarsky reported utilizing the DBHS Central Administration building for locked transitional unit and crisis services with an estimated cost of \$885,500. In addition included in the report was a rental office space allocation estimated for DBHS Central Administration staff. The Arkansas Building Authority (ABA) provides an estimated monthly lease amount of \$12,358.13. Ms. Figarsky reported detailed estimates for all of the proposals were included in the second handout.

Mr. Foti asked about tearing down the LRCMHC building and spending the money on a new building. Mr. Steve Henson reported it all needs to be assessed as to compare the cost to renovate or to rebuild. Mr. Henson stated if the price to rebuild is 75% of the renovation cost, he would suggest tearing it down and rebuild. Ms. Figarsky stated she would keep the Board updated on all events.

Mr. Foti questioned where DBHS was going to get the funding. Ms. Huddleston reported the proposal is still on the table from Mr. Mark Kennedy, UAMS, to purchase Rick's Armory and properties for \$4.3 million. She reported at the last SIS Board meeting, Mr. Kennedy presented his proposal and we were under a time frame because of the National Guard wanting to renovate

Camp Robinson in order to move. The National Guard has decided to move out due to the storm that came through and tore up the roof. They stated they would be out by October 2014. Mr. Kennedy stated UAMS was still interested in purchasing the properties. Ms. Huddleston stated the money from the sale would go back to ASH.

Mr. Doug Kidd questioned how much land would ASH have if UAMS was allowed to purchase the properties they wanted. Ms. Huddleston stated the Rogers, Fullerton, LRCMHC, ASH, Red Cross buildings, AHC and the substation. Ms. Figarsky stated DBHS is redesigning the Arkansas behavioral health system, and that expansion of community-based services – including forensic outpatient services – is a key component of the redesign. She felt the population would grow but the ASH facilities would remain the same. She stated several other states have redesigned their system to this and it seems to be working.

Mr. Foti thanked Ms. Figarsky and Ms. Huddleston for their report and all of the updated information.

Ms. Huddleston asked for the approval from the SIS Board to continue discussing with UAMS regarding the sale of Rick's Armory and properties.

Ms. Clara Ferron made a motion for DBHS to continue the discussions with UAMS regarding the sale of Rick's Armory and properties. Ms. Dianne Thomas seconded the motion. Motion was passed.

Mr. Doug Kidd made a motion for when the sale goes through and the funds are available, to move forward with the preliminary long term strategic plan proposal DBHS presented to be approved. Ms. Dianne Thomas seconded the motion. Motion was passed.

NEXT MEETING:

The next meeting will be on Thursday, October 9, 2014, at 12:30 p.m. at the Arkansas Health Center in Benton. A tour of the facility will follow after the meeting.

Mr. Doug Kidd made a motion to adjourn the meeting. Ms. Dianne Thomas seconded the motion. Motion was passed and the meeting adjourned at 3:05pm.

Respectfully Submitted:

Micheal Burden, Secretary